

May 2, 2018 Continued

Wednesday

11:00 AM - 11:30 AM	Michael Scott
2:00 PM - 2:30 PM	HR
2:30 PM - 3:00 PM	Meet w/Carmen and Jessica -- Chairman's Office
3:00 PM - 5:00 PM	HOLD

May 3, 2018

Thursday

9:00 AM - 11:00 AM	COOP - National Level Exercise
11:00 AM - 12:00 PM	Budget Update -- Chairman's Office
12:00 PM - 2:00 PM	Hold - Lunch
3:00 PM - 3:30 PM	Benefits Meeting with Chairman Ring -- Chairman's Office
3:30 PM - 4:30 PM	Marvin
6:30 PM - 7:00 PM	(b) (6)

May 4, 2018

Friday

10:00 AM - 10:30 AM	Meeting with Chairman and CIO -- Chairman's Office
11:30 AM - 12:00 PM	call PA
2:00 PM - 3:00 PM	Bill/Peter/John -- John's Office
3:00 PM - 3:30 PM	Send Memo

May 7, 2018

Monday

9:30 AM - 10:00 AM	Unofficial Photograph of Chairman Ring -- Chairman's Office
11:00 AM - 12:00 PM	Meeting w/Librarian - Andrew Martin -- Chairman's Office
1:00 PM - 2:30 PM	Mark's Wish List Cases, Etc. -- Board Agenda Room

The start and end time of the meeting has been changed to accommodate attendees' schedules. If you plan to participate by phone,

May 7, 2018 Continued

Monday

please provide me with the telephone number that you would like us to call.
Thanks.

4:30 PM - 7:00 PM

Hold - (b) (6)

May 8, 2018

Tuesday

11:30 AM - 12:00 PM

Meeting with Chairman Ring and Director Hamilton -- Chairman Ring's Office
Greetings,

This meeting is to discuss personnel matters.

Thank you,

Felicia Banks
202-273-1122

1:30 PM - 1:45 PM

Meet with Rachel Lennie

2:00 PM - 3:30 PM

(b) (5), (b) (7)(A) -- John's office

May 9, 2018

Wednesday

10:00 AM - 11:00 AM

Canceled: Meeting with OMB Representative -- Board Agenda Room
Colleagues,

I don't know how I became the scheduler for this meeting. I assure you that it is unintentional and just one of the many mysteries that only Outlook knows. It is however my understanding based on communications with the Chairman's office that the meeting is not with the entire Board. Accordingly I am cancelling/ removing it from my calendar with the hope that it does not create further confusion.
Mark

10:00 AM - 11:00 AM

Meeting with OMB representatives -- Board Agenda Room 5065

2:00 PM - 3:30 PM

HOLD - Presubs

4:00 PM - 4:30 PM

Introductory meeting with RD Committee -- John Ring's office

This date and time appeared to work with everyone's schedule. Please let me know if this is not the case.

RD Committee:

Peter Sung Ohr, RD Chicago – Region 13, Chair of RD Committee
David Leach, RD Newark - Region 22
Nancy Wilson, RD Pittsburgh - Region 6
Pat Nachand, RD Indianapolis - Region 25
Mori Rubin, RD West Los Angeles - Region 31

May 9, 2018 Continued

Wednesday

May 10, 2018

Thursday

7:40 AM - 9:10 AM

(b) (6)

11:00 AM - 12:00 PM

(b) (6)

May 11, 2018

Friday

9:00 AM - 4:30 PM

HOLD- Work Remotely

May 14, 2018

Monday

12:00 AM - 12:15 AM

8:30 AM - 10:00 AM

Christine Lucy - Here

10:00 AM - 10:30 AM

Peter Robb

12:00 PM - 2:00 PM

Hold - Lunch (b) (6)

2:30 PM - 4:00 PM

Presub - (b) (5) - (b) (6), (b) (7) and (b) (5), (b) (7)(A) - (b) (6), (b) (7)

4:00 PM - 8:00 PM

HOLD - (b) (6) Farewell Party

May 15, 2018

Tuesday

10:00 AM - 10:30 AM

Andy/Kristin follow up -- They will call my cell

11:00 AM - 11:30 AM

Introductory meeting with OEEO -- Chairman's office

1:00 PM - 2:30 PM

Hold - Lunch (b) (6)

2:30 PM - 3:00 PM

Panel 3 Agenda

May 15, 2018 Continued

Tuesday

3:00 PM - 4:00 PM

Presub - (b) (5), (b) (7) - (b) (6), (b) (7)(C)

4:30 PM - 5:30 PM

Meeting with Congresswoman Foxx w/Carmen Spell -- 2262 Rayburn HOB

May 16, 2018

Wednesday

9:00 AM - 10:00 AM

Meet w/OHR re -OPM-SES Certification Process -- Chairman's Office

10:00 AM - 11:00 AM

Presub - (b) (5), (b) (7)(A) -- (b) (6), (b) (7)(C)

11:00 AM - 11:30 AM

Shelly re: Twitter

2:00 PM - 3:00 PM

Discussion of (b) (5), (b) (7)(A) -- Board Agenda Room

3:00 PM - 5:00 PM

HOLD - Agency Meet and Greet

May 17, 2018

Thursday

9:30 AM - 10:00 AM

Hold - Call

10:00 AM - 10:30 AM

Ethics Hire -- The Chairman's Office

11:00 AM - 12:00 PM

Speak at Asian American Pacific Islander Heritage Month Program -- Margaret Browning Hearing Room - 6001 - 6th Floor

1:00 PM - 2:00 PM

Full Board Photo -- Board Hearing Room, 6 floor

Thursday, May 17, 2018 photos will be taken of the Full Board at 1:00 pm and additional photos of the Chairman will follow. Pictures will be taken in the Board Hearing Room, 6 floor.

2:30 PM - 3:30 PM

Panel 5 Agenda

May 18, 2018

Friday

8:00 AM - 10:00 AM

(b) (6)

May 21, 2018

Monday

1:00 PM - 2:00 PM

(b) (5) Meeting (b) (5) -- Board Agenda Room

2:00 PM - 3:00 PM

Status of Joint Employer rulemaking, election rule comment review -- Chairman's Office

3:15 PM - 3:45 PM

(b) (6), (b) (7)(A)

5:00 PM - 6:00 PM

Cornell Panelist Conference Call - (b) (6) code (b) (6) 0#
With - DiLorenzo, Louis; Ring,
John; Gwynne A. Wilcox

The call in number for our planning call on Monday May 21, at 5pm is

(b) (6) code (b) (6)

May 22, 2018

Tuesday

11:00 AM - 12:00 PM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

2:30 PM - 3:00 PM

(b) (6), (b) (7)(A) - Barry Smith

4:00 PM - 6:30 PM

HOLD - Morgan Lewis Alumni Reception (pending Ethics Review)

May 23, 2018

Wednesday

8:30 AM - 9:00 AM

(b) (6)

10:45 AM - 12:00 PM

Budget meeting -- Conf Rm 5065 (34) Board Agenda Room

Moving start time up by 15 minutes because Member Kaplan needs to leave at 11:30 am. Hopefully we can get through most of the items in 45 minutes.

Meeting to review the list of remaining budget items for consideration for FY 2018, and to make decisions as to those items. An updated list of additional requirements will be circulated in advance of this meeting.

2:30 PM - 4:00 PM

Case Discussion -- (b) (5), (b) (7)(A) -- Chairman's Office

4:00 PM - 6:00 PM

EEOC Reception -- The Hilton Garden Inn, Outside Patio
The Hilton Garden Inn, Outside Patio
1225 First Street, NE
Washington, DC 20002

May 24, 2018

Thursday

10:00 AM - 11:00 AM

Discuss Substitution Cases (if necessary)

(b) (5), (b) (7)(A)

11:00 AM - 12:00 PM

VERA/VSIP meeting -- Conf Rm 4084 (20) GC Agenda Room

12:30 PM - 1:30 PM

Lunch -- -- 1015 Half Street SE Washington, DC 20570

When: Thursday, May 24, 2018 12:30 PM-1:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: 1015 Half Street SE Washington, DC 20570

Note: The GMT offset above does not reflect daylight saving time adjustments.

~~*~*~*~*~*~*~*

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5:00 PM - 7:00 PM

HOLD - (b) (6)

May 25, 2018

Friday

8:00 AM - 4:00 PM

Out - San Antonio

May 28, 2018

Monday

All Day

HOLIDAY

May 29, 2018

Tuesday

12:00 PM - 2:00 PM

Lunch Pat Pizzella -- Hunan Dynasty - 215 Pennsylvania Ave., SE (20003)

2:00 PM - 3:00 PM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

May 30, 2018

Wednesday

9:00 AM - 10:30 AM

Case Discussion - (b) (5), (b) (7)(A), (b) (6), (b) (7)(C) and (b) (5), (b) (7)(A), (b) (6), (b) (7)(C)

11:00 AM - 12:00 PM

Interview - (b) (6) for CFO Position

1:00 PM - 2:00 PM

(b) (5) . -- Skype Meeting

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(b) (6) (East)

English (United States)

(b) (6) (East)

English (United States)

[Find a local number](#)

Conference ID: (b) (6)

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2:00 PM - 3:00 PM

Board Agenda (if necessary)

6:00 PM - 7:30 PM

(b) (6)

May 31, 2018

Thursday

10:00 AM - 11:00 AM

Case Discussion - (b) (6), (b) (7)(A), (b) (6), (b) (7)(C) and (b) (5), (b) (7)(A), (b) (6), (b) (7)(C)

May 31, 2018 Continued

Thursday

2:00 PM - 3:00 PM

(b) (6), (b) (7)(A)

June 1, 2018

Friday

9:00 AM - 5:00 PM

Working Remotely

2:30 PM - 3:00 PM

HOLD - Cornell Prep Call - (b) (6) code (b) (6)

June 4, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

12:00 PM - 2:00 PM

(b) (6)

3:00 PM - 5:00 PM

(b) (5), (b) (7)(A) case discussion -- Chairman's Office

June 5, 2018

Tuesday

9:00 AM - 9:30 AM

(b) (5) Case Discussion -- Chairman's Office

11:00 AM - 12:00 PM

Monthly Ethics Meeting -- John's office

12:30 PM - 1:30 PM

NLRB 2018 Summer Intern Program -- Chartroom -- RM 6064
Hello Chairman Ring,

We met briefly at the Take the Child To Work Day when Roxanne introduced us, along with several other individuals from the Division of Operations. I am an AGC in Operations, and along with DAGC Joe Baniszewski, also am an alum of CUA law.

In February, we began planning for the Agency's nationwide 2018 Summer Program for students, interns and Bridge Program participants working in both Headquarters and Field Offices in professional and administrative positions. The Summer Program is the opportunity for the students to meet with the NLRB Chairman and the General Counsel and is considered one of the highlights of the program.

As I had with past programs, I sent an invitation to the senior leadership of the NLRB to meet with the students, and for the last 20 years, they have graciously agreed to do so. Both General Counsel Robb and then Chairman Kaplan agreed to meet in person and virtually with the interns. The selected date is June 5. The General Counsel selected the first hour and the second hour was selected by Marvin Kaplan. Roxanne

Rothschild indicates that you are free at that time, so I am sending you a meeting invitation. I hope that you are willing to meet with the interns.

Below is some background on the Summer program. Over the years, the students report back to their schools and colleagues about the program including that they met with the heads of the Agency along with representatives from nearly every division. It serves a terrific goodwill measure and outreach event and provides our students and Bridge Program participants with a chance to learn about the agency as whole. This will ensure that the participants have a meaningful summer experience and will provide a complete picture of the Agency and how it functions not only if they work for the Agency, but also if they practice before it after they graduate.

The Summer Program runs for ten (10) consecutive weeks with two one-hour sessions every Tuesday at 11:30 a.m. and 12:30 p.m. (Eastern) starting on May 29, 2016 (the day after Memorial Day) through July 31. The program includes four Thursday lectures given by NLRB Administrative Law Judges.

The Tuesday sessions will be held in the **Operations Chartroom**, which is located on the Sixth Floor within the Division of Operations-Management, which is located to the left of the Board Hearing Room. We intend to record each session and place them in the [NLRB Summer Program](#) SharePoint site for those who could not participate in the live session and to be used throughout the year. As you will see, sometime the Agency's technology gets the best of us, but for the most part each session is recorded.

In addition to the Tuesday briefings you will be invited to a Happy Hour for the DC based interns. We hope that you will be able to attend this event, which is always scheduled on a non-baseball day.

Last year the Agency had over fifty legal and undergraduate interns nationwide, of which were in Headquarters, DC Judges Division, and the Washington Resident Office. We usually have no idea of the final number until late-May or early June. The Division of Operations-Management believes that there may be around up to twenty or thirty law students in the field with another seven or so students working as field examiners as Pathway Interns and a handful of volunteer Field Examiner Interns and Bridge Program participants. The Headquarters offices may have four to eight law clerks.

If you want to see what we did last year, here are links to the [2017 Summer Program](#) and the [2016 Summer Program](#). Please let me

know if you have any questions about the program.

June 5, 2018 Continued

Tuesday

Take care.

Joan

Joan A. Sullivan
Assistant General Counsel
Division of Operations-Management
National Labor Relations Board
1015 Half Street, S.E., Suite 6067
Washington, D.C. 20570
Tel: 202.273.3742

June 6, 2018

Wednesday

All Day

Amtrak # 130; LV Union St. @ 6:20 AM; AR Penn Station NY @ 9:59 AM (2V3A4807) -- #BPPZMX

All Day

Cornell Program - -- Cornell ILR NYC Conference Center, 16 East 34th Street, 6th Fl.

PROGRAM

The Trump NLRB: What's Next

June 6, 2018

6:00pm-8:00pm

John F. Ring was sworn in on April 16, 2018, as Chairman of the NLRB, following previous Trump Chairmen Marvin Kaplan and Philip Miscimarra. With a full complement of members, he takes over at a time of change at the Board. Join Chairman Ring, *Louis P. DiLorenzo*, Member, Bond Schoeneck & King PLLC, and *Gwynne A. Wilcox*, Partner, Levy Ratner, P.C., as they discuss important cases to watch and what comes next at the NLRB. The program will be moderated by Esta R. Bigler, Director, Cornell ILR Labor and Employment Law Program.

Cornell ILR NYC Conference Center

16 East 34th Street, 6th floor New York, NY

From: Esta R. Bigler [<mailto:erb4@cornell.edu>]

Sent: Friday, April 20, 2018 4:12 PM

To: Ring, John

Cc: Logan-Biggs, Martha; (b) (6) (b) (6)

Subject: RE: Cornell Program Invitation

Hi John,

Wonderful! I am so pleased that Wednesday evening June 6th works for you. The event is in the evening. Registration and networking is at 5:30 PM, and the program starts at 6 pm and last until 8. It will be advertised as a *Conversation with NLRB Chairman John*

June 6, 2018 Continued

Wednesday

If we follow our usual approach, we will start with you speaking for about 30 minutes discussing your goals/vision as the new Board Chairman followed by responses from a union and management lawyer and then Q and A from the audience directed at all 3 of you. Therefore, you will be on the panel for the entire program. I act as moderator. Do you have time on Tuesday, to talk about union and management panelists? Once we have the other panelists confirmed, I will set up a meeting to discuss the program in more detail.

Have a great weekend.

Best,

Esta

From: Ring, John <John.Ring@nlrb.gov>

Sent: Friday, April 20, 2018 2:08 PM

To: Esta R. Bigler <erb4@cornell.edu>

Cc: Logan-Biggs, Martha <Martha.Logan-Biggs@nlrb.gov>

Subject: RE: Cornell Program Invitation

Esta,

I appreciate the invitation to speak at the Cornell program and thank you for sending proposed dates. Wednesday, June 6th would work best, so let's plan on then. Do members of the Board generally attend the whole day session or just their segment? And, I am happy to discuss union and management speakers; I'll give that some thought in the meantime.

Thanks,

John

From: Esta R. Bigler [<mailto:erb4@cornell.edu>]

Sent: Thursday, April 19, 2018 7:26 PM

To: Ring, John

Cc: Logan-Biggs, Martha

Subject: Cornell Program Invitation

Dear John,

I was very pleased to learn from Martha Logan-Biggs today that you have accepted my invitation to speak at a Cornell program in New York City. Please let me know if any of the following dates work for you:

Wednesday, June 6th

Wednesday, June 20th or

Thursday, June 21st.

Once we have a date, I would like to schedule a time to talk with you about a management and a union speaker. I look forward to working with you on this program.

Best,

Esta

From: Esta R. Bigler

Sent: Wednesday, April 18, 2018 2:45 PM

To: John.Ring@NLRB.gov

Cc: Miscimarra, Philip A. <philip.miscimarra@morganlewis.com>; Kaplan, Marvin E.

Marvin.Kaplan@nlrb.gov>; King, Kathy Drew <KathyDrew.King@nlrb.gov>; Walsh, Jack <Jack.Walsh@nlrb.gov>

Subject: Cornell Program Invitation

Dear Chairman Ring,

My name is Esta Bigler. I direct the Cornell University ILR Labor and Employment Law Program in NYC. I run conferences and forums for lawyers on labor and employment law issues. I write to invite you to be the speaker at a forum in NYC this spring to discuss your vision for the NLRB and meet the NYC labor bar. Since the inception of the Labor and Employment Law Program, I have hosted each new NLRB Chairman at one of our forums. Our events begin at 6:00 PM and end at 8:00 PM, preceded by registration and networking at 5:30 PM, and are held at our conference center on 34th Street in midtown Manhattan.

Our audience is composed of attorneys who represent employers, employees, and unions. Recent NLRB programs included Marvin Kaplan on February 22, 2018 and Philip Miscimarra on June 27, 2017 as the main speakers and a conference, *The Legacy of the Obama NLRB* on October 21, 2016; the conference included speakers Mark Pearce, Richard Griffin, Philip Miscimarra, and Lauren McFerran (a copy of the agenda is attached). Over the years, Wilma Liebman, Lafe Solomon, Ron Meisburg, Kent Hirozawa, Harry Johnson, and Sharon Block have also participated in our programs. Attendance varies based on topic; we average between 50 and 70 people.

Our usual approach is to have you speak first and then have responses from a management and a union lawyer; we would work together to determine the other lawyers on the panel. We generally end with about 20 minutes of Q & A.

We would be happy to pay your travel costs. Please let me know if you need additional information. It would be wonderful to have you at ILR in NYC participating in a program this spring. I look forward to a positive response.

Best,

Esta

Esta R. Bigler

Director

Labor and Employment Law Program

Cornell ILR

16 East 34th Street, 4th flr

New York, NY 10016-4328

212-340-2865 -- telephone

erb4@cornell.edu -- e-mail

<https://www.ilr.cornell.edu/labor-and-employment-law-program>

June 6, 2018 Continued

Wednesday

6:30 AM - 10:00 AM

Amtrak # 130; LV Union St. @ 6:20 AM; AR Penn Station NY @ 9:59 AM

5:30 PM - 8:30 PM

Cornell Program -- Cornell ILR NYC Conference Center, 16 East 34th Street, 6th fl.

June 7, 2018

Thursday

All Day

Dinner w/Prof. Estrieher @ the Volare Restaurant @ 7:30 PM -- 147 West 4th Street (between Sixth Avenue and MacDougal Street)

All Day

In New York

All Day

Washington Square Hotel - 103 Waverly Place -- #R6B8A0 (Paid by NYU)

8:30 AM - 9:30 AM

Breakfast with Peter Robb

9:30 AM - 10:00 AM

John to call Susan -- 202-273-1777

9:45 AM - 10:00 AM

Reminder - Call Roxanne

10:00 AM - 10:30 AM

Barry Smith

12:30 PM - 1:30 PM

Lunch with (b) (6)

5:00 PM - 5:30 PM

Talk? -- Phone

7:30 PM - 9:00 PM

Dinner w/Prof. Estrieher @ the Volare Restaurant -- 147 West 4th Street (between Sixth Avenue and MacDougal Street)
6:30 p.m. at Volare Restaurant on West 4th Street (between Sixth Avenue and MacDougal Street)

June 8, 2018

Friday

All Day

Amtrak # 2155; LV Penn Sta. @ 11:13 AM; AR Union Sta., DC @ 2:13 PM (2V3A4807) -- # BPPZMX

All Day

NYU 71st Annual Conference on Labor -- New York

8:00 AM - 10:00 AM

NYU 71st Annual Conference on Labor - Sam Estreicher -- New York, New York
Chairman Ring,

We are delighted that you will be the keynote speaker on the morning of Friday, June 8, at our 71st Annual NYU Conference on Labor!

We have scheduled your presentation from 8:45 to 9:30 a.m., and would like you to speak for 25-30 minutes or so and to allow time for questions from the audience. You

June 8, 2018 Continued

Friday

are welcome to submit any written material you wish for distribution to the audience, and we would welcome the opportunity to publish an edited version of your remarks in the Conference Proceedings Volume to be published in 2019. Please note that while we would welcome either of both of these written pieces, we do not require them!

Professor Estreicher can speak with you on Tuesday May 1, at 11:30 a.m., as suggested by Ms. Logan-Biggs, to discuss the Conference. He is happy to call you at the number you wish, or he may be reached in his office at (b) (6).

Also, we will, as is customary for us, be audio- and video-recording the entire conference, including your presentation, for use on our website and for other educational purposes. Please confirm that such recording is all right with you.

On behalf of my colleague, Allison Schifini, and, of course, Prof. Estreicher, we look forward to working with you.

Torrey Whitman

Torrey L. Whitman
Executive Director, Institute of Judicial Administration, and
Director of Operations, Center for Labor and Employment Law
New York University School of Law
Wilf Hall, Room 409
139 Macdougall Street
New York, NY 10012

Office: 212-998-6149
Fax: 212-995-4769

11:00 AM - 2:15 PM

Amtrak # 2155; LV Penn Sta. @ 11:13 AM; AR Union Sta., DC @ 2:13 PM

4:00 PM - 7:00 PM

(b) (6) farewell

June 11, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

2:00 PM - 3:00 PM

HOLD: (b) (5), (b) (7)(A) Case Discussion -- Chairman's Office

3:00 PM - 4:00 PM

(b) (6), (b) (7)(A)

4:00 PM - 4:30 PM

Meeting

June 12, 2018

Tuesday

11:00 AM - 12:00 PM

Staff Meeting -- Board Agenda Room

The main agenda item is the new staff SharePoint page developed by Nicole and Lauren. We'll also provide updates on pending initiatives and progress on our staff case processing goals. See you then!

1:00 PM - 2:00 PM

VERA/VSIP -- Chairman's office

Discussion of VERA/VSIP plan for the field

2:00 PM - 3:00 PM

HOLD: POM Case Discussion -- Chairman's Office

3:00 PM - 4:00 PM

Case Discussion -- Chairman's Office

Unless previously discussed:

(b) (5), (b) (7)(A) -- (b) (5), (b) (7)(A)

(b) (5), (b) (7)(A) full Board/plan?

(b) (5), (b) (7)(A)

June 13, 2018

Wednesday

9:30 AM - 10:00 AM

Discuss CFO candidate selection(s) -- Chairman's office

Discuss CFO candidate selections

10:00 AM - 11:00 AM

Budget meeting -- Conf Rm 5065 (34) Board Agenda Room

Adding Skype information for remote attendees

.....
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(b) (6) (East)

English (United States)

(b) (6) (East)

English (United States)

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Conference ID: (b) (6)

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.....
MOVING TO START AT 10:00 AM

Follow-up budget meeting

11:00 AM - 12:00 PM

Hold

June 13, 2018 Continued

Wednesday

12:00 PM - 6:00 PM

HOLD - COLLE Meeting and Dinner

3:30 PM - 4:30 PM

COLLE Presentation

June 14, 2018

Thursday

9:00 AM - 10:00 AM

Hold - Dave Barry

10:00 AM - 11:00 AM

Budget meeting continued -- Conf Rm 5065 (34) Board Agenda Room

This meeting will take the time slot of the previously scheduled Board Agenda meeting, to allow for continued FY 2018 budget discussion.

No Board case discussion is planned for this meeting.

.....
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Join by phone

(b) (6) (East)

English (United States)

(b) (6) (East)

English (United States)

[Find a local number](#)

Conference ID: (b) (6)

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.....

11:30 AM - 12:00 PM

Meet w/Carmen and Roxanne

12:00 PM - 5:00 PM

(b) (6)

June 15, 2018

Friday

9:00 AM - 5:00 PM

(b) (6)

June 16, 2018

Saturday

9:00 AM - 5:00 PM

(b) (6)

June 18, 2018

Monday

9:00 AM - 5:00 PM

(b) (6)

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

17

June 19, 2018

Tuesday

5:00 AM - 5:30 AM

Send Draft (b) (5) schedule

9:00 AM - 5:00 PM

(b) (6)

June 20, 2018

Wednesday

9:00 AM - 5:00 PM

(b) (6)

June 21, 2018

Thursday

2:00 PM - 3:00 PM

Speak @ LGBT Pride Month Event - (Program Starts @ 1 PM)

3:00 PM - 5:00 PM

Hold

June 22, 2018

Friday

9:00 AM - 5:00 PM

Hold

June 25, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

11:30 AM - 12:00 PM

Pilot Proactive ADR Program Discussion -- Howard Jenkins Meeting Room 5th Floor

1:30 PM - 2:00 PM

Training discussion -- GC Agenda Room

2:00 PM - 3:00 PM

HOLD: (b) (5), (b) (7)(A) presub -- Chairman's Office

June 26, 2018

Tuesday

10:00 AM - 10:30 AM

Brenda Harris

June 26, 2018 Continued

Tuesday

2:00 PM - 2:30 PM

HOLD: POM Case Discussion -- Chairman's Office

(b) (5)

(b) (5), (b) (7)(A)

3:00 PM - 5:00 PM

Gary Shinnners Retirement Party

June 27, 2018

Wednesday

10:00 AM - 10:45 AM

USA Performance System -- Chairman's Office

1:30 PM - 2:30 PM

Speak @ 2018 Honorary Award Recognition Ceremony -- Board Hearing Room

June 28, 2018

Thursday

10:00 AM - 10:30 AM

Calls

11:00 AM - 11:30 AM

Security Indoctrination Meeting -- Suite 5101

12:00 PM - 2:00 PM

Hold - Personal Lunch - (b) (6)

June 29, 2018

Friday

9:00 AM - 10:00 AM

Admin Matters

12:00 PM - 2:00 PM

Hold - Personal Lunch

July 2, 2018

Monday

9:00 AM - 9:30 AM

Mark/Lauren

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

1:00 PM - 1:30 PM

Tracy Roberts -ADR

July 3, 2018

Tuesday

9:15 AM - 10:00 AM

POM Case Discussion -- Chairman's Office

July 3, 2018 Continued

Tuesday

11:00 AM - 12:00 PM

Interview (b) (6)

July 9, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

3:00 PM - 3:30 PM

Consultations -- John's office

July 10, 2018

Tuesday

9:15 AM - 9:45 AM

POM Cases -- Chairman's Office

(b) (5), (b) (7)(A)

(b) (5), (b) (7)(A)

1:00 PM - 2:00 PM

Monthly Ethics Meeting -- The Chairman's Office

2:00 PM - 3:00 PM

Staff Meeting -- Conf Rm 5005 (14) Howard Jenkins, Jr.

Because we have lots to celebrate!

Change in time to accommodate the All-Star Game week.

3:00 PM - 3:30 PM

Chairman/GC weekly meeting -- Chairman's office

* Moving this week's meeting to accommodate schedules *

4:00 PM - 8:00 PM

Hold -

July 11, 2018

Wednesday

10:00 AM - 11:00 AM

(b) (5), (b) (7)(A) Presub -- Chairman's Office

1:00 PM - 2:00 PM

Interview - (b) (6) (CFO Position)

(b) (6) will to meet with the Chairman @ 1:00 PM and the GC @ approximately 1:30 PM.

6:00 PM - 6:30 PM

Hold

July 12, 2018

Thursday

11:00 AM - 12:00 PM

Professional Exchange Program (Session I) -- Board Agenda Room, Fifth Floor

12:00 PM - 2:00 PM

Hold - Personal Lunch - (b) (6)

July 12, 2018 Continued

Thursday

2:00 PM - 3:00 PM

meeting with Bill and Doug -- Chairman's office

3:30 PM - 4:00 PM

Meet (b) (6), (b) (7)(C) re (b) (5), (b) (7)(A) Case processing -- Room 5004 - Betty Murphy
Conference Room

3:30 PM - 4:00 PM

Murphy Oil case processing -- Chairman Ring's office

Meeting to discuss how to move forward with processing the Murphy Oil cases.

withheld in its
entirety under Ex.
5 and 7(A)

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5:00 PM - 7:00 PM

DC and Baltimore - Summer Interns - Happy Hour -- Bonchon - 1015 Half Street

July 13, 2018

Friday

10:30 AM - 11:30 AM

Telephone call with Ginette Brazeau (CIRB) -- Conference call

Ginette Brazeau

Chairperson / Présidente

Canada Industrial Relations Board

Conseil canadien des relations industrielles

(613) 947-5366

I have been asked to introduce John on Advocates' Day for his speech at the luncheon.

If at all possible, I would welcome an opportunity to have a telephone conversation with John to introduce myself and discuss ALRA generally. I also want to discuss our respective organizations and the possibility for collaboration. I recall visiting the NLRB in 2008 and having discussions on policy and procedural matters with the members of the

July 13, 2018 Continued

Friday

Board. It was very beneficial from our perspective and I believe, for the members at the time.

I look forward to hearing from you.

Ginette

2:00 PM - 2:30 PM

Personal - (b) (6)

July 16, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

July 17, 2018

Tuesday

2:00 PM - 3:00 PM

OMB meeting -- Conf Rm 4084 (20) GC Agenda Room

RESCHEDULED

The meeting with OMB will include the following individuals, who are included on this meeting invitation:

John Gray, OMB Program Associate Director for Education, Income Maintenance and Labor

Melissa (Benton) Bomberger, OMB Labor Branch Chief

Kan Wang, OMB Examiner

James Sherk, White House Domestic Policy Counsel

(Please note that I am copying Kerry Dittmeier (OMB) on this invite as an FYI for her)

5:00 PM - 6:30 PM

Personal - (b) (6)

July 18, 2018

Wednesday

7:00 AM - 7:30 AM

(b) (6) here

9:00 AM - 9:30 AM

ROCIS -- Chairman's Office

UPDATE WITH NEW TIME:

I have scheduled this meeting so that we can discuss what should be included in the Fall 2018 Unified Agenda. The due date for the Agenda is July 27.

Thanks,
Farah

July 18, 2018 Continued

Wednesday

10:00 AM - 11:00 AM	Meet w/Beth Tursell and District 1 -- Chartroom - 4th Floor
11:00 AM - 12:00 PM	Marvin
12:30 PM - 2:30 PM	Hold
2:30 PM - 3:30 PM	Chairman's meeting with District 2 -- Chart Room - Video Conference
2:30 PM - 3:30 PM	Meet w/Beth Tursell and District 2 -- Chartroom - 4th Floor
3:30 PM - 5:00 PM	HOLD

July 19, 2018

Thursday

9:30 AM - 1:30 PM	Hold -
9:30 AM - 10:00 AM	GC
1:00 PM - 1:30 PM	Lasharn
2:00 PM - 3:00 PM	Meet w/Beth Tursell and District 4 -- Chartroom - 4th Floor
3:00 PM - 3:30 PM	Lauren
5:00 PM - 7:00 PM	Hold - (b) (6)

July 20, 2018

Friday

8:00 AM - 5:00 PM	Working Remotely
11:00 AM - 11:30 AM	Telephone call with Lori Ketcham -- Skype Meeting Telephone call to discuss guidance re: speaking engagements

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July 20, 2018 Continued

Friday

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July 22, 2018

Sunday

All Day AA # 2134; LV DCA. @ 6:30 PM; AR BOS @ 8:13 PM -- # ONTWDX

All Day Accommodations @ Boston Park Plaza Hotel

6:30 PM - 8:30 PM AA # 2134; LV DCA. @ 6:30 PM; AR BOS @ 8:13 PM -- # ONTWDX

July 23, 2018

Monday

All Day AA # 2149; LV BOS @ 5:00 PM; AR DCA @ 6:55 PM -- # ONTWDX

9:00 AM - 5:00 PM Hold

10:00 AM - 11:00 AM Chairman/GC Weekly Meeting -- Chairman's Ring's Office

5:00 PM - 7:00 PM AA # 2149; LV BOS @ 5:00 PM; AR DCA @ 6:55 PM -- #ONTWDX

July 24, 2018

Tuesday

9:00 AM - 10:00 AM HOLD: Case Discussion -- TENTATIVE -- Chairman's Office

10:00 AM - 10:30 AM Barry Smith, Special Counsel

10:30 AM - 11:00 AM Interview with (b) (6) for internship project -- Chairman's office

11:00 AM - 12:00 PM Meet w/Megan Mullett & Dan Collopy re pro bono program

2:00 PM - 3:00 PM Meet w/Beth Tursell and District 3 staffs and RDs and their AGCs and DAGC -- Chartroom - 4th Floor

3:00 PM - 3:30 PM Unified Agenda discussion -- Chairman's Office
Brief meeting to discuss Unified Agenda submissions.

July 24, 2018 Continued

Tuesday

3:30 PM - 4:30 PM

HOLD: Case Discussion -- TENTATIVE -- Chairman's Office

July 25, 2018

Wednesday

9:00 AM - 5:00 PM

OUT

9:30 AM - 10:30 AM

Hertz car reservation -- Boston Logan International Airport
(F) Chrysler 200

PICK UP AT:
156 Tomahawk Drive
, MA 02128
Mon-Sun Open 24 hours
(617) 568-5200

July 26, 2018

Thursday

9:00 AM - 5:00 PM

OUT

July 27, 2018

Friday

9:00 AM - 5:00 PM

OUT

July 30, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

6:00 PM - 7:30 PM

Hold - Dinner

July 31, 2018

Tuesday

10:00 AM - 11:00 AM

Board-side all hands meeting -- Conf Rm 6001 (111) Margaret A. Browning Board Hearing Room
I don't think this will take a full hour, but I wanted to block the time off on our calendars in case it runs long with questions.

11:00 AM - 12:00 PM

Labor Relations update -- Conf Rm 5065 (34) Board Agenda Room
Tresa Rice will be in DC for the BU consultation meetings. We'd like to take the opportunity to meet with Tresa to discuss on-going labor relations issues as well as the BU consultation meetings that will start the next day.

July 31, 2018 Continued

Tuesday

12:00 PM - 2:00 PM

HOLD - Personal Lunch (b) (6)

12:30 PM - 1:30 PM

Lunch -- Gordon Beirsch (corner of 1st and M street SE

When: Tuesday, July 31, 2018 12:30 PM-1:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Gordon Beirsch (corner of 1st and M street SE

Note: The GMT offset above does not reflect daylight saving time adjustments.

~~*~*~*~*~*~*~*

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2:00 PM - 4:00 PM

Tracy Roberts OCPA (Hill Visit)

The meeting is set for 2:30pm. We will be leaving the agency at 2:00pm and traveling to the Hill for the 2:30pm meeting. We will then depart the Hill at 3:30pm. The car has already been arranged for the meeting.

4:00 PM - 5:00 PM

Re-scheduled IG Update -- Conf Rm 5004 (9) Betty S. Murphy

Revised the date and time.

The purpose of the meeting is to provide the monthly OIG update.

Thanks

Dave

August 1, 2018

Wednesday

10:00 AM - 11:00 AM

POM - (b) (5) (b) (6), (b) (7)(C) (b) (5) (b) (6), (b) (7)

11:00 AM - 12:00 PM

BU consultations -- TBD

Chairman:

The BU will be holding "consultation" meetings with management on August 1 & 2. These consultation meetings are a part of their collective bargaining agreement. The GC and the Chairman each meet with the BU for 1 hour during these consultation days. Would you be available for the pre-lunch time slot on August 1, 2018?

Thanks, Roxanne

12:00 PM - 2:00 PM

Hold - Lunch

2:00 PM - 3:00 PM

Cynthia Witkin - Here

August 2, 2018

Thursday

8:30 AM - 9:00 AM

Peter Ohr - RD R13

10:00 AM - 10:30 AM

R-Unit discussion -- Chairman's office

R-Unit discussion, including posting to backfill Independent 15 position.

10:30 AM - 11:00 AM

See Lauren

2:00 PM - 2:30 PM

(b) (6), (b) (7)(C) (b) (5), (b) (7)(A)

4:00 PM - 4:15 PM

Solicitor's office -- Chairman's office

Brief discussion of work in the Solicitor's Office

August 3, 2018

Friday

9:00 AM - 5:00 PM

Working Remotely

August 6, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

August 7, 2018

Tuesday

11:30 AM - 12:00 PM

Barry Smith (Special Counsel)

August 7, 2018 Continued

Tuesday

1:00 PM - 2:00 PM

OCIO Briefing on NxGen -- Conf Rm 4084 (20) GC Agenda Room

5:00 PM - 8:00 PM

Hold - Staff Happy Hour

August 8, 2018

Wednesday

10:00 AM - 11:00 AM

Hold -

11:00 AM - 12:00 PM

Professional Exchange Program (Session II) -- Board Agenda Room, Fifth Floor

1:00 PM - 3:00 PM

various matters -- Chairman's Office

2:00 PM - 3:00 PM

JCMS/NxGen training -- Coll Rm 5053 (6) John C. Truesdale
JCMS/NxGen training for the Chairman

3:00 PM - 4:00 PM

Monthly Ethics Meeting -- Chairman Ring's Office

5:00 PM - 8:00 PM

Hold - NLRB Baseball Game (7:05)

August 9, 2018

Thursday

10:00 AM - 11:00 AM

Pre-sub (b) (5), (b) (7)(A) (b) (6), (b) (7)(C)

12:00 PM - 2:00 PM

HOLD - Personal - Lunch (b) (6)

6:00 PM - 8:00 PM

HOLD - Personal Dinner (b) (6)

August 10, 2018

Friday

10:30 AM - 11:30 AM

Personal - (b) (6)

August 11, 2018

Saturday

8:30 AM - 10:00 AM

Personal - (b) (6)

August 13, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office
The GC will call Chairman Ring's office.

August 14, 2018

Tuesday

2:30 PM - 3:30 PM

FY 18 Budget Update -- Board Agenda Room

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English (United States)

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English (United States)

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[!OC([1033])]

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4:30 PM - 5:00 PM

Call Peter

5:00 PM - 8:00 PM

HOLD - Dinner (b) (6)

August 15, 2018

Wednesday

9:00 AM - 10:30 AM	HOLD: POM case discussion -- tentative -- Chairman's Office
9:30 AM - 10:00 AM	Susan Levorne
11:00 AM - 11:30 AM	Hold
11:30 AM - 12:00 PM	Peter/Grant
12:30 PM - 1:00 PM	Mark - EOT
2:00 PM - 3:00 PM	Demo of BNA's Daily Labor Report and legal research platform -- Jones-Laughlin Room (3054) Please join us for a brief demo of the newly revamped and improved Daily Labor Report platform. BNA has launched a new labor law resource that includes treatises such as the Developing Labor Law, How Arbitration Works, and How to Take a Case Before the NLRB.

Our BNA rep, Julie Coriarty, will be there to show us their spiffy new platform and answer any questions. If you're not in the office but would like to attend, let me know and I'll make sure the meeting is available remotely.

Thanks!

Andrew

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August 15, 2018 Continued

Wednesday

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August 16, 2018

Thursday

1:00 PM - 2:00 PM

FY 18 PAR -- Conf Rm 4084 (20) GC Agenda Room

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August 16, 2018 Continued

Thursday

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August 17, 2018

Friday

10:00 AM - 10:30 AM

Susan Levorne -- (b) (6)

August 20, 2018

Monday

11:00 AM - 11:30 AM

Meet with Gary Shinnors (b) (5) -- Chairman's office

12:00 PM - 2:00 PM

HOLD - Personal - Lunch (b) (6)

3:00 PM - 4:00 PM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

August 21, 2018

Tuesday

12:00 PM - 3:00 PM

Hold - (b) (6) here

3:00 PM - 5:00 PM

HOLD - Pearce Reception

August 22, 2018

Wednesday

9:00 AM - 10:00 AM

Case Discussion -- Chairman's Office

2:30 PM - 3:00 PM

Consultation -- John Ring's office
It looks like we are all available at 2 as well if you need to start earlier.

3:00 PM - 4:00 PM

Case Discussion -- Chairman's Office

August 23, 2018

Thursday

9:30 AM - 9:45 AM

Mark Kalaris, Resident Office (Tentative)

August 23, 2018 Continued

Thursday

11:00 AM - 11:30 AM

September Senior Leadership Meeting -- Chairman's office
Meet to discuss September meeting for Agency Senior Leaders

12:00 PM - 2:00 PM

HOLD - Lunch (b) (6)

2:00 PM - 3:00 PM

Ethics update -- Skype Meeting

→ [Join Skype Meeting](#)

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English (United States)

(b) (6) (East)

English (United States)

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August 24, 2018

Friday

2:00 PM - 2:30 PM

(b) (6)

August 27, 2018

Monday

10:00 AM - 11:00 AM

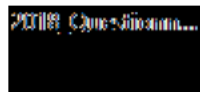
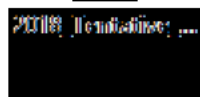
Chairman/GC Weekly Meeting -- Chairman's Ring's Office

12:00 PM - 2:00 PM

HOLD - Personal Lunch (b) (6)

3:00 PM - 3:30 PM

Meet re: invitation to visit Taiwan -- Chairman's office



駐美國台北經濟文化代表處經濟組

**ECONOMIC DIVISION
TAIPEI ECONOMIC AND CULTURAL REPRESENTATIVE OFFICE
IN THE UNITED STATES**

4301 CONNECTICUT AVE., N.W., SUITE 420
WASHINGTON, D.C. 20008-2387

REFERENCE NO.

TEL: (202) 686-6400
FAX: (202) 363-6294

August 22, 2018

Mr. John F. Ring
Chairman
National Labor Relations Board
1015 Half Street, S.E.
Washington, DC 20570

RE: Invitation for U.S. Labor Union Leaders to Visit Taiwan

Dear Chairman Ring,


On behalf of the Taiwanese Ministry of Labor, **I would like to extend to you our sincere invitation to visit Taiwan from November 25 to December 1.** Taiwan would like you to be part of a delegation of labor Commissioners (Directors and Secretaries) from state level labor departments and federal labor agencies across the U.S. The purpose of this visit is to enhance mutual understanding and exchange ideas regarding cultural, economic, and particularly, labor affairs.

The Ministry of Labor anticipates this visiting delegation to have around 10 members in total. I have attached the tentative agenda and other information for your consideration. Delegates will meet at the Los Angeles International Airport to depart for Taipei together via China Airlines flight CI 0007 in Business Class. **All necessary expenses for this trip will be covered by the Government of Taiwan,** which include meals, lodging and transportation in Taiwan, a round trip international flight (business class) as well as a U.S. domestic flight (economy class) to and from Los Angeles, California.

Should you accept this invitation, please send me a confirmation letter (e-mail, hard copy or fax), a copy of your passport, a completed questionnaire, and a bio with a photo. We will book the flight for you from your city of origin to Los Angeles, as well as Los Angeles to Taipei. We hope to receive your confirmation by early September. Should you have any questions, please do not hesitate to contact me directly at 202-686-6400 (Office), 202-558-8324 (Cell), 202-363-6294 (Fax), or via email at jason611@mol.gov.tw.

I hope that you will be able to join the delegation and I look forward to hearing from you soon.

Sincerely,


Jason Huang
Senior Labor Officer

Economic Division, Taipei Economic and Cultural Representative Office in the U.S.

Enclosure: As stated

2018 年美國勞工行政首長訪華團參考行程

Tentative Program for the 2018 Delegation of U.S. Government Labor Officials to Visit the Republic of China (Taiwan)

中華民國一〇七年十一月二十五日（星期日）

Sunday, November 25, 2018

- 6:00 搭乘華航班機抵華(CI007)
Arrive at Taoyuan International Airport via China Airlines
- 14:00 參觀中正紀念堂
Visit the National Chiang Kai-Shek Memorial Hall
- 18:30 便餐
Dinner at Leisure
- 夜 宿 台北福華大飯店(飯店僅供參考)
Hotel The Howard Plaza Hotel Taipei
160, Ren Ai Road, Section 3, Taipei, Taiwan

中華民國一〇七年十一月二十六日（星期一）

Monday, November 26, 2018

- 09:00 拜會外交部
Call on the Ministry of Foreign Affairs, Executive Yuan
- 10:30 拜會勞動部
Call on the Ministry of Labor, Executive Yuan
- 12:00 便餐

Lunch at Leisure

- 14:00 拜會衛生福利部中央健康保險署
Call on the National Health Insurance Administration, Ministry of Health and Welfare, Executive Yuan
- 16:00 拜會勞動部勞工保險局
Call on the Bureau of Labor Insurance, Ministry of Labor, Executive Yuan
- 18:30 外交部晚宴
Dinner hosted by Ministry of Foreign Affairs, Executive Yuan
- 夜宿 台北福華大飯店(飯店僅供參考)
Hotel The Howard Plaza Hotel Taipei
160, Ren Ai Road, Section 3, Taipei, Taiwan

中華民國一〇七年十一月二十七日 (星期二)

Tuesday, November 27, 2018

- 08:00 搭乘台灣高鐵列車前往台中
Leave for Taichung via Taiwan High Speed Rail
- 09:30 抵達台中
Arrive in Taichung
- 10:00 參訪勞動部勞動力發展署中彰投分署
Call on the Taichung-Changhua-Nantou Branch, Workforce Development Agency, Ministry of Labor, Executive Yuan

- 12:00 便餐
Lunch at Leisure
- 14:30 參觀台中地區多元開發就業方案成果
Visit Multi-Employment Development Program in Taichung
- 18:30 便餐
Dinner at Leisure
- 夜宿 日月潭大漑閣飯店(飯店僅供參考)
Hotel Hotel Del Lago
No. 101, Zhongshan Rd., Sun Moon Lake, Yuchi Township,
Nantou County 555, Taiwan

中華民國一〇七年十一月二十八日 (星期三)

Wednesday, November 28, 2018

- 10:00 遊覽日月潭風景區
Tour the Sun Moon Lake
- 12:00 便餐
Lunch at Leisure
- 14:30 遊覽日月潭風景區
Tour the Sun Moon Lake
- 18:00 搭乘台灣高鐵列車返台北
Leave for Taipei via Taiwan High Speed Rail
- 19:30 返抵台北

Arrive in Taipei

20:00 便餐
Dinner at Leisure

夜宿 台北福華大飯店(飯店僅供參考)
Hotel The Howard Plaza Hotel Taipei
160, Ren Ai Road, Section 3, Taipei, Taiwan

中華民國一〇七年十一月二十九日 (星期四)

Thursday, November 29, 2018

09:00 拜會經濟部
Call on the Ministry of Economic Affairs, Executive Yuan

12:00 便餐
Lunch at Leisure

14:00 參加台美勞工行政主管座談會
Taiwan-U.S. Labor Commissioners Symposium

18:30 便餐
Dinner at Leisure

夜宿 台北福華大飯店(飯店僅供參考)
Hotel The Howard Plaza Hotel Taipei
160, Ren Ai Road, Section 3, Taipei, Taiwan

中華民國一〇七年十一月三十日（星期五）

Friday, November 30, 2018

- 09:00 拜會勞動部職業安全衛生署
Call on the Occupational Safety and Health Administration,
Ministry of Labor, Executive Yuan
- 10:30 拜會勞動部勞動力發展署
Call on the Workforce Development Agency, Ministry of
Labor, Executive Yuan
- 12:00 便餐
Lunch at Leisure
- 14:00 參觀勞動部勞動及職業安全衛生研究所
Call on the Institute of Labor, Occupational Safety and Health,
Ministry of Labor
- 18:30 勞動部晚宴
Dinner hosted by the Ministry of Labor, Executive Yuan
- 夜宿 台北福華大飯店(飯店僅供參考)
Hotel The Howard Plaza Hotel Taipei
160, Ren Ai Road, Section 3, Taipei, Taiwan

中華民國一〇七年十二月一日（星期六）

Saturday, December 1, 2018

- 10:00 參觀台灣手工業推廣中心
Visit the Taiwan Handicraft Promotion Center

- 12:00 便餐
Lunch at Leisure
- 14:00 參觀台北市區
Visit Taipei City/Tour Taipei 101 Financial Tower
- 18:00 便餐
Lunch at Leisure
- 20:00 前往桃園國際機場
Leave for Taoyuan International Airport
- 23:50 搭乘中華航空班機離華(CI008)
Depart via China Airlines

Questionnaire

Name (as it appears on passport)	
Date of Birth	
Gender	
Education	
Mailing Address	
E-mail	
Telephone	Home: Office: Cell:
Fax	
Domestic city of departure and airport name (to Los Angeles Int'l Airport)	
Do you have any dietary restrictions?	<input type="checkbox"/> No <input type="checkbox"/> Yes _____
Have you ever been to Taiwan?	<input type="checkbox"/> No <input type="checkbox"/> Yes _____(List dates)
Emergency Contact Information	Name: Home/Office: Cell: E-mail:

Notes:

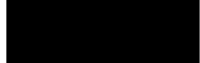
1. Please send this **questionnaire, your biography and your photo attached** to Jason Huang at both of the following emails: jason611@mol.gov.tw and (b) (6)
2. Please check your **passport** to make sure that it will be **valid for at least six month after November 30.**
3. If you have any particular issues that you are interested in learning about on this trip, please express them in the confirmation email.

August 27, 2018 Continued

Monday



Hold - Personal (b) (6)



6:30 PM - 8:00 PM

Hold - Personal (b) (6)

August 28, 2018

Tuesday

12:00 PM - 2:00 PM

HOLD - Retirement Lunch for Martha

August 29, 2018

Wednesday

9:00 AM - 10:00 AM

Case Discussion -- Chairman's Office

9:30 AM - 10:00 AM

Lauren

11:30 AM - 12:00 PM

Oversight Committee Call -- Conf Rm 5065 (34) Board Agenda Room

12:00 PM - 2:30 PM

HOLD - (b) (6)

2:30 PM - 3:00 PM

HOLD - Kyle Fortson

3:00 PM - 4:00 PM

Hold time for meeting with ABA representatives -- Chairman's office

Joe Tilson and **Don Slesnick** from the ABA Section of Labor & Employment Law will be meeting with the GC on August 29. The GC's office will bring them to your office following their meeting, so it might not be right at 3:00 pm (I blocked out more time than is probably necessary for this meeting because I'm not sure exactly when it will start).



Joe Tilson

Cozen O'Connor, Chicago

- Co-chair of the firm's Labor & Employment department
- **Chair of the ABA's Labor and Employment Law Section**



Don Slesnick

- Managing partner in the law offices of Slesnick & Casey, Coral Gables, Florida
- He has been in private practice since 1976, representing public sector employee organizations
- In 2011, he concluded 10 years serving as Mayor of the City of Coral Gables, Florida
- **Immediate Past Chair of the ABA's Labor and Employment Law Section**

10:00 AM - 11:00 AM

Budget Update -- Conf Rm 4084 (20) GC Agenda Room

11:00 AM - 11:30 AM

Case Discussion

1:00 PM - 1:30 PM

HOLD: Meeting with Ring(P) staff

August 30, 2018 Continued

Thursday

2:00 PM - 3:00 PM

FW: Meeting -- Conf Rm 4084 (20) GC Agenda Room

Get [Outlook for iOS](#)

From: Ford, Christina <christina.ford@nlrb.gov>

Sent: Thursday, August 30, 2018 12:56 PM

To: Rice, Tresa

Subject: Meeting

.....
.....
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[!OC([1033])]

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From: Ford, Christina
Sent: Thursday, August 30, 2018 4:56:21 PM (UTC) Coordinated Universal Time
To: Ford, Christina; Rice, Tresa
Subject: Meeting
When: Thursday, August 30, 2018 6:00 PM-7:00 PM.
Where: Conf Rm 4084 (20) GC Agenda Room

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September 3, 2018

Monday

9:00 AM - 5:00 PM

Holiday

September 4, 2018

Tuesday

9:00 AM - 5:00 PM

Out

September 5, 2018

Wednesday

9:00 AM - 5:00 PM

Out

10:00 AM - 11:00 AM

Budget Update -- Conf Rm 4084 (20) GC Agenda Room

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September 5, 2018 Continued

Wednesday

September 6, 2018

Thursday

9:00 AM - 5:00 PM

Out

September 7, 2018

Friday

9:00 AM - 5:00 PM

Out

September 10, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

11:00 AM - 12:00 PM

Lauren

September 11, 2018

Tuesday

9:30 AM - 10:00 AM

R Unit Case Discussion -- Chairman's Office

10:00 AM - 11:00 AM

Panel 1 Case Discussion -- Chairman's Office

11:00 AM - 11:30 AM

Confidential Ethics Matter -- Your Office

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12:00 PM - 1:30 PM

Staff Lunch -- Conf Rm 5005 (14) Howard Jenkins, Jr.

This BYO staff lunch will inaugurate the staff discussions we've talked about before. The topic is (b) (5)

(b) (5)

(b) (5)

(b) (6), (b) (7)(C)s working on this

September 11, 2018 Continued

Tuesday

issue and will get us started. (b) (6), (b) (7)(C) send around some materials the week before the meeting as well.

September 12, 2018

Wednesday

9:00 AM - 10:00 AM

Panel 2 Case Discussion -- Chairman's Office

10:00 AM - 11:00 AM

Budget Update -- Conf Rm 4084 (20) GC Agenda Room

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2:00 PM - 3:00 PM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room
UPDATING INVITE TO WEEKLY BOARD MEETING

September 12, 2018 Continued

Wednesday

Also adding Skype info for those who need to attend any of the meetings remotely.

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September 13, 2018

Thursday

9:30 AM - 10:00 AM

(b) (6)

11:30 AM - 12:30 PM

Meeting with CFO -- Chairman's office

3:00 PM - 4:00 PM

(b) (5), (b) (7)(A) -- Chairman's Office

5:00 PM - 8:00 PM

HOLD - Personal (b) (6)

September 17, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

12:00 PM - 2:00 PM

HOLD - PERSONAL LUNCH - (b) (6)

6:00 PM - 7:30 PM

Hold - Personal

September 18, 2018

Tuesday

10:00 AM - 10:30 AM

ABA conference prep session - phone call with moderators -- Conf Rm 5065 (34) Board Agenda Room
Initial phone call to begin preparation for November ABA conference panel session.

The moderators for the session are Gwynne A. Wilcox and Stuart Buttrick.

September 18, 2018 Continued

Tuesday

There is not a time this week that works for everyone's schedule, so this initial call will take place with just Gwynne Wilcox. Mr. Buttrick is not available.

I am including information for a Skype call because Member McFerran, Ms. Wilcox and I will be calling in for this meeting.

→ [Join Skype Meeting](#)

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11:00 AM - 12:00 PM

Panel 3 Case Discussion -- Chairman's Office

12:00 PM - 2:00 PM

HOLD - Personal - Lunch (b) (6)

2:30 PM - 3:00 PM

HOLD - Case Discussion

6:00 PM - 8:00 PM

HOLD - Bill Emanuel

September 19, 2018

Wednesday

8:30 AM - 9:00 AM

Cynthia

9:00 AM - 10:00 AM

Panel 4 Case Discussion -- Chairman's Office

10:00 AM - 11:00 AM

Budget Update -- Conf Rm 4084 (20) GC Agenda Room

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11:00 AM - 11:30 AM

Case handling, part deux -- Chairman's office

How best to present to the Board the next phase (and related issues) of our case handling process, with the goal of having a structured discussion at Wednesday's Board Meeting.

2:00 PM - 3:00 PM

Ethics and Recusal Initiative Meeting -- Conf Rm 5065 (34) Board Agenda Room (dial in information added below)

3:00 PM - 4:00 PM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room

MOVING BOARD MEETING BACK 1 HOUR

Also adding Skype info for those who need to attend any of the meetings remotely.

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September 19, 2018 Continued

Wednesday

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4:30 PM - 5:00 PM

Catch-up -- Chairman's office

6:00 PM - 8:00 PM

Hold - Personal

September 20, 2018

Thursday

2:00 PM - 3:00 PM

Marvin

3:00 PM - 4:00 PM

Case Discussion -- Chairman's Office

September 21, 2018

Friday

11:30 AM - 12:00 PM

Nancy/Christine/John -- John's Office

3:00 PM - 5:00 PM

Out

September 24, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

11:00 AM - 12:00 PM

hold

2:30 PM - 5:00 PM

Train to Philly (Dep. Union Stn 2:50; arr 30th St Stn 4:29)
Hotel:

Holiday Inn Express
100 N. Christopher Columbus Blvd
Philly
215.627.7900

CONFIDENTIAL

Trip on Sep 24, 2018

Locator: **VDCUIU**

Date: **Sep 21, 2018**

Traveler **JOHN F RING**
 ATTN-JOHN RING
 NLRB
 NATIONAL LABOR RELATIONS BOARD
 1015 HALF STREET, SE
 WASHINGTON DC 20570
 US

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 AIR/RAIL TRANSPORTATION EXPENSES ON THIS ITINERARY.
 ARE BILLED TO AN CENTRALLY BILLED ACCOUNT.
 TRAVELER IS NOT AUTHORIZED REIMBURSEMENT.

Monday, September 24, 2018

Confirmation **2VAD42B0**



Rail AMTRAK TRAIN 2170

DEPARTURE
2:50 PM, Sep 24, 2018
WASHINGTON - UNION STATION
50 MASSACHUSETTS AVE. N.E.
WASHINGTON

ARRIVAL
4:29 PM, Sep 24, 2018
PHILADELPHIA - 30TH ST. STATION
30TH & MARKET STS.
PHILADELPHIA 30TH STREET STATION

Status Confirmed
 Notes LV-1450/DT-24SEP/FR-WASHINGTON/AT-PHILADELPHIA 30TH STREET STATION/NA-TRAIN 2170/AR-1629/CF-2VAD42B0--A

Monday, September 24, 2018

Confirmation **44812393**



Hotel HOLIDAY INN EXP PENNS LANDING

LOCATION
100 N CHRIS COLUMBUS BLVD
PHILADELPHIA, PA US 19106

CONTACT
Tel 215-627-7900
Fax 215-238-0809

Reserved For JOHN F RING
 Status Confirmed
 Check-In Sep 24, 2018
 Check-Out Sep 25, 2018
 Number of Rooms 1
 Rate USD 148.00/night
 Cancellation Policy Cancel by 6PM
 Directions PHILADELPHIA INTL AIRPORT

Tuesday, September 25, 2018

Confirmation **2VAD42B0**



Rail AMTRAK TRAIN 2155

DEPARTURE
12:34 PM, Sep 25, 2018
PHILADELPHIA - 30TH ST. STATION
30TH & MARKET STS.
PHILADELPHIA 30TH STREET STATION

ARRIVAL
2:18 PM, Sep 25, 2018
WASHINGTON - UNION STATION
50 MASSACHUSETTS AVE. N.E.
WASHINGTON

Status
Notes

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<u>Name</u>	<u>Invoice / Ticket / Date</u>	<u>Base</u>	<u>Tax 1</u>	<u>Tax 2</u>	<u>Tax 3</u>	<u>Total</u>
JOHN F RING	546994/FPT0010058545/20SEP18	256.00				256.00
RING J	546994/000SFCTRF/20SEP18	33.07				33.07
Total Amount						289.07

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FOR INFORMATION ON TSA SECURE FLIGHT PROGRAM VISIT
WWW.TSA.GOV

FOR AIRPORT SECURITY INFORMATION SEE WWW.TSA.GOV

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UNUSED PAPER TICKETS MUST BE RETURNED TO CWTSATOTRAVEL
CONTACT CWTSATOTRAVEL TO REFUND ELECTRONIC TICKETS
FARES ARE NOT GUARANTEED UNTIL TICKETED

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***DID YOU KNOW WE CAN ALSO BOOK YOUR HOTELS AND RENTAL CARS**

September 24, 2018 Continued

Monday

6:00 PM - 9:00 PM

ALJ dinner (6:00 cocktails) -- The Moshulu 401 S. Columbus Blvd., Philly 19106

Michael Rosas is hosting ALJ; bring \$57.20 – check (to Michael) or cash; his cell is (b) (6) if you need to call him when you get to Philly/ the boat. He's expecting you at the boat around 6.

ALJs will be dressed business casual.

Attached is all the information you'd ever want to know (and more!) on the



ALJ dinner (6:00 cocktails) -- The Moshulu 401 S. Columbus Blvd., Philly 19106

dinner and The Moshulu ... take a picture!

September 25, 2018

Tuesday

9:00 AM - 10:30 AM

Staff meeting with Region 4 (Philadelphia) RD Dennis Walsh and Staff -- 615 Chestnut Street, 7th Floor 215.597.7601

I shared with Dennis you may plan to arrive slightly in advance of 9:00 so you can meet him before the larger meeting starts.

Dennis' office number is 215.597.7608.

When you arrive in the building, show the guards your government ID or government credentials and they'll let you through without having to go through the security screening.

12:30 PM - 2:30 PM

Return from Philly (dep. 30th St Stn 12:34 arr Union Stn 2:18)

Next earlier Acela leaves 30th St Station at 11:18 (arriving into Union Stn at



Chairman's
Binnings

1:07).

3:00 PM - 4:00 PM

Ethics -- Chairman's Office

5:00 PM - 6:30 PM

Ring Staff Happy Hour -- Salt Line

7:30 PM - 8:00 PM

(b) (6)

From: [Rosas, Michael A](#)
To: [Lucy, Christine B.](#)
Subject: FW: September 24 Dinner
Date: Wednesday, September 19, 2018 2:41:49 PM
Attachments: [Moshulu Menu.pdf](#)

Christine, I'm also attaching my latest email to the judges and the menu for Monday. The address for the Moshulu is 401 S. Columbus Blvd., Philadelphia, PA 19106.

Michael A. Rosas
Administrative Law Judge
National Labor Relations Board
1015 Half Street, SE
Washington, DC 20570
Tel. (202) 501-8633

From: Rosas, Michael A
Sent: Wednesday, September 19, 2018 10:53 AM
To: Sotolongo, Ariel L. <Ariel.Sotolongo@nlrb.gov>; Steckler, Sharon L. <Sharon.Steckler@nlrb.gov>; Dibble, Christine E. <Christine.Dibble@nlrb.gov>; Laws, Eleanor <Eleanor.Laws@nlrb.gov>; Anzalone, Mara-Louise <Mara-Louise.Anzalone@nlrb.gov>; Carter, Geoffrey <Geoffrey.Carter@nlrb.gov>; Dawson, Donna <Donna.Dawson@nlrb.gov>; Esposito, Lauren <Lauren.Esposito@nlrb.gov>; Etchingham, Gerald M. <Gerald.Etchingham@nlrb.gov>; Gardner, Jeffrey <Jeffrey.Gardner@nlrb.gov>; Giannasi, Robert (ALJ) <Robert.Giannasi@nlrb.gov>; Giannopoulos, John <John.Giannopoulos@nlrb.gov>; Goldman, David <David.Goldman@nlrb.gov>; Gollin, Andrew S. <Andrew.Gollin@nlrb.gov>; Green, Benjamin <Benjamin.Green@nlrb.gov>; Montemayor, Dickie <Dickie.Montemayor@nlrb.gov>; Muhl, Charles <Charles.Muhl@nlrb.gov>; Olivero, Melissa M <Melissa.Olivero@nlrb.gov>; Sandron, Ira <Ira.Sandron@nlrb.gov>; Tafe, Elizabeth M. <Elizabeth.Tafe@nlrb.gov>; Sorg-Graves, Kimberly R. <Kimberly.Sorg-Graves@nlrb.gov>
Subject: September 24 Dinner

I'm excited to report that we've landed on the legendary Moshulu, the world's oldest and largest square rigged vessel still afloat, for dinner with the Chairman on Monday night. Go to the website for its interesting history – <http://www.moshulu.com/>

(b) (6) and I checked out a bunch of places suggested by some of you and staff at the Regional Office. After considering those that had separate rooms and the prices, it came down to Maggiano's or the Moshulu. Both were priced about the same and Maggiano's was closer to the conference location. However, with wonderful Italian food locations always nearby wherever we live, it seemed to us that most of us would probably prefer to catch up with each other on a deck for drinks and then have dinner in the belly of an old ship. All hands hoay!

After extensive back and forth, the Moshulu came through with an outstanding 3-course menu, with entrée choices of chicken, crab cakes, filet mignon (which they removed the \$8 per person surcharge for) and vegetarian. In addition, they threw in a free drink (alcohol, wine, soda) for no extra charge. See attached. Additional drinks can be ordered at the table with cash. They know that we'll be above 20 people, but priced it for convenience at that number. The price per person will be

\$57.20 total. I'd prefer checks instead of cash since I may be hauling it all with me on Tuesday to my travel assignment.

The restaurant is flexible but I told them to expect us for dinner about 7 p.m., which gives us enough time to leave the conference at 5 p.m. and either go back to your hotel or go straight to the ship and have an hour or more to get together on the deck for conversation and drinks before dinner. I'm told that the pier is a 25 minute walk from the Loews Philadelphia or a few minutes by car.

Another note about also having our own breakout session during the conference, perhaps during the 10:30 session, which would lead us right into lunch. The hotel does not have any other space available but I've been checking around. The hotel told me that we could try to meet in the lobby but it might or might not be quiet enough. One possibility is the Hard Rock Café across the street. They don't open till 11 a.m. but would let us in before then if we want. Another is to take cabs/ubers to the Regional Office, get sandwiches, etc. All ideas welcome.

Last, but not least, we have an addition to the list since my last email – Kim – who was inadvertently left off the training office's list to Malissa because she had the audacity to register late after returning from (b) (6) Wait till she fills you in on that!

Michael

Michael A. Rosas
Administrative Law Judge
National Labor Relations Board
1015 Half Street, SE
Washington, DC 20570
Tel. (202) 501-8633

September 26, 2018

Wednesday

9:00 AM - 9:30 AM

Case Discussion -- Chairman's Office

10:00 AM - 11:00 AM

Budget Update -- Conf Rm 4084 (20) GC Agenda Room

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11:00 AM - 11:30 AM

Public Website Menu Redesign Demonstration -- Conf. Room 4084 & Skype Meeting

The OCIO Administrative Systems Team and the Agency Web Council have completed a new design of the Agency's public website menu. The purpose of this meeting is to demonstrate the new design to senior management.

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1:30 PM - 2:30 PM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room

UPDATING INVITE TO WEEKLY BOARD MEETING

Also adding Skype info for those who need to attend any of the meetings remotely.

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September 26, 2018 Continued

Wednesday

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4:00 PM - 4:30 PM

Administrative Issues -- Chairman's Office

September 27, 2018

Thursday

9:00 AM - 10:00 AM

Case Discussion -- Panel 2 -- Chairman's Office

12:00 PM - 2:00 PM

ALI CLE Railway Labor Act Conference - Luncheon Speaker @ 12:30PM -- The Wink Hotel - 1143 New Hampshire Ave NW, Washington, DC 20037

October 1, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Ring's Office

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Office

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October 1, 2018 Continued

Monday

[!OC([1033])]

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11:00 AM - 12:00 PM

Meet re: case processing and tracking ideas -- Chairman's office

October 2, 2018

Tuesday

10:00 AM - 11:00 AM

Case Discussion -- Chairman's Office

11:00 AM - 12:00 PM

CBA negotiations: Introductions, Objectives -- Skype Meeting/5005
Good afternoon,

As you are aware, the PA-Board contract expires on Oct. 8th. The PA-GC contract expires on Oct. 31st. We will be negotiating the contracts simultaneously. In preparation for the negotiations, we will be meeting with you on a weekly/bi-weekly basis to discuss the contract articles.

At tomorrow's meeting, we want to get an understanding of your overall objective/goals for negotiations, issues that need to be addressed in the contract, and (b) (5)

(b) (5) We will drill down into the specific articles in the upcoming weeks.

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October 2, 2018 Continued

Tuesday

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12:00 PM - 1:00 PM

Lunch with Roxanne -- TBD
Moving up a week

5:00 PM - 7:00 PM

HOLD - Personal

7:00 PM - 9:00 PM

(b) (6)
(b) (6)

October 3, 2018

Wednesday

9:00 AM - 12:00 PM

Peter Hurtgen here

9:00 AM - 9:30 AM

Case Discussion -- Chairman's Office

10:00 AM - 11:00 AM

Budget Meeting -- Conf Rm 4084 (20) GC Agenda Room

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11:00 AM - 12:00 PM

Chairman and Board - Update Photos -- 6th Floor Agenda room (JoVonne Lane)

2:00 PM - 3:00 PM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room

UPDATING INVITE TO WEEKLY BOARD MEETING

Also adding Skype info for those who need to attend any of the meetings remotely.

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October 3, 2018 Continued

Wednesday

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3:00 PM - 4:00 PM

meeting -- Chairman's office

October 4, 2018

Thursday

9:30 AM - 10:30 AM

Case Discussion -- Chairman's Office

10:30 AM - 11:00 AM

Weekly OCPA status meeting -- Chairman's Office

Adjusting this meeting to tomorrow to accommodate conflicts.

Scheduling regular weekly meetings; the first few weeks may need to be at different times, but we should be able to have a regular standing time after a few weeks.

11:30 AM - 12:00 PM

(b) (6)

October 8, 2018

Monday

5:00 PM - 7:00 PM

HOLD - Personal

October 9, 2018

Tuesday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Office

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11:30 AM - 12:30 PM

Executive Session follow up (process discussion) -- Conf Rm 5065 (34) Board Agenda Room (Dial in will be added)

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October 9, 2018 Continued

Tuesday

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3:00 PM - 4:00 PM

Rescheduled OIG Meeting -- Conf Rm 5004 (9) Betty S. Murphy

The purpose of this meeting is to provide the monthly update for OIG matters – in particular the (b) (5).

Thanks
Dave

October 10, 2018

Wednesday

9:00 AM - 9:30 AM

Panel 1 Case Discussion -- Chairman's Office

10:00 AM - 11:00 AM

MD715 State of the Agency briefing -- GC Agenda Room

Hello,

We are trying to pin down an earlier start time for this meeting already scheduled for 3:30 to 4:30 on the same day. If we can all make it at 10 a.m., I will cancel the 3:30 meeting. When you respond, please let me your status and I will know whether to cancel the later time or not.

Thank you for your patience.

Brenda

11:00 AM - 11:30 AM

POM Case Discussion -- Chairman's Office

October 10, 2018 Continued

Wednesday

2:00 PM - 3:00 PM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room

UPDATING INVITE TO WEEKLY BOARD MEETING

Also adding Skype info for those who need to attend any of the meetings remotely.

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3:00 PM - 4:00 PM

Weekly OCPA status meeting -- Chairman's Office

October 11, 2018

Thursday

6:30 AM - 7:30 PM

HOLD - Detroit/Region 11/Gottfried Labor Law Symposium

Dep DCA 7:36 arr Detroit 9:10 (Delta)

Dep Detroit 5:30 arr DCA 7:09 (Delta)

Terry Morgan (Regional Dir) is making the arrangements for you to be picked up at the airport (she has your flight information); they'll also be able to get you back to the airport for your return flight, of course.

Car pickup information:

Ms. Lucy,

I will pick up Chairman Ring curbside in a (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) Please have Chairman Ring call me when he gets

to the baggage claim area, as I'll be parked in the airport

Trip on Oct 11, 2018

Locator: NPJFZO

Date: Oct 05, 2018

Traveler **JOHN F RING**
ATTN-JOHN RING
NLRB
NATIONAL LABOR RELATIONS BOARD
1015 HALF STREET, SE
WASHINGTON DC 20570
US
THIS IS YOUR OFFICIAL RECEIPT FOR TRAVEL
PLEASE RETAIN FOR VOUCHERING OR
REIMBURSEMENT PURPOSES.

Customer Number 511TU9C

Agent 60

FEES TOTALING 34.67PP CHARGED IN ADDITION TO TKT PRICE
FEE-USD34.67PP-AIR DOMESTIC, TRADITIONAL

Thursday, October 11, 2018

Confirmation HJA8GS



Flight DELTA AIR LINES INC 932

DEPARTURE
WASHINGTON/NATL,DC
7:36 AM, Oct 11, 2018

ARRIVAL
DETROIT/MET,MI
9:10 AM, Oct 11, 2018

Status	Confirmed
Class	Coach Class - L
Duration	01:34 (Non-stop)
Equipment	Airbus Jet
Meal Service	None
Reserved Seats	25A (Window)
Notes	DEP-TERMINAL B ARR-E.H.MCNAMARA TERMINAL CABIN-ECONOMY

Thursday, October 11, 2018

Confirmation HJA8GS



Flight DELTA AIR LINES INC 2972

DEPARTURE
DETROIT/MET,MI
5:30 PM, Oct 11, 2018

ARRIVAL
WASHINGTON/NATL,DC
7:09 PM, Oct 11, 2018

Status	Confirmed
Class	Coach Class - L
Duration	01:39 (Non-stop)
Equipment	Airbus Jet
Meal Service	None
Reserved Seats	27F (Window)
Notes	DEP-E.H.MCNAMARA TERMINAL ARR-TERMINAL B CABIN-ECONOMY

Name	Invoice / Ticket / Date	Base	Tax 1	Tax 2	Tax 3	Total
RING J	551317/000SFCTRF/05OCT18	34.67				34.67
RING JOHN F	551317/0067212966384/05OCT18	USD 318.14	23.86US	8.20ZP	20.20XT	370.40
Total Amount						405.07

Form of Payment: (b) (6)

GENERAL INFORMATION

THANK YOU FOR BOOKING WITH CWTSATOTRAVEL
PLEASE NOTE OUR PHONE NUMBERS FOR YOUR ACCOUNT
CWTSATOTRAVEL PHONE RESERVATION 1-800-787-6051
HOURS OF BUSINESS ARE MON-FRI 7AM-10PM EASTERN
FOR AN AFTER HOURS EMERGENCY, PLEASE CONTACT
CWTSATOTRAVEL AT 1-800-787-6051

** IF INTERNATIONAL 800 NUMBER DOES NOT WORK PLEASE **

***** CALL COLLECT TO 202-719-5968 *****

RESERVED SEATS SUBJECT TO CANCEL 30 MIN PRIOR TO FLIGHT

FOR INFORMATION ON TSA SECURE FLIGHT PROGRAM VISIT
WWW.TSA.GOV

FOR AIRPORT SECURITY INFORMATION SEE WWW.TSA.GOV

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UNUSED PAPER TICKETS MUST BE RETURNED TO CWTSATOTRAVEL
CONTACT CWTSATOTRAVEL TO REFUND ELECTRONIC TICKETS
FARES ARE NOT GUARANTEED UNTIL TICKETED

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PLEASE VISIT WWW.CARLSONWAGONLIT.COM/AIRLINEBAGGAGEFEES
FOR BAGGAGE FEE INFORMATION. CHECK OPERATING CARRIER
FOR ALLOWANCE IF TRAVELING ON CODE SHARE FLIGHT.

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CWTSATOTRAVEL CAN BOOK YOUR HOTEL ACCOMODATIONS. WE CAN ASSIST IN KEEPING COSTS
WITHIN PER DIEM AT A FEMA APPROVED PROPERTY, GUARANTEE YOUR RESERVATION FOR
LATE ARRIVAL, AND EVEN CHECK FOR A ROOM AT YOUR FAVORITE HOTEL AT LOW FEDROOM
OR CWTSATOTRAVEL GOVERNMENT RATES. ALL YOUR RESERVATIONS INCLUDED ON ONE
ITINERARY--AIR, CAR, AND HOTEL.

.

THANKS FROM YOUR CWTSATOTRAVEL TEAM!!!

Main Events Calendar

26th Annual Bernard Gottfried Memorial Labor Law Symposium

October 11, 2018 | 8:00 a.m. - 3:30 p.m.

Category: Conference

Location: Wayne State University Law School, Spencer M. Partrich Auditorium | [Map](#)

471 W. Palmer

Detroit, MI 48202

Cost: Varies

Calendars: [Wayne Law](#), [Main Events Calendar](#)

Audience: Academic Staff, Alumni, Community, Current Graduate Students, Current Undergraduate Students, Faculty, Staff

The 26th annual Bernard Gottfried Memorial Labor Law Symposium will feature **John F. Ring**, chairman of the National Labor Relations Board.

Registration is required. The registration fee will include meals and presentation materials. **Registration deadline is Monday, Oct. 8.**

The general registration fee is \$100. For students, NLRB staff and government employees, the reduced fee is \$35. Parking is available for \$8 (credit and debit cards only) in Structure No. 1 across West Palmer Street from the law school.

Seating for the luncheon is limited. Late registrants and walk-ins may not be assured a meal. Continuing Legal Education credits for Ohio and Indiana may be applied for at the conference sign-in table.

Proceeds from the Bernard Gottfried Memorial Labor Law Symposium will be used to fund future educational programs and to further labor law studies at Wayne Law.

Program:

8 a.m. - Registration and Continental Breakfast

8:30 a.m. - Opening Remarks

- **Terry Morgan**, regional director, Region 7, NLRB
- **Sanjukta Paul**, assistant professor, Wayne Law

8:45 a.m. - "A Swinging Pendulum or Course Corrections: Recent Cases and Upcoming Changes"

- **Colleen Carol**, field attorney, Region 7, NLRB

RSVP Now

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- **Amy Bachelder**, attorney, Sachs Waldman PC (labor's perspective)
- **Frank Mamat**, attorney, Foster Swift Collins & Smith PC (management's perspective)

Questions

10 a.m. - Coffee Break

10:15 a.m. - "New Perspectives: Mandatory Arbitration; Duty of Fair Representation; R Case Rules"

- **Moderator: Joseph Canfield**, field attorney, Region 7, NLRB
- **Robert Finkel**, attorney, Finkel Whitefield Selik (management's perspective)
- **Timothy Ryan**, attorney, Jackson Lewis PC – Grand Rapids Office (management's perspective)
- **Brad Raymond**, general counsel, International Brotherhood of Teamsters (labor's perspective)
- **David Radtke**, general counsel, Utility Workers Union of America, AFL-CIO (labor's perspective)

Questions

Noon - Luncheon

12:45 p.m. - Keynote speaker

- **John F. Ring**, chairman, National Labor Relations Board

1:45 p.m. - "EEOC and NLRB – Hot Topics- Conflicting Confidentiality Pitfalls and More"

- **Nedra Campbell**, trial attorney, United States Equal Employment Opportunity Commission
- **Donna Nixon**, field attorney, Region 7, NLRB

3:30 p.m. Closing remarks

For more information about this event, please contact Leilani Banks at or lawreservations@wayne.edu.

October 11, 2018 Continued

Thursday

cellphone lot, which is located a few minutes away from the Delta arrival doors/curb.

Thanks,

Andy MacEachern

From: Morgan, Terry A.

Sent: Tuesday, October 09, 2018 11:20 AM

To: Lucy, Christine B. <Christine.Lucy@nlrb.gov>

Cc: MacEachern, Andrew <Andrew.MacEachern@nlrb.gov>

Subject: RE: Gottfried Symposium - Detroit - October 11

Christine

Our Supervisory Attorney Andy MacEachern will be at the airport to bring the Chairman to the symposium.

Andy's work cell phone is: 202-701-6416

His personal cell phone is: (b) (6)

I expect that Andy will take the Chairman back to the airport after the event. (If not, someone else from the office will do this.)

Thanks. Terry

3:00 PM - 3:30 PM

Call Lauren

October 15, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Office

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[!OC([1033])!]

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11:30 AM - 12:00 PM

Phone call re: ABA conference panel presentation -- Skype Meeting

Phone call with Gwynne Wilcox and Stuart Buttrick re: the Board's November ABA conference panel presentation

.....

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October 16, 2018

Tuesday

8:30 AM - 1:30 PM

Leadership Meeting -- Courtyard Marriott (140 L Street, SE, (Ballroom))

5:00 PM - 7:00 PM

Leadership Meeting Reception

October 17, 2018

Wednesday

8:00 AM - 12:00 PM

Leadership Meeting -- Courtyard Marriott

The hotel has thrown in breakfast, so that will be available starting at 8:00.

First training begins at 9, likely good to get there by 8:15/8:30.

1:00 PM - 1:30 PM

HOLD - OES Comment Review Mtg.

4:00 PM - 4:30 PM

POM Case Discussion -- Chairman's Office

October 18, 2018

Thursday

9:00 AM - 10:00 AM

Panel 3 Case Discussion -- Chairman's Office

11:00 AM - 11:30 AM

BNA Training

1:00 PM - 2:00 PM

Weekly OCPA status meeting -- Chairman's office
Rescheduling

2:00 PM - 3:00 PM

Panel 4 and 5 Case Discussion -- Chairman's Office

3:00 PM - 3:30 PM

(b) (5)
(b) (5)
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-- Skype Meeting

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October 18, 2018 Continued

Thursday

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October 22, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Office

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October 22, 2018 Continued

Monday

1:00 PM - 2:00 PM Weekly OCPA status meeting -- Chairman's office

3:00 PM - 4:00 PM Administrative Issues -- Chairman's Office

4:00 PM - 4:30 PM touchbase -- Chairman's Office

October 23, 2018

Tuesday

9:00 AM - 10:00 AM Panel 1 Case Discussion -- Chairman's Office

10:00 AM - 11:00 AM Meeting with Lasharn to review Employee Survey results -- Conf Rm 5065 (34) Board Agenda Room

11:00 AM - 12:00 PM (b) (5), (b) (7)(A) Chairman's Office

2:00 PM - 4:00 PM HOLD (P)

2:00 PM - 2:30 PM R Unit Case Discussion -- Chairman's Office

3:00 PM - 3:30 PM Case Discussion -- Chairman's Office

October 24, 2018

Wednesday

9:00 AM - 9:30 AM Panel 2 Case Discussion -- Chairman's Office

11:00 AM - 12:00 PM Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room
MOVING THIS WEEK'S MEETING DUE TO SCHEDULE CONFLICT

Also adding Skype info for those who need to attend any of the meetings remotely.

.....
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October 24, 2018 Continued

Wednesday

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12:30 PM - 2:30 PM

Hold - Lunch

3:00 PM - 5:30 PM

Jean Stuckey Retirement Party -- 450 E Street, NW
Chambers of Chief Judge Stucky (3d floor)
United States Court of Appeals for the Armed Forces
450 E Street, NW • Washington, DC 20442-0001

October 25, 2018

Thursday

7:55 AM - 9:15 AM

AA Flight # 2304 - DCA to Chicago

9:00 AM - 5:30 PM

HOLD -- Restaurant Law Center- Chicago -- Loews Chicago Hotel - 455 North Park Drive
Loews Chicago Hotel
455 North Park Drive



Continuation for
Restaurant Law...

4:15 PM - 6:50 PM

AA Flight # 1490 Chicago to Austin -- 3:15 pm local time

October 26, 2018

Friday

9:00 AM - 5:00 PM

HOLD - LRAC Meeting - Austin -- Hotel Van Zandt - 605 Davis St, Austin, TX 78701 Conf. No. 27582566

5:00 PM - 5:30 PM

Personal (b) (6)

Courtyard Austin Downtown/Convention Center
Room 1 - #77316963 Room 2 - #77316965

October 27, 2018

Saturday

5:35 PM - 6:45 PM

AA Flight # 1448 Austin to Dallas -- 4:35 pm local time

7:45 PM - 10:15 PM

AA Flight # 2752 Dallas to DCA -- 6:45 pm local time

From: [NRA Meetings Team](#)
To: [Ring, John](#)
Cc: [Lucy, Christine B.](#)
Subject: Confirmation for Restaurant Law Center Legal Summit Fall 2018
Date: Sunday, September 23, 2018 10:50:28 AM



***** Please do not reply to this e-mail. It was sent from an automated system. *****

Reference Number: 34938962

Name: John Ring

Thank you for registering for the Restaurant Law Center Legal Summit taking place at:

Loews Chicago Hotel
455 North Park Drive
Chicago, IL 60611

Registration Detail

/fname/ */lname/*

Description	Total Cost
Registration (Restaurant Law Center Legal Summit)(Qty: 1)	0.00
Balance Due:	\$0.00

Hotel & Travel Information

Hotel Information

We have reserved a block of discounted rooms at the Loews Chicago Hotel.

Room rate: \$299 (plus tax)

Click Here to make your room reservation - [Click Here](#)

Airline Discounts

United Airlines offers discounts up to 10% off published fares based on booking class to Restaurant Law Center attendees. To save, book online at United.com/meetingtravel. Simply enter **ZZ3J730597** in the Offer Code box. You may also call United Meeting Reservation Desk at 800-426-1122 Mon-Fri 8am – 10pm ET and Sat/Sun 8am – 6pm ET. Please make sure to enter **ORD** as the airport. Discounts are available for travel booked between October 21-29, 2018.

Delta Airlines offers discounts up to 10% off published fares based on booking class for Restaurant Law Center attendees. To save, book online here: [Click here](#). The Group Code is NMRLY. Make sure **ORD/MDW** is entered as the airport. Discounts are available for travel booked between October 21-29, 2018. You may also call Delta Meeting reservations at 800-328-1111, Monday - Friday from 7am-7pm CDT.

Contact Us

For assistance, contact registration customer service at nrameetings@restaurant.org

Follow Us

Stay Connected!



October 29, 2018

Monday

9:00 AM - 9:30 AM

Bill re: ABA presentation

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Office

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1:00 PM - 2:00 PM

Weekly OCPA status meeting -- Chairman's office

3:00 PM - 3:30 PM

(b) (5)

October 29, 2018 Continued

Monday

4:30 PM - 7:00 PM

HOLD - Personal

October 30, 2018

Tuesday

10:30 AM - 11:00 AM

HOLD: Case Discussion -- Chairman's Office

12:00 PM - 1:30 PM

Staff Lunch -- Save The Date -- Conf Rm 5005 (14) Howard Jenkins, Jr.

2:00 PM - 2:30 PM

touchbase/ ABA meeting (etc) -- Skype Meeting (Lori joining by phone)

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October 30, 2018 Continued

Tuesday

4:00 PM - 4:30 PM

BNA Training for Chairman Ring -- Chairman Ring's office

4:00 PM - 4:30 PM

BNA Training with (b) (6)

October 31, 2018

Wednesday

9:30 AM - 10:00 AM

Lauren

1:00 PM - 2:00 PM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room

MOVING MEETING UP AN HOUR

Also adding Skype info for those who need to attend any of the meetings remotely.

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2:30 PM - 4:30 PM

House Ed & Workforce Committee

November 1, 2018

Thursday

9:00 AM - 10:00 AM

HOLD: Case Discussion POM cases -- Chairman's Office

10:00 AM - 11:00 AM

(b) (6) Chairman's Office

10:30 AM - 11:30 AM

Interview with (b) (6) -- Conf Rm 5065 (34) Board Agenda Room
(location to be updated)

November 1, 2018 Continued

Thursday

1:30 PM - 2:00 PM

travel

2:00 PM - 3:00 PM

Senate HELP Committee Staff
Hill meeting 2-3.

3:00 PM - 3:30 PM

travel

4:00 PM - 4:30 PM

Case Discussion -- Solicitor Case -- Chairman's Office

November 2, 2018

Friday

9:30 AM - 10:30 AM

Mechanical Contractors Ass'n of America -- Madison Hotel (15th Street)
Invited to remain through lunch if you'd like.

November 5, 2018

Monday

9:30 AM - 10:30 AM

Budget Review -- Chairman's Office

10:30 AM - 11:30 AM

Chairman/GC Weekly Meeting -- Chairman's Office

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(b) (6) # (East)

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November 5, 2018 Continued

Monday

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11:30 AM - 12:00 PM

CFO Interview with (b) (6)

1:00 PM - 2:00 PM

Senate/majority meeting

3:00 PM - 3:15 PM

Taiwan Trip -- Chairman's Office

4:00 PM - 5:00 PM

HOLD: Case Discussion -- Staff Cases -- Chairman's Office

November 6, 2018

Tuesday

10:00 AM - 10:30 AM

R Unit Promotion -- Chairman's Office

10:30 AM - 11:30 AM

R Unit Case Discussion -- Chairman's Office

11:30 AM - 2:00 PM

Lunch - Personal

2:00 PM - 3:00 PM

Hold - Hispanic Heritage Month Speaker Event

3:00 PM - 3:30 PM

CFO Interview with Isabel McConnell

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November 7, 2018

Wednesday

10:45 AM - 6:29 PM

UA Flight No. 810 -- DCA to San Francisco

Isabel Luengo McConnell

(b) (6)

▪ (b) (6)

Summary:

Certified Public Accountant (CPA) with a Master in Business Administration (MBA) and 25 years of experience in accounting, financial analysis, government reporting, budget analysis, budget planning, formulation and execution, contracting, and government procurement process. Currently hold a US Government security clearance and have native-level fluency in Spanish.

Professional Experience:

Assistant Director, Financial Management and Administration – Department of the Treasury, Office of D.C. Pensions (ODCP), Washington, D.C.; Period: June 2015 to the Present; Salary \$164,200.

- Supervise and manage work efforts of senior personnel in the areas of actuary valuation, financial reporting, audit support, procurement, financial management, and internal controls.
- Oversee ODCP's financial reporting process – A major accomplishment was turning around ODCP's FY 2015 financial statements' audit disclaimer opinion to an "unmodified" audit opinion for FY 2016. In FY 2017, I continued to improve the actuarial valuation processes resulting in a second year unmodified opinion.
- Oversee, manage, and coordinate ODCP's annual audit process with external auditors.
- Oversee and manage ODCP's procurement process – Contracted with a third-party actuary to improve the actuarial valuation and review processes and procedures for FY 2016.
- Develop and implement standard operating procedures (SOPs) – Oversaw the most extensive review of both active and annuitant census data in ODCP's history and instituted various standard operating procedures; developed a review process for the Statement of Net Plan Assets where accountants and actuaries gained an understanding of these critical entries impacting the actuarial valuation and accounting presentation.
- Coordinate and collaborate with key government stakeholders – Evaluated high dollar transactions from the District of Columbia and collaborated with the Office of Management and Budget (OMB), the Office of General Counsel (OGC), and the Treasury Deputy Chief Financial Officer (TDCFO) to appropriately change the financial statements reporting of collections over \$150 million; oversaw ODCP's response to Congress on ODCP's pension issues.
- Oversee and manage ODCP's Internal Control Program – Led the development of ODCP's first formal Internal Control Program. Hired a financial manager for internal controls and completed the OMB-123 requirements by delivering timely and accurate documents to complement the existing Risk Management Program.

Supervisory Committee Chairperson (Volunteer Position) – Department of the Treasury Credit Union (DTFCU), Washington, D.C.; Period: July 2015 to the Present.

- Oversee and provide guidance on the internal auditor's efforts.
- Review and approve annual internal audits.
- Coordinate the external auditor's efforts with DTFCU management.
- Report audit findings with DTFCU Board of Directors.

Name: Isabel L. McConnell

Assistant Director for Accounting, Financial Reporting and Policy – Department of the Treasury, Departmental Offices, Washington, D.C.; Period: February 2013 to June 2015; Salary \$153,702.

- Supervised and oversaw senior accounting personnel in executing the monthly and year-end closing and production of the Department of Treasury's (Treasury) financial statements.
- Oversaw implementation of Governmentwide Treasury Accounting Symbol Adjusted Trial Balance (GTAS) for Treasury's Departmental Offices.
- Developed SOPs to improve the financial statements' variance process to ensure accuracy of the financial statements and to capture the latest business and programmatic trends of Treasury's various programs.
- Developed, coordinated, and executed cross-training and knowledge transfer between selected Deputy Chief Financial Officer Staff members in order to reduce "key-man" dependency.
- Developed and authored the first policy guidance (position paper) on the Debt Issuance Suspension Pension Period (DISP) when the event crossed fiscal years. The guidance was developed with collaboration of OMB, Fiscal Service, Government Accountability Office, and Treasury's external auditors.

Assistant Director, Shared Services Division – Department of the Treasury, Departmental Offices, Washington, D.C.; Period: October 2012 to the February 2013; Salary \$140,259.

- Established the Shared Services Division (a new organization) from scratch and oversaw the accounting, budget formulation and execution, financial management, and procurement operations of the Treasury Franchise Fund (TFF) and coordinated operational processes with the business partners.
- Provided guidance and supervised senior personnel in the creation of TFF which provided operational funding to the Shared Services Division.
- Developed a cohesive team that was able to work on multiple deliverables simultaneously.

Associate Director (Customer Service Liaison) – Department of the Treasury, Departmental Offices, Washington, D.C.; Period: April 2012 to the October 2012; Salary \$140,259.

- Advised Policy Office Directors and Senior Advisors on financial management, budget execution, procurement, and internal controls issues.
- Supervised a team of budget personnel in the preparation of spend plans, mid-year reviews, and year-end closing actions.
- Directed the effort to standardize financial processes of the Office of the Financial Management by implementing a full range of SOPs.
- Managed the organization's compliance with the Improper Payment Elimination Act.
- Oversaw and managed administrative support (human resources, travel, and building access) to Policy Offices.

Finance Manager – Department of the Treasury, Community Development Financial Institutions (CDFI) Fund, Washington, D.C.; Period: August 2010 to the April 2012; Salary \$136,134.

- Served as the day-to-day, on-site, Deputy CFO for the CDFI Fund which promotes and generates economic growth to distressed communities by investing federal dollars and supporting private capital. Responsible for financial management, financial reporting, procurement, budget formulation, and execution of the CDFI Fund.
- Prepared the CDFI Fund's FY 2012 and FY 2013 budget submission for presentation to the Director of the CDFI Fund, OMB, and Congress.
- Oversaw financial reporting process which included the production of the financial statements and Agency Financial Report; managed the audit coordination for the CDFI Fund's audits.
- Advised the CDFI Fund's Director on the CDFI Fund's financial and budgetary issues.
- Led the cross-staff effort to document the programmatic and financial processes of the CDFI Fund using SOPs.

Senior Budget Analyst - Internal Revenue Service (IRS), Washington, D.C.; Period: May 2008 to the August 2010; Salary \$126,251.

Name: Isabel L. McConnell

- Led the FY 2010 & FY 2011 IRS Budget Submission which included the preparation of Congressional briefings for the IRS Commissioner and the Chief Financial Officer.
- Managed the FY 2010 Government Accountability Office (GAO) Audit. Coordinated the meetings, drafted the IRS responses, and kept track of all IRS actions.
- Led the FY 2012 Budget Workshop for the IRS CFO to train approximately 150 IRS employees on the FY 2012 initiative development narratives, federal and IRS budget processes and IRS Internal Financial System.

Senior Financial Analyst – Science Applications International Corporation (SAIC), Alexandria, VA; Period: December 2005 to May 2008; Salary (b) (6)

- Managed a \$1.2 billion budget formulation process and procurement efforts for the Biological Threat Reduction Program (BTRP) at the Defense Threat Reduction Agency.
- Supervised a team of junior and intermediate budget personnel in preparation of program spend plans and the Department of Defense's, 5-year budget planning.
- Collaborated with multidisciplinary and multi-country teams of engineers, scientists, and policy makers to develop BTRP's strategic plan and to address BTRP's current and future multi-country engagements.
- Directed the effort to standardize financial processes within the Threat Reduction Support Center (TRSC) financial team using SOPs.

Budget Analyst – Department of Transportation, National Highway Traffic Safety Administration (DOT/NHTSA), Washington, D.C.; Period: March 2005 to Dec 2005; Salary \$82,259.

- Formulated and executed approximately \$664 millions of program funds.
- Reviewed, analyzed, and interpreted NHTSA's Congressional appropriation language to determine its impact on DOT/NHTSA budgetary requirements. Coordinated with NHTSA's legal staff to capture the discrepancies between the House Authorization Bill and the Senate Authorization Bill.
- Prepared Congressional briefing documents for NHTSA's Senior Administrator.

Financial Analyst - Performance Management Consulting, Alexandria, VA; Period: November 2004 – March 2005; Salary (b) (6)

- Developed the Financial Management Process for the Department of Homeland Security's information technology program. This task involved coordination with Chief Information Office, Project Managers, and Project Financial Analysts. Wrote and consolidated a ten-page document describing the roles and the responsibilities of the Office of the Chief Information Office, Budget Office, Program Managers, Project Managers, and Financial Analysts.
- Coordinated the budget preparation process, developed recommendations with the division managers and budget branch chiefs, and reviewed and analyzed the final budget submission.

Accountant - U.S. Dept. of Commerce, Bureau of Economic Analysis (BEA), Washington D.C.; Period: April 1999 – November 2004; Salary \$70,473.

- Reviewed and analyzed financial statements (balance sheet, cash flow, and income statements) of foreign-owned companies to ensure compliance with General Accepted Accounting Principles (GAAP). Responsible for the review and analysis of over 300 companies with assets totaling more than \$600 billion US.
- Designed and developed the Foreign Direct Investment form questionnaire for insurance companies to improve BEA's reporting requirements.
- Provided specialized training for 15 accounting professionals on the BEA policies, accounting procedures, and GAAP, as it related to BEA's reporting requirements.

Budget Analyst - U.S. Army Corps of Engineers, Far East District, Seoul, South Korea; Period: August 1995 – July 1998; Salary \$32,000.

Name: Isabel L. McConnell

- Developed budget estimates for Military Construction Projects.
- Executed business process reengineering for the Corps of Engineering Far East District
- Selected for the United States Department of Agriculture (USDA) New Leader Program, consisting of three Temporary Duty Assignments to Washington, D.C. area to participate in seminars, collaborative projects and a detail assignment to the Internal Review and Audit Compliance at the Eighth United States Army, Seoul, Korea.
- Worked for three years in South Korea fully integrated with Korean counterparts.

Commercial Credit Analyst - Frost National Bank, San Antonio, TX; Period: June 1992 – August 1994; Salary

(b) (6)

- Prepared financial forecasts, financial statements and spreadsheets and reviewed earnings of companies seeking loans.
- Wrote reports and presentations for the bank's (Frost National Bank) loan committees for commercial loans, making recommendations and monitoring compliance.

Education/Training:

Leadership for Democratic Society , Federal Executive Institute, Charlottesville, VA	2017
CPA , Washington, D.C., Board of Certified Public Accountants	since 2006
MBA , The George Washington University, Washington, D.C.	2004
CPA , Virginia Board of Certified Public Accountants	since 2001
BBA Accounting , University of Texas at San Antonio, San Antonio, TX	1992
Escuela de Traductores e Intérpretes, Santiago, Chile	1985

November 7, 2018 Continued

Wednesday

7:00 PM - 8:30 PM

San Francisco Hilton -- 333 O'Farrell Street - Conf No. 3475653741 (11/7-9) and Conf No. 3497747431 (11/9-11)

November 8, 2018

Thursday

9:00 AM - 5:00 PM

ABA Conference - San Francisco

8:30 PM - 10:00 PM

Region 20/32 Happy Hour -- Mikkellar Bar - 34 Mason Street - Open for full details
Invitation message from Edris Rodriguez Ritchie, Region 32 Field Attorney:

Region 20 and 32 will be having a joint happy hour starting at **5:30 p.m.** on **Thursday, November 8, 2018** at **Mikkellar Bar** located at **34 Mason Street** (Between Turk Street and Market Street) in San Francisco for happy hour.

If you are attending the conference at the Hilton Union Square, you will need to exit the hotel and go south on Mason Street towards Market Street. Mikkellar is located approximately 1.5 – 2 blocks from the Hilton Union Square, depending on which exit you take.

If you are interested in learning more about Mikkellar and their wonderful local draft beer selection, you can visit here: <https://www.yelp.com/biz/mikkellar-bar-san-francisco>

Our conference attire will likely give us away for those looking for us and I will try to introduce myself to the Board members after their panel so they know to look for me.

Please contact me or Yaro Ralph (of Region 20) if you have any questions. We look forward to seeing you on November 8.

November 8, 2018 Continued

Thursday

Edris W.I. Rodriguez Ritchie

Field Attorney

National Labor Relations Board

Region 32

1301 Clay Street, Suite 300N

Oakland, CA 94612

Tel: 510-671-3041

Fax: 510-637-331

November 9, 2018

Friday

9:00 AM - 5:00 PM

ABA Conference

November 10, 2018

Saturday

10:00 PM - 12:00 AM

CLEL Dinner -- The Pavilion/One Market Rest. 1 Market Street

November 11, 2018

Sunday

12:00 AM - 1:00 AM

CLEL Dinner -- The Pavilion/One Market Rest. 1 Market Street
Please See Above**November 12, 2018**

Monday

9:00 AM - 4:00 PM

Veterans Day Holiday

1:00 PM - 2:00 PM

Weekly OCPA status meeting -- Chairman's office

November 13, 2018

Tuesday

9:00 AM - 4:00 PM

SF - HOLD

November 13, 2018 Continued

Tuesday

4:15 PM - 9:15 PM

UA Flight No. 2046 -- San Francisco to DCA departing at 1:15 pm local time arriving DCA 9:15pm

November 14, 2018

Wednesday

9:00 AM - 9:30 AM

HOLD: Panel 3 case discussion -- Chairman's Office

10:00 AM - 10:30 AM

HOLD: R Unit case discussion -- Chairman's Office

10:30 AM - 11:00 AM

Strategic Plan Discussion -- Chairman's Office

11:00 AM - 12:00 PM

Chairman/GC Weekly Meeting -- Chairman's Office
GC will call the Chairman: (202) 273-2722

2:00 PM - 3:00 PM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room
UPDATING INVITE TO WEEKLY BOARD MEETING

Also adding Skype info for those who need to attend any of the meetings remotely.

.....
[→ Join Skype Meeting](#)

Trouble Joining? [Try Skype Web App](#)

Join by phone

(b) (6) (East)

English (United States)

(b) (6) (East)

English (United States)

[Find a local number](#)

Conference ID: (b) (6)

[Forgot your dial-in PIN?](#) | [Help](#)

November 15, 2018

Thursday

9:00 AM - 5:00 PM

HOLD

11:45 AM - 12:15 PM

Call with (b) (6)

November 15, 2018 Continued

Thursday

3:00 PM - 3:30 PM

OCA discussion -- Chairman's Office

With apologies for the many moves of this meeting! I think I have this where we all can make the time now! Including skype meeting so people can skype or dial in.

.....
.....
→ [Join Skype Meeting](#)

Trouble Joining? [Try Skype Web App](#)

Join by phone

(b) (6) # (East)

English (United States)

(b) (6) # (East)

English (United States)

[Find a local number](#)

Conference ID: (b) (6)

[Forgot your dial-in PIN?](#) | [Help](#)

[!OC([1033])]
.....
.....

4:00 PM - 4:30 PM

Discussion -- Skype Meeting

.....
.....
→ [Join Skype Meeting](#)

November 15, 2018 Continued

Thursday

Trouble Joining? [Try Skype Web App](#)

Join by phone

(b) (6) # (East)

English (United States)

(b) (6) # (East)

English (United States)

[Find a local number](#)

Conference ID: (b) (6)

[Forgot your dial-in PIN?](#) [Help](#)

[!OC([1033])!]

.....
.....

November 16, 2018

Friday

9:00 AM - 5:00 PM

HOLD

November 19, 2018

Monday

9:00 AM - 9:30 AM

Laptop Ugrade -- Chairman's office

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Office

.....
.....

→ [Join Skype Meeting](#)

November 19, 2018 Continued

Monday

Trouble Joining? [Try Skype Web App](#)

Join by phone

(b) (6) # (East)

English (United States)

(b) (6) # (East)

English (United States)

[Find a local number](#)

Conference ID: (b) (6)

[Forgot your dial-in PIN?](#) [Help](#)

[!OC([1033])!]

.....
.....

12:00 PM - 12:30 PM

Annual Training Remarks - Recording -- Chairman Ring's Office

12:30 PM - 2:00 PM

Hold (P) (b) (6)

November 20, 2018

Tuesday

9:00 AM - 11:00 AM

House Education and Workforce Majority -- Room 2176 Rayburn

Meeting with Rob Green and staff (Akash Chougule, John Martin and Joe Wheeler); 9:30-10:30.

1:30 PM - 2:00 PM

Weekly OCPA status meeting -- Chairman's office

Shifting to accommodate schedules.

November 20, 2018 Continued

Tuesday

3:30 PM - 4:00 PM

hold R Unit Case discussion

November 21, 2018

Wednesday

2:30 PM - 5:00 PM

HOLD

November 22, 2018

Thursday

9:00 AM - 5:00 PM

Thanksgiving

November 23, 2018

Friday

7:00 AM - 7:30 AM

Jo Ann's (b) (6)

4:20 PM - 10:09 PM

Taiwan - Alaska Airlines Flight AS1097 - IAD to LAX -- Departs IAD at 4:20 pm - Arrives LAX 7:09 pm



China
Outline of Review...

November 24, 2018

Saturday

1:45 AM - 4:15 PM

Taiwan - China Airlines Flight CI007 LAX to TPE -- Departs LAX at 10:45pm - Arrives TPE 5:15 am Sunday, November 25

November 25, 2018

Sunday

9:00 AM - 5:30 PM

HOLD - Taiwan trip



Taiwan/Doc/2018/Doc/... eCCL - INFO
ONLY, NO ACCL...

November 26, 2018

Monday

9:00 AM - 5:00 PM

HOLD - Taiwan trip

HOLD - Taiwan trip

From: [黃哲上](#)
To: [Ring, John](#); [Lucy, Christine B.](#); [Bashford, Jo Ann](#)
Subject: 轉寄: China Airlines Reservation and E-tickets: Nov 23 - Dec 01 (Jason's group) - RING/JOHN FRANCIS
Date: Wednesday, November 14, 2018 1:52:38 PM
Attachments: [297_2408026609.pdf](#)
[297_2408026432.pdf](#)
[297_2408026574.pdf](#)

Dear Chairman Ring,

Attached please find your tickets. When you received this email, please send me a receipt to let me know. Thank you.

Best,
Jason

從: nicole.zhang@china-airlines.com <nicole.zhang@china-airlines.com>
寄件日期: 2018年11月15日 上午 12:19
至: 黃哲上
副本: CATHARINE_WEI@email.china-airlines.com
主旨: Fw: China Airlines Reservation and E-tickets: Nov 23 - Dec 01 (Jason's group) - RING/JOHN FRANCIS

NEW YORK BRANCH OFFICE
633 3RD AVENUE, 8TH FLOOR,
SUITE 800, NEW YORK,
NY 10017, U.S.A.
UNITED STATES OF AMERICA
TELEPHONE: 1-800-227-5118

BOOKING REF: MN4DZZ
DATE: 14 NOVEMBER 2018
RING/JOHN FRANCIS

FLIGHT AS 1097 - ALASKA AIRLINES FRI 23 NOVEMBER 2018

DEPARTURE: DULLES/WASH, DC (DULLES INTL) 23 NOV 16:20
ARRIVAL: LOS ANGELES, CA (LOS ANGELES INTL), TERMINAL 6 23 NOV 19:09
FLIGHT BOOKING REF: AS/GOARBI
RESERVATION CONFIRMED, ECONOMY (L) DURATION: 05:49

BAGGAGE ALLOWANCE: 0PC
MEAL: FOOD FOR PURCHASE

NON STOP DULLES/WASH, DC TO LOS ANGELES, CA
AIRCRAFT OWNER: ALASKA AIRLINES, AS
EQUIPMENT: AIRBUS INDUSTRIE A318/A319/A320/A321

FLIGHT CI 007 - CHINA AIRLINES LTD. FRI 23 NOVEMBER 2018

DEPARTURE: LOS ANGELES, CA (LOS ANGELES INTL), TERMINAL B - 23 NOV 22:45
TOM BRADLEY INTERNATIONAL TERMINAL
ARRIVAL: TAIPEI, TW (TAIWAN TAoyUAN INTL), TERMINAL 2 25 NOV 05:15
FLIGHT BOOKING REF: CI/MN4DZZ
RESERVATION CONFIRMED, BUSINESS (J) DURATION: 14:30

BAGGAGE ALLOWANCE: 2PC
SEAT: 14D
MEAL: MEAL

NON STOP LOS ANGELES, CA TO TAIPEI
AIRCRAFT OWNER: CHINA AIRLINES LTD., CI

EQUIPMENT:

BOEING 777-300ER

FLIGHT CI 008 - CHINA AIRLINES LTD. SAT 01 DECEMBER 2018

DEPARTURE: TAIPEI, TW (TAIWAN TAoyuan INTL), TERMINAL 2 01 DEC 23:50
ARRIVAL: LOS ANGELES, CA (LOS ANGELES INTL), TERMINAL B - 01 DEC 19:35
TOM BRADLEY INTERNATIONAL TERMINAL
FLIGHT BOOKING REF: CI/MN4DZZ
RESERVATION CONFIRMED, BUSINESS (J) DURATION: 11:45

BAGGAGE ALLOWANCE: 2PC
SEAT: 21A
MEAL: MEAL

NON STOP TAIPEI TO LOS ANGELES, CA
AIRCRAFT OWNER: CHINA AIRLINES LTD., CI
EQUIPMENT: BOEING 777-300ER

FLIGHT AS 1114 - ALASKA AIRLINES SAT 01 DECEMBER 2018

DEPARTURE: LOS ANGELES, CA (LOS ANGELES INTL), TERMINAL 6 01 DEC 22:20
ARRIVAL: DULLES/WASH, DC (DULLES INTL) 02 DEC 06:16
FLIGHT BOOKING REF: AS/GOARBI
RESERVATION CONFIRMED, ECONOMY (R) DURATION: 04:56

BAGGAGE ALLOWANCE: 0PC

NON STOP LOS ANGELES, CA TO DULLES/WASH, DC
AIRCRAFT OWNER: ALASKA AIRLINES, AS
EQUIPMENT: AIRBUS INDUSTRIE A318/A319/A320/A321

FLIGHT TICKET(S)

TICKET: CI/ETKT 297 2408026432 FOR RING/JOHN FRANCIS
TICKET: CI/ETKT 297 2408026574 FOR RING/JOHN FRANCIS
TICKET: CI/ETKT 297 2408026609 FOR RING/JOHN FRANCIS

[HTTPS://BAGS.AMADEUS.COM?R=MN4DZZ&N=RING](https://bags.amadeus.com?R=MN4DZZ&N=RING)

CHECK YOUR TRIP ONLINE

<https://checkmytrip.app.link/retrieve?R=MN4DZZ&N=RING&F=JOHN%20FRANCIS>

本電子郵件及所有附件可能含有機密資料並僅供預定收件人之用,如果您不是預定收件人,請勿向他人揭露散播本電子郵件及所有附件,並請立即通知送件人以及從您的系統中刪除本電子郵件與所有備份以及附件 謝謝您的合作

The contents of this e-mail and any attachments may contain confidential information and is for the use of the intended recipient. If you are not the intended recipient, please do not disclose to others, notify the sender immediately and delete all copies and any attachments accompanying of this e-mail from your system immediately. Thank you for your cooperation.

=====
This message has been analyzed by Deep Discovery Email Inspector.



Electronic Ticket Receipt

Booking Reference: MN4DZZ

Please present your passport at check-in.

Issuing office

NEW YORK BRANCH OFFICE
633 3RD AVENUE, 8TH FLOOR,
SUITE 800, NEW YORK,
NY 10017, U.S.A.

Telephone: 1-800-227-5118

Passenger

Ring John Francis (ADT)

Ticket number

297 2408026432

Itinerary

From	To	Flight	Class	Date	Departure	Arrival	Booking status(1)	NVB(2)	NVA(3)	Last check-in	Baggage(4)	Seat
WASHINGTON DULLES INTL	LOS ANGELES LOS ANGELES INTL Terminal: 6	AS1097	L	23Nov	16:20	19:09	OK	23Nov	23Nov		0PC	
Operated by		ALASKA AIRLINES				Fare basis				LH7OAVMN		
						Marketed by				ALASKA AIRLINES		
Special Service Request		DOCS - PASSENGER/CREW PRIMARY TRAVEL DOCUMENT INFO - CONFIRMED										
		DOCS - PASSENGER/CREW PRIMARY TRAVEL DOCUMENT INFO - CONFIRMED										
		DOCO - PASSENGER/CREW OTHER TRAVEL RELATED INFO - CONFIRMED										

(1) OK = Confirmed (2) NVB = Not valid before (3) NVA = Not valid after (4) Each passenger can check in a specific amount of baggage at no extra cost as indicated above in the column baggage.

Baggage Policy

IADLAX

1st Checked Bag: 25.00USD STANDARD PIECE MAX 50LB 62LI

2nd Checked Bag: 25.00USD STANDARD PIECE MAX 50LB 62LI

CARRY-ON BAG:

IADLAX: MAX 1PC Free of Charge CARRY ON PERSONAL ITEM AND/OR PET IN CABIN

LB = Weight In Pounds, KG = Weight In Kilos, LI = Linear Inches, LCM = Linear Centimeters, MAX = Maximum Allowed, PC = Number of Pieces

Baggage allowance and charges are provided for information only. Additional discounts may apply depending on advance purchase or Flyer-specific factors (e.g. Frequent flyer status, military, Credit card used for purchase, early purchase over the internet, etc.) Most carriers' e-tickets have expiration dates and conditions of use. Check the carrier's fare rules for more information.

Receipt

Name	: Ring John Francis (ADT)
Ticket number	: 297 2408026432
Form of payment	: MS
Form of payment	: NONREF
Fare	: USD 278.14
Taxes	: USD 20.86 US USD 5.60 AY USD 4.10 ZP USD 4.50 XF
Total Amount	: USD 313.20
Issuing Airline and date	: CHINA AIRLINES LTD. 28SEP18 IATA : 33993610
Endorsements	: VALID AS/ NONREF/SVCCHGPLUSFAREDIF/ CXL BY FLT TIME OR NOVALUE -BG AS
Fare Calculation	: WAS AS LAX278.14USD278.14END ZP IAD4.10 XF IAD4.5

The fare that applies on the date of purchase is only valid for the entire itinerary and the specific travel dates mentioned on the ticket.

Our company wishes you a very pleasant trip.
This document establishes the creation of your electronic ticket(s) in our computer systems.

Notices :

1. To safeguard your traveling interest, you are recommended to bring along this receipt with you in case you may be requested to show your proof of purchase by the immigration or any other third parties. Please click [here](#) for General Conditions of Carriage.
2. The fare listed in this receipt is published fare. If you need net invoice for accounting purpose or details of the ticket rules/conditions, please kindly contact local China Airlines/ Mandarin Airlines office or travel agent.
3. If your electronic ticket was issued through internet or telephone directly, you must travel with the credit card holder who purchased the ticket. Please kindly present the credit card for verification at check-in counter upon departure. Failing to present the credit card, or traveling alone without card holder, or discrepancy of the name and credit card number with the ticket, you will be requested to purchase a full-fare ticket at the airport counter for your journey.
4. If you wish to make comments on our service, please refer to our corporate website <https://www.china-airlines.com>.
5. Free Baggage Allowance on China Airline and Mandarin Airlines' international flights:

5.1 Free Carry-on Baggage

Each business class passenger has 1 piece of free carry-on baggage and 1 travel garment bag (thickness after folding: 20 cm or less). Each premium economy class and economy class passenger has 1 piece of free carry-on baggage. Each cabin bag may not exceed 56 x 36 x 23cm (22 x 14 x 9 in.) in size and 7kg (15 lb) in weight.

5.2 Free Checked Baggage (NOT APPLICABLE to Lets GO Fare)

Travel to/from the U.S., Canada :

Adult & Children (reaching 2 years old) : 2 pieces of checked baggage for each passenger. Business class passengers each bag may not exceed 62 in. (158cm) in 3 dimensions or 70 lb. (32 kg) in weight. Premium economy class passengers each bag may not exceed 61 lb. (28kg) in weight provided that the sum of the three dimensions shall not exceed 62 in. (158cm) for each bag, provided further that the overall dimensions of the two pieces shall not exceed 107 in (273cm). Economy class passenger each bag may not exceed 50 lb. (23 kg) in weight provided that the sum of the three dimensions shall not exceed 62 in. (158 cm) for each bag, and provided further that the overall dimensions of the two pieces shall not exceed 107 in (273cm).

Infant (under 2 years old) : 1 piece of checked baggage for infant. The checked baggage may not exceed 45 in. (115cm) in 3 dimensions or 22 lb. (10 kg) in weight, plus an extra fully collapsible stroller.

Travel to/from areas other than U.S., Canada :

Adult & Children (reaching 2 years old) : 40 kg in business class, 35kg in premium economy class and 30kg in economy class.

Infant (under 2 years old) : 10 kg of checked baggage for infant, plus an extra fully collapsible stroller.

If you are connecting to/ from another carrier or taking any code-shared flights operated by other airlines, the free baggage allowance might differ across carriers.

5.3 If you are the Lets GO passenger, please remind that your ticket is EXCLUDED free baggage allowance. If you still need the checked baggage allowance, please purchase your add-on checked baggage on China Airlines website in advance until 24 hours before the departure time.

5.4 Check [Excess Fee](#)

6. Free Baggage Allowance on Mandarin Airlines' domestic flights:

6.1 Free Carry-on Baggage

For all aircraft types, each passenger has 1 piece of free carry-on baggage. Each cabin bag may not exceed 56 x 36 x 23cm (22 x 14 x 9 in.) in size and 7kg (15 lb) in weight.

6.2 Free Checked Baggage

Acceptable checked baggage allowance is 10 kg for domestic route for each passenger. Checked Baggage exceeding the free baggage allowance will be charged by KG subject to your itinerary.

In order to prevent you or the baggage handlers from getting hurt, we suggest that your checked baggage should not exceed 32 kg per piece.

Carriage and other services provided by the carrier are subject to conditions of carriage, which are hereby incorporated by reference. These conditions may be obtained from the issuing carrier or from the official website of the issuing carrier (for China Airlines, please refer to <http://www.china-airlines.com>). The itinerary/receipt constitutes the passenger ticket for the purposes of article 3 of the Warsaw convention, except where the carrier delivers to the passenger another document complying with the requirements of article 3. Passengers on a journey involving an ultimate destination or a stop in a country other than the country of departure are advised that international treaties known as the Montreal convention, or its predecessor, the Warsaw convention, including its amendments (the Warsaw convention system), may apply to the entire journey, including any portion thereof within a country. For such passengers, the applicable treaty, including special contracts of carriage embodied in any applicable tariffs, governs and may limit the liability of the carrier. These conventions govern and may limit the liability of air carriers for death or bodily injury or loss of or damage to baggage, and for delay.

Data Protection Notice: Your personal data will be processed in accordance with the applicable carrier's privacy policy and, if your booking is made via a reservation system provider ("GDS"), with its privacy policy. These are available at <http://www.iatatravelcenter.com/privacy> or from the carrier or GDS directly. You should read this documentation, which applies to your booking and specifies, for example, how your personal data is collected, stored, used, disclosed and transferred. (applicable for interline carriage)



Electronic Ticket Receipt

Booking Reference: MN4DZZ

Please present your passport at check-in.

Issuing office

NEW YORK BRANCH OFFICE
633 3RD AVENUE, 8TH FLOOR,
SUITE 800, NEW YORK,
NY 10017, U.S.A.
Telephone: 1-800-227-5118

Passenger

Ring John Francis (ADT)

Ticket number

297 2408026574

Itinerary

From	To	Flight	Class	Date	Departure	Arrival	Booking status(1)	NVB(2)	NVA(3)	Last check-in	Baggage(4)	Seat
LOS ANGELES LOS ANGELES INTL Terminal: 6	WASHINGTON DULLES INTL	AS1114	R	01Dec	22:20	06:16	OK	01Dec	01Dec		0PC	
Operated by	ALASKA AIRLINES					Fare basis Marketed by Arrival Day+1	RH2OXUMN ALASKA AIRLINES					
Special Service Request	DOCS - PASSENGER/CREW PRIMARY TRAVEL DOCUMENT INFO - CONFIRMED DOCS - PASSENGER/CREW PRIMARY TRAVEL DOCUMENT INFO - CONFIRMED DOCO - PASSENGER/CREW OTHER TRAVEL RELATED INFO - CONFIRMED											

(1) OK = Confirmed (2) NVB = Not valid before (3) NVA = Not valid after (4) Each passenger can check in a specific amount of baggage at no extra cost as indicated above in the column baggage.

Baggage Policy

LAXIAD

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2nd Checked Bag: 25.00USD STANDARD PIECE MAX 50LB 62LI

CARRY-ON BAG:

LAXIAD: MAX 1PC Free of Charge CARRY ON PERSONAL ITEM AND/OR PET IN CABIN

LB = Weight In Pounds, KG = Weight In Kilos, LI = Linear Inches, LCM = Linear Centimeters, MAX = Maximum Allowed, PC = Number of Pieces

Baggage allowance and charges are provided for information only. Additional discounts may apply depending on advance purchase or Flyer-specific factors (e.g. Frequent flyer status, military, Credit card used for purchase, early purchase over the internet, etc.) Most carriers' e-tickets have expiration dates and conditions of use. Check the carrier's fare rules for more information.

Receipt

Name	: Ring John Francis (ADT)											
Ticket number	: 297 2408026574											
Form of payment	: MS											
Form of payment	: NONREF											
Fare	: USD 96.74											
Taxes	: USD 7.26 US USD 5.60 AY USD 4.10 ZP USD 4.50 XF											
Total Amount	: USD 118.20											
Issuing Airline and date	: CHINA AIRLINES LTD. 22OCT18 IATA : 33993610											
Endorsements	: VALID AS/ NONREF/SVCCHGPLUSFAREDIF/ CXL BY FLT TIME OR NOVALUE -BG AS											
Fare Calculation	: LAX AS WAS96.74USD96.74END ZP LAX4.10 XF LAX4.5											

The fare that applies on the date of purchase is only valid for the entire itinerary and the specific travel dates mentioned on the ticket.

Our company wishes you a very pleasant trip.

Notices :

1. To safeguard your traveling interest, you are recommended to bring along this receipt with you in case you may be requested to show your proof of purchase by the immigration or any other third parties. Please click [here](#) for General Conditions of Carriage.
2. The fare listed in this receipt is published fare. If you need net invoice for accounting purpose or details of the ticket rules/conditions, please kindly contact local China Airlines/ Mandarin Airlines office or travel agent.
3. If your electronic ticket was issued through internet or telephone directly, you must travel with the credit card holder who purchased the ticket. Please kindly present the credit card for verification at check-in counter upon departure. Failing to present the credit card, or traveling alone without card holder, or discrepancy of the name and credit card number with the ticket, you will be requested to purchase a full-fare ticket at the airport counter for your journey.
4. If you wish to make comments on our service, please refer to our corporate website <https://www.china-airlines.com>.
5. Free Baggage Allowance on China Airline and Mandarin Airlines' international flights:

5.1 [Free Carry-on Baggage](#)

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5.2 [Free Checked Baggage \(NOT APPLICABLE to Lets GO Fare\)](#)

Travel to/from the U.S., Canada :

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Infant (under 2 years old) : 1 piece of checked baggage for infant. The checked baggage may not exceed 45 in. (115cm) in 3 dimensions or 22 lb. (10 kg) in weight, plus an extra fully collapsible stroller.

Travel to/from areas other than U.S., Canada :

Adult & Children (reaching 2 years old) : 40 kg in business class, 35kg in premium economy class and 30kg in economy class.

Infant (under 2 years old) : 10 kg of checked baggage for infant, plus an extra fully collapsible stroller.

If you are connecting to/ from another carrier or taking any code-shared flights operated by other airlines, the free baggage allowance might differ across carriers.

5.3 If you are the Lets GO passenger, please remind that your ticket is EXCLUDED free baggage allowance. If you still need the checked baggage allowance, please purchase your add-on checked baggage on China Airlines website in advance until 24 hours before the departure time.

5.4 Check [Excess Fee](#)

6. Free Baggage Allowance on Mandarin Airlines' domestic flights:

6.1 Free Carry-on Baggage

For all aircraft types, each passenger has 1 piece of free carry-on baggage. Each cabin bag may not exceed 56 x 36 x 23cm (22 x 14 x 9 in.) in size and 7kg (15 lb) in weight.

6.2 Free Checked Baggage

Acceptable checked baggage allowance is 10 kg for domestic route for each passenger. Checked Baggage exceeding the free baggage allowance will be charged by KG subject to your itinerary.

In order to prevent you or the baggage handlers from getting hurt, we suggest that your checked baggage should not exceed 32 kg per piece.

Carriage and other services provided by the carrier are subject to conditions of carriage, which are hereby incorporated by reference. These conditions may be obtained from the issuing carrier or from the official website of the issuing carrier (for China Airlines, please refer to <http://www.china-airlines.com>). The itinerary/receipt constitutes the passenger ticket for the purposes of article 3 of the Warsaw convention, except where the carrier delivers to the passenger another document complying with the requirements of article 3. Passengers on a journey involving an ultimate destination or a stop in a country other than the country of departure are advised that international treaties known as the Montreal convention, or its predecessor, the Warsaw convention, including its amendments (the Warsaw convention system), may apply to the entire journey, including any portion thereof within a country. For such passengers, the applicable treaty, including special contracts of carriage embodied in any applicable tariffs, governs and may limit the liability of the carrier. These conventions govern and may limit the liability of air carriers for death or bodily injury or loss of or damage to baggage, and for delay.

Data Protection Notice: Your personal data will be processed in accordance with the applicable carrier's privacy policy and, if your booking is made via a reservation system provider ("GDS"), with its privacy policy. These are available at <http://www.iatatravelcenter.com/privacy> or from the carrier or GDS directly. You should read this documentation, which applies to your booking and specifies, for example, how your personal data is collected, stored, used, disclosed and transferred. (applicable for interline carriage)



Electronic Ticket Receipt

Booking Reference: MN4DZZ

Please present your passport at check-in.

Issuing office

NEW YORK BRANCH OFFICE
633 3RD AVENUE, 8TH FLOOR,
SUITE 800, NEW YORK,
NY 10017, U.S.A.
Telephone: 1-800-227-5118

Passenger

Ring John Francis (ADT)

Ticket number

297 2408026609

Itinerary

From	To	Flight	Class	Date	Departure	Arrival	Booking status(1)	NVB(2)	NVA(3)	Last check-in	Baggage(4)	Seat
LOS ANGELES LOS ANGELES INTL	TAIPEI TAIWAN TAOYUAN INTL	CI7	J	23Nov	22:45	05:15	OK				2PC	
Terminal: B	Terminal: 2						Fare basis			JO2SR		
Operated by		CHINA AIRLINES LTD.					Marketed by			CHINA AIRLINES LTD.		
							Arrival Day+2					
Special Service Request												
TAIPEI TAIWAN TAOYUAN INTL	LOS ANGELES LOS ANGELES INTL	CI8	J	01Dec	23:50	19:35	OK				2PC	21A
Terminal: 2	Terminal: B						Fare basis			JO2SR		
Operated by		CHINA AIRLINES LTD.					Marketed by			CHINA AIRLINES LTD.		
Special Service Request												

(1) OK = Confirmed (2) NVB = Not valid before (3) NVA = Not valid after (4)Each passenger can check in a specific amount of baggage at no extra cost as indicated above in the column baggage.

Baggage Policy

LAXTPE

1st Checked Bag:	Free of Charge	UPTO70LB 32KG AND62LI 158LCM
2nd Checked Bag:	Free of Charge	UPTO70LB 32KG AND62LI 158LCM

TPELAX

1st Checked Bag:	Free of Charge	UPTO70LB 32KG AND62LI 158LCM
2nd Checked Bag:	Free of Charge	UPTO70LB 32KG AND62LI 158LCM

CARRY-ON BAG:

LAXTPE: MAX	1PC	Free of Charge	CARRY7KG 15LB UPTO45LI 115LCM
TPELAX: MAX	1PC	Free of Charge	CARRY7KG 15LB UPTO45LI 115LCM

LB = Weight In Pounds, KG = Weight In Kilos, LI = Linear Inches, LCM = Linear Centimeters, MAX = Maximum Allowed, PC = Number of Pieces

Baggage allowance and charges are provided for information only. Additional discounts may apply depending on advance purchase or Flyer-specific factors (e.g. Frequent flyer status, military, Credit card used for purchase, early purchase over the internet, etc.) Most carriers' e-tickets have expiration dates and conditions of use. Check the carrier's fare rules for more information.

Receipt

Name : Ring John Francis (ADT)

Ticket number	: 297 2408026609			
Tour Code	: NYCDS061/2018			
Form of payment	: NR			
Form of payment	: MS			
Form of payment	: NONREF			
Fare	: USD 7350.00			
Taxes	: USD 72.00 YQ	USD 5.77 YC	USD 18.30 US	
	USD 18.30 US	USD 3.96 XA	USD 7.00 XY	
	USD 5.60 AY	USD 16.15 TW	USD 4.50 XF	
Total Amount	: USD 7501.58			
Issuing Airline and date	: CHINA AIRLINES LTD. 01NOV18	IATA	: 33993610	
Endorsements	: NONEND USD100 REFUND CHRGR -BG CI			
Fare Calculation	: LAX CI TPE3675.00CI LAX3675.00NUC7350.00END ROE1.000000 XF LAX4.5			

The fare that applies on the date of purchase is only valid for the entire itinerary and the specific travel dates mentioned on the ticket.

Our company wishes you a very pleasant trip.
This document establishes the creation of your electronic ticket(s) in our computer systems.
For further information, please contact us.

Notices :

1. To safeguard your traveling interest, you are recommended to bring along this receipt with you in case you may be requested to show your proof of purchase by the immigration or any other third parties. Please click [here](#) for General Conditions of Carriage.
2. The fare listed in this receipt is published fare. If you need net invoice for accounting purpose or details of the ticket rules/conditions, please kindly contact local China Airlines/ Mandarin Airlines office or travel agent.
3. If your electronic ticket was issued through internet or telephone directly, you must travel with the credit card holder who purchased the ticket. Please kindly present the credit card for verification at check-in counter upon departure. Failing to present the credit card, or traveling alone without card holder, or discrepancy of the name and credit card number with the ticket, you will be requested to purchase a full-fare ticket at the airport counter for your journey.
4. If you wish to make comments on our service, please refer to our corporate website <https://www.china-airlines.com>.
5. Free Baggage Allowance on China Airline and Mandarin Airlines' international flights:

5.1 Free Carry-on Baggage

Each business class passenger has 1 piece of free carry-on baggage and 1 travel garment bag (thickness after folding: 20 cm or less). Each premium economy class and economy class passenger has 1 piece of free carry-on baggage. Each cabin bag may not exceed 56 x 36 x 23cm (22 x 14 x 9 in.) in size and 7kg (15 lb) in weight.

5.2 Free Checked Baggage (NOT APPLICABLE to Lets GO Fare)

Travel to/from the U.S., Canada :

Adult & Children (reaching 2 years old) : 2 pieces of checked baggage for each passenger. Business class passengers each bag may not exceed 62 in. (158cm) in 3 dimensions or 70 lb. (32 kg) in weight. Premium economy class passengers each bag may not exceed 61 lb. (28kg) in weight provided that the sum of the three dimensions shall not exceed 62 in. (158cm) for each bag, provided further that the overall dimensions of the two pieces shall not exceed 107 in (273cm). Economy class passenger each bag may not exceed 50 lb. (23 kg) in weight provided that the sum of the three dimensions shall not exceed 62 in. (158 cm) for each bag, and provided further that the overall dimensions of the two pieces shall not exceed 107 in (273cm).

Infant (under 2 years old) : 1 piece of checked baggage for infant. The checked baggage may not exceed 45 in. (115cm) in 3 dimensions or 22 lb. (10 kg) in weight, plus an extra fully collapsible stroller.

Travel to/from areas other than U.S., Canada :

Adult & Children (reaching 2 years old) : 40 kg in business class, 35kg in premium economy class and 30kg in economy class.

Infant (under 2 years old) : 10 kg of checked baggage for infant, plus an extra fully collapsible stroller.

If you are connecting to/ from another carrier or taking any code-shared flights operated by other airlines, the free baggage allowance might differ across carriers.

5.3 If you are the Lets GO passenger, please remind that your ticket is EXCLUDED free baggage allowance. If you still need the checked baggage allowance, please purchase your add-on checked baggage on China Airlines website in advance until 24 hours before the departure time.

5.4 Check Excess Fee

6. Free Baggage Allowance on Mandarin Airlines' domestic flights:

6.1 Free Carry-on Baggage

For all aircraft types, each passenger has 1 piece of free carry-on baggage. Each cabin bag may not exceed 56 x 36 x 23cm (22 x 14 x 9 in.) in size and 7kg (15 lb) in weight.

6.2 Free Checked Baggage

Acceptable checked baggage allowance is 10 kg for domestic route for each passenger. Checked Baggage exceeding the free baggage allowance will be charged by KG subject to your itinerary.

In order to prevent you or the baggage handlers from getting hurt, we suggest that your checked baggage should not exceed 32 kg per piece.

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Data Protection Notice: Your personal data will be processed in accordance with the applicable carrier's privacy policy and, if your booking is made via a reservation system provider ("GDS"), with its privacy policy. These are available at <http://www.iatatravelcenter.com/privacy> or from the carrier or GDS directly. You should read this documentation, which applies to your booking and specifies, for example, how your personal data is collected, stored, used, disclosed and transferred. (applicable for interline carriage)

Taiwan Do's And Don'ts

TERMINOLOGY

DO USE: "Taiwan"	DON'T USE: "Republic of China"
DO USE: "Economy," "Island," "Area" or "Jurisdiction"	DON'T USE: "Country"
DO USE: "Taiwan" as an adjective	DON'T USE: "Taiwanese" (except referring to descendent of pre-'49 inhabitants)
DO USE: "Taiwan Authorities"	DON'T USE: "Taiwan Government"
DO USE: "Taiwan Representatives"	DON'T USE: "Government Officials"
DO USE: "Unofficial Relations"	DON'T USE: "Diplomatic Relations"
DO USE: "Unofficial Meeting"	DON'T USE: "Official Meeting"
DO USE: "AIT Taipei"	DON'T USE: "Embassy" or "Post"
DO USE: "AIT Director"	DON'T USE: "U.S. Ambassador"
DO USE: "AIT Consultant"	DON'T USE: "U.S. Government Official"
DO USE: "TECRO" or "Taipei Economic and Cultural Representative Office"	DON'T USE: "ROC/Taiwan Embassy"
DO USE: "TECRO Representative" or "Taiwan Representative"	DON'T USE: "ROC/Taiwan Ambassador"
DO USE: "AIT-TECRO Agreement"	DON'T USE: "Treaty"

TRAVELING TO TAIWAN

DO USE a blue tourist passport	DON'T USE official or diplomatic passports
DO GET State Department travel clearance from EAP/Taiwan Coordination Office	DON'T travel to Taiwan without State Department clearance

CORRESPONDENCE

All correspondence to Taiwan authorities or their representatives must go through AIT. Do not use U.S. Government letterhead – use plain white stationary. All closings must use personal name only – do not use government title.

QUESTIONS?

Please call the Taiwan Coordination Staff (EAP/TC), (202) 647-7711

From: (b) (6) @STATE.GOV
To: Lucy Christine B.
Subject: eCC - [INFO ONLY, NO ACTION] - Itinerary #2180187/Ring REQUEST GRANTED, ARRIVAL: 11/25/2018
Date: Sunday, September 30, 2018 8:51:55 PM
Importance: High

Request Summary

Itinerary #:2180187

Date Requested:9/28/2018

Request Summary

Travel Itinerary				
Destination Country	Destination Cities	Start Date	End Date	Status
TAIWAN	Taipei	11/25/2018	12/1/2018	APPROVED

Travelers

Name: John F Ring
Contact Info: (b) (6) john.ring@nlrb.gov
Country of Birth: USA
Emergency Contact: (b) (6)
Clearance: Top Secret
Request Unescorted CAA Access: No
Additional Info:
Other Group Members:
None

Agency: Other Executive Branch
Employment Type: Direct Hire
Passport Type: Personal
Passport #: *****
Passport Country: USA

Carrier Information					
Carrier and #	Mode	Departure Point	Departure Date/Time	Arrival Point	Arrival Date/Time
None					

Request Details

TAIWAN				
Clearance From	Agency/Section/Other	Arrival Date	Departure Date	Status
TAIWAN/TAIPEI	ECON - ECONOMIC SECTION	11/25/2018	12/1/2018	APPROVED
Other Posts & Sections to be Informed		Access to Building Required?		
Post	Section	No		
Destination Cities Taipei		POC at post None		
VIP Visit? No		Unescorted Access to PCC Required? No		
Purpose of Visit Delegation of labor officials; enhance mutual understanding and exchange of ideas regarding cultural, economic and particularly labor affairs		Fiscal Data: None		
		Other Comments/Remarks: None		
		Hotel Reservations? No		
		Airport Assistance/Transportation? No		
		Accompanying Pouch? No		
		Appointment Request? No		
		Other Needed Assistance?		

	No
--	----

Hotel Accommodations					
Hotel Name	Street Address	City	Rate	Local Telephone #	Confirmation #

Control Officer:
Post: TAIPEI
Email:
Phone:
Airport Assistance / Transportation:
Appointment Request:
Expediter:
Other Provided Assistance:
Comments:

List of recipients:

[ACTION]-REQUEST APPROVER:
(b) (6) state.gov
(b) (6) state.gov
(b) (6) @state.gov
(b) (6) @state.gov
(b) (6) @state.gov
(b) (6) state.gov
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(b) @state.gov
(b) (6) @state.gov

[ACTION]-REQUEST DRAFT RESPONSE:

(b) (6) @state.gov
(b) (6) state.gov
(b) (6) @state.gov
(b) (6) @state.gov

[INFO]-COUNTRY DESK:

(b) (6) @state.gov

[INFO]-GROUP CC:

(b) @state.gov
(b) (6) state.gov
(b) (6) @state.gov
(b) (6) @state.gov

[INFO]-REQUESTOR CC:

christine.lucy@nlrb.gov

November 27, 2018

Tuesday

9:00 AM - 5:00 PM

HOLD - Taiwan trip

2:00 PM - 2:30 PM

FY 2020 Passback Call with OMB -- Telephone

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Join by phone

(b) (6) # (East)

English (United States)

(b) (6) # (East)

English (United States)

[Find a local number](#)

Conference ID: (b) (6)

[Forgot your dial-in PIN?](#) | [Help](#)

[!OC([1033])]

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November 28, 2018

Wednesday

9:00 AM - 5:00 PM

HOLD - Taiwan trip

November 29, 2018

Thursday

9:00 AM - 5:00 PM

HOLD - Taiwan trip

November 30, 2018

Friday

9:00 AM - 5:00 PM

HOLD - Taiwan trip

December 1, 2018

Saturday

10:50 AM - 10:35 PM

Taiwan - China Airlines Flight CI008 -- Departs TPE at 11:50 pm - Arrives LAX 7:35 pm



China
Airline for Review...

December 2, 2018

Sunday

1:20 AM - 6:16 AM

Taiwan - Alaska Airlines Flight AS1114 LAX to IAD -- Departs LAX Sat. Dec. 2 at 10:20 pm - Arrives IAD 6:16 am Sunday, December 2

December 3, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Office

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Join by phone

(b) (6) # (East)

English (United States)

(b) (6) # (East)

English (United States)

[Find a local number](#)

December 3, 2018 Continued

Monday

Conference ID: (b) (6)

[Forgot your dial-in PIN?](#) [Help](#)

[!OC([1033])]

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1:35 PM - 3:28 PM

AA Flight No. 4450 -- DCA to Columbus

5:00 PM - 6:30 PM

Hyatt Place Columbus/OSU -- 795 Yard Street, Columbus, Conf. No.: 1754604101

December 4, 2018

Tuesday

8:30 AM - 4:00 PM

Ohio State Bar Association – National Labor Relations Seminar -- Columbus, Ohio



May 15, 2018

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December 4, 2018 Continued

Tuesday

n
National Labor
Relations Board
1015 Half Street
SE Washington,
D.C.
20570-0001

RE: Ohio State Bar Association – National Labor Relations Seminar

Dear Chairman Ring,

I am writing in my capacity as Chair of the Ohio State Bar Association Labor and Employment Section. In conjunction with Regions 8 and 9 of the National Labor Relations Board, each year the OSBA Labor and Employment Section holds an advanced National Labor Relations Board seminar in December for its members. In past years, we have had NLRB Chairman and General Counsel speak at the seminar. Beyond the live audience we will have in Columbus at the OSBA Headquarters, the seminar is simulcast at various locations throughout the State of Ohio. The date for this year's seminar is December 4, 2018. The seminar will last approximately from 8:30 a.m. – 4:00 p.m. at the OSBA Headquarters in Columbus, Ohio. Would your schedule permit you to speak at this year's Conference? I should note that OSBA pays for all travel, lodging, and other related expenses. Finally, the Directors of Regions 8 and 9, Allen Binstock and Garey Lindsay, both are expected to be present and participate in the seminar as well as members of their professional staffs. Please do not hesitate to contact me if you have any questions about the seminar.

Sincerely,

G. Roger King
Chair, Labor and
Employment Section
(614) 582-3939
rking@hrpolicy.org

12:00 PM - 12:30 PM

Interview -- Joe D'Andrea and Robert Fekete, co-editors of the Ohio State Bar Association Labor & Employment Newsletter

From: Witkin, Cynthia <cynthia.witkin@nlrb.gov>

Sent: Monday, December 3, 2018 10:56 AM

To: Ring, John; Robb, Peter

Cc: Lucy, Christine B.; Kyle, John

Subject: Interview in Ohio

Peter and John-

I have arranged for Joe D'Andrea and Robert Fekete, co-editors of the

December 4, 2018 Continued

Tuesday

Ohio State Bar Association Labor & Employment Newsletter, to briefly interview you both tomorrow at the Ohio State Bar Association meeting.

John is speaking at 9:00 and Peter is speaking on a panel from 11:15 to 12:15, after which lunch will be served. Given both of your schedules, I arranged for them to approach you following Peter's speech as attendees are being seated for lunch. They have a room nearby where you will be able to talk. They have promised me they will feed you, so you will not miss lunch entirely!

If you need to contact them for any reason, Joe D'Andrea's cell phone number is (b) (6).

Below is an excerpt from their original email regarding the interview:

The purpose of the interview would be to write a summary of our discussion in our Labor & Employment Newsletter, similar to the summary we wrote of our interview with former Chairman Pearce and former General Counsel Griffin from December 2016 (see the attached article). We would, of course, send you the summary for your comment, edit, and approval before we published anything.

I am happy to follow-up with any questions.

3:00 PM - 4:22 PM

AA Flight No. 4521 -- Columbus to DCA

5:00 PM - 8:00 PM

Hello/Goodbye Ring Staff HH -- Mission (1221 Van Street SE)

In light of the National Day of Mourning on Wednesday, our HH has been rescheduled for tomorrow, Tuesday, December 4. I hope to see you there!

Please join us on Wednesday, December 5, as we wish Lauren Emery farewell at the Ring Staff's Happy Hour. We will meet at [Mission](#) (1221 Van Street SE), after 5 pm. There will be a designated spot on the second floor of the restaurant with a sign reading: Ring Staff Hello/Goodbye Happy Hour!

December 6, 2018

Thursday

9:30 AM - 10:00 AM

Canceled: Panel 2 Case Discussion -- Chairman's Office

December 6, 2018 Continued

Thursday

10:00 AM - 10:30 AM

Panel 2 Cases: Further Discussion -- Chairman's Office

11:00 AM - 12:00 PM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room

MOVING BOARD MEETING FROM WEDNESDAY, DECEMBER 5

Also adding Skype info for those who need to attend any of the meetings remotely.

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(b) (6) (East)

English (United States)

(b) (6) (East)

English (United States)

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Conference ID: (b) (6)

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1:00 PM - 1:30 PM

Discuss (b) (5), (b) (7)(A) -- Chairman's Office

2:30 PM - 3:00 PM

Panel 1 Case Discussion -- Chairman's Office

3:00 PM - 4:00 PM

Donnell Palmer to Install New Computers -- Chairman's Office

December 7, 2018

Friday

7:00 AM - 7:30 AM

Jo Ann's (b) (6)

10:00 AM - 10:30 AM

R Unit Case Discussion -- Chairman's Office

11:00 AM - 11:30 AM

Sam Estricer - Will call Agency Cell

December 7, 2018 Continued

Friday

1:00 PM - 2:00 PM

Discuss (b) (6), (b) (7) -- Chairman's Office

December 10, 2018

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Office

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→ [Join Skype Meeting](#)

Trouble Joining? [Try Skype Web App](#)

Join by phone

(b) (6) # (East)

English (United States)

(b) (6) # (East)

English (United States)

[Find a local number](#)

Conference ID: (b) (6)

[Forgot your dial-in PIN?](#) | [Help](#)

[!OC([1033])!]

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12:00 PM - 1:00 PM

LACBA Symposium - group phone call, Monday 12/10 at 9:00 am PST -- Call in number: (b) (6)
Access code: (b) (6)

December 10, 2018 Continued

Monday

From: Ebrahim, Roufeda S.

Sent: Friday, December 07, 2018 1:45 PM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; 'nicole.buffalano@morganlewis.com' <nicole.buffalano@morganlewis.com>; 'Kirill Penteshin' <kpenteshin@unitehere11.org>

Cc: 'Abbott, Leslie' <LeslieAbbott@paulhastings.com>;

'clifford.sethness@morganlewis.com' <clifford.sethness@morganlewis.com>;

'jgutmandickinson@bushgottlieb.com' <jgutmandickinson@bushgottlieb.com>; Rimbach,

Thomas <Thomas.Rimbach@nlrb.gov>; 'Kathleen Erskine' (<kerskine@cohen-williams.com>); 'afriedman@helmerfriedman.com' <afriedman@helmerfriedman.com>

<afriedman@helmerfriedman.com>

Subject: LACBA Symposium - group phone call, Monday 12/10 at 9:00 am PST

Importance: High

Good Afternoon,

We heard back from everyone and based on your availability, our call is scheduled for Monday, December 10 at 9:00 am PST.

Here is our call-in information:

Call in number: (b) (6)

Access code: (b) (6)

Thanks,
Roufeda

From: Ebrahim, Roufeda S.

Sent: Thursday, December 06, 2018 10:04 AM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; 'nicole.buffalano@morganlewis.com'; Kirill Penteshin <kpenteshin@unitehere11.org>

Cc: Abbott, Leslie <LeslieAbbott@paulhastings.com>;

clifford.sethness@morganlewis.com; jgutmandickinson@bushgottlieb.com; Rimbach,

Thomas <Thomas.Rimbach@nlrb.gov>; Kathleen Erskine (<kerskine@cohen-williams.com>)

<kerskine@cohen-williams.com>; afriedman@helmerfriedman.com

Subject: LACBA Symposium - scheduling a group phone call

Importance: High

Good morning,

Thank you for agreeing to be a panelist on the traditional labor law panel. On behalf of the Los Angeles County Bar Association's Labor and Employment Section, we thank you, in advance, for your hard-work and dedication to this panel. We are honored to work with each of you!

Thomas Rimbach, a Field Attorney from Region 21, and I are the

shepherds for your panel. As shepherds, our main role is to facilitate information to and from the LACBA Symposium Planning Committee. Also, while you are presenting during your afternoon breakout session on March 5, 2019, Thomas and I will keep track of the time for you so that you do not exceed our panel's allotted presentation time (approximately 2:45 p.m. – 4:00 p.m.).

Our first order of business as a team is to **arrange a group conference call** for our panel so that we can discuss/complete the following tasks **by Monday, December 17, 2018:**

- 1) finalize the topics for discussion (what you present on as a group, with some likely input from the Committee, is your choice);
- 2) come up with a short, descriptive (but interesting) title for our session; and
- 3) propose a 2-3 sentence blurb for the Symposium's advertising brochure.

Keeping in mind that we have panelists on opposite ends of the country, we propose the following times (PST) for our first call:

- Friday, December 7 at 10:30 a.m. or 1:00 p.m.;
- Monday, December 10 at 9:00 a.m. or 1:00 p.m.; or
- Tuesday, December 11 at 9:00 a.m.

Please let Thomas and I know what your availability is for this call. Also, prior to our call, please ruminate over the three tasks we must complete by December 17.

Very truly yours,

Roufeda S. Ebrahim

Field Attorney

National Labor Relations Board, Region 31

11500 W. Olympic Blvd., Suite 600

Los Angeles, CA 90064

Direct: (310) 307-7331

Cell: (202) 427-2106

Fax: (310) 235-7420

<http://www.nlr.gov>

December 10, 2018 Continued

Monday

12:30 PM - 1:30 PM

lunch with Fred

3:00 PM - 4:00 PM

Weekly OCPA status meeting -- Chairman's office
Moving to accommodate a conflict at 1 today.

Thanks.

December 11, 2018

Tuesday

9:30 AM - 10:30 AM

HOLD: Panel 2 Case Discussion -- Chairman's Office

10:30 AM - 11:30 AM

Panel 3 Case Discussion -- Chairman's Office

1:30 PM - 2:00 PM

Travel Hold

2:00 PM - 4:00 PM

HOLD (P) White House Holiday Reception

December 12, 2018

Wednesday

10:00 AM - 11:00 AM

R Unit Case Discussion (b) (5), (b) (7)(A)

2:00 PM - 3:00 PM

Touchbase -- Chairman's Office

3:30 PM - 4:00 PM

(b) (5), (b) (7)(A) and Hatch Act -- John's office/call to Jamal

4:00 PM - 4:30 PM

POM Case Follow up.

December 13, 2018

Thursday

10:00 AM - 11:00 AM

Panel 2 Case Discussion -- Chairman's Office

December 13, 2018 Continued

Thursday

12:00 PM - 12:10 PM

HR Holiday Party -- BHR

12:15 PM - 3:15 PM

HOLD - Lunch (p)

3:00 PM - 4:00 PM

(b) (5), (b) (7)(A) Case Discussion -- Chairman's Office

4:30 PM - 5:00 PM

Call re: LACBA Symposium: Tasks 1 and 2 (topics for discussion and session title) -- Please call the Chairman at (b) (6)

December 14, 2018

Friday

3:00 PM - 9:00 PM

HOLD - Holiday Party

December 16, 2018

Sunday

4:00 PM - 8:00 PM

(b) (6)

December 17, 2018

Monday

10:30 AM - 11:30 AM

Chairman/GC Weekly Meeting -- Chairman's Office

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English (United States)

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December 17, 2018 Continued

Monday

Conference ID: (b) (6)

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11:30 AM - 12:00 PM

follow up discussion -- Chairman's Office

1:30 PM - 2:00 PM

Weekly OCPA status meeting -- Chairman's office

2:00 PM - 2:30 PM

Strategic Plan Discussion -- Chairman's Office

December 18, 2018

Tuesday

9:30 AM - 10:00 AM

Touchbase -- Chairman's office

10:00 AM - 10:30 AM

Case Discussion - (b) (5), (b) (7)

12:00 PM - 2:00 PM

Hold -Lunch (b) (6)

2:00 PM - 3:00 PM

Monthly meeting with the Chairman and CFO -- Chairman's office

4:00 PM - 4:30 PM

Discuss (b) (5), (b) case -- Chairman's office

December 19, 2018

Wednesday

9:00 AM - 10:00 AM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room
UPDATING INVITE TO WEEKLY BOARD MEETING

Also adding Skype info for those who need to attend any of the meetings remotely.

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English (United States)

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10:00 AM - 11:00 AM

R Unit Case Discussions -- (b) (5), (b) (7)(A); (b) (5), (b) (7)(A)

12:00 PM - 2:00 PM

HOLD

2:00 PM - 4:00 PM

Hold - 360 Interview

December 20, 2018

Thursday

10:00 AM - 11:00 AM

Meet re: hiring issues, January agendas, and (b) (5), (b) (7) -- Chairman's Office

12:00 PM - 1:30 PM

Hold - Lunch

2:30 PM - 4:00 PM

Hold- Marvin

5:30 PM - 9:30 PM

(b) (6)



image001.jpg

(b) (6)

Note: The GMT offset above does not reflect daylight saving time adjustments.

~~*~*~*~*~*~*~*

(b) (6)
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(b) (6)

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Microsoft Word document icon
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December 21, 2018

Friday

7:00 AM - 7:30 AM

Jo Ann's (b) (6)

December 24, 2018

Monday

9:00 AM - 5:00 PM

Federal Holiday

December 25, 2018

Tuesday

9:00 AM - 5:00 PM

Federal Holiday

December 26, 2018

Wednesday

10:00 AM - 11:00 AM

Panel case (No discussion at this time but noted) -- (b) (5) - See attached note

(b) (5)

6:00 PM - 8:00 PM

(b) (6)

December 27, 2018

Thursday

6:00 PM - 9:00 PM

(b) (6)

December 31, 2018

Monday

1:00 PM - 2:00 PM

Weekly OCPA status meeting -- Chairman's office

January 1, 2019

Tuesday

8:00 AM - 6:00 PM

New Year's Day Holiday

4:00 PM - 5:00 PM

OIG Monthly Meeting -- Conf Rm 5004 (9) Betty S. Murphy

The purpose of this meeting is to provide the monthly OIG update. The meeting occurs on the first Tuesday of each month.

Thanks

Dave

January 2, 2019

Wednesday

10:00 AM - 11:00 AM

R Unit Case Discussion - (b) (5) -- Chairman's Office

2:00 PM - 3:00 PM

(b) (5) -- Skype Meeting

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January 2, 2019 Continued

Wednesday

January 3, 2019

Thursday

10:00 AM - 11:00 AM

Panel 1 Cases - (b) (5), (b) (7)(A) and (b) (5), (b) (7)(A) -- Chairman's Office

Panel 1 Cases (Ring(P))

(b) (5), (b) (7)(A) (b) (6), (b) (7)(C)

(b) (5), (b) (7)(A) (b) (6), (b) (7)(C)

11:00 AM - 11:30 AM

(b) (5) -- John's office

1:00 PM - 2:00 PM

(b) (5) call -- Skype Meeting

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January 3, 2019 Continued

Thursday

2:00 PM - 4:00 PM

HOLD -

January 4, 2019

Friday

7:00 AM - 7:30 AM

Jo Ann's (b) (6)

10:30 AM - 11:00 AM

Call

January 7, 2019

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Office

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January 7, 2019 Continued

Monday

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1:00 PM - 2:00 PM

Weekly OCPA status meeting -- Chairman's office

2:00 PM - 3:30 PM

Bi-Monthly Meeting on Labor Relations -- Conf Rm 4084 (20) GC Agenda Room

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2:00 PM - 3:00 PM

Bi-Monthly Meeting on Labor Relations -- Conf Rm 4084 (20) GC Agenda Room

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January 7, 2019 Continued

Monday

Conference ID: (b) (6)

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[!OC([1033])!]

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January 8, 2019

Tuesday

10:00 AM - 11:00 AM

Panel 2 Case Discussion - (b) (5), (b) (7)(A) -- Chairman's Office

10:00 a.m.

Panel 2 Case Discussion

(b) (5), (b) (7)(A), (b) (6), (b) (7)(C)

11:00 AM - 12:00 PM

R Unit Case Discussion - (b) (5) -- Chairman's Office

11:00 a.m.

R Unit Case Discussion

(b) (5)

(b) (6), (b) (7)(C)

2:00 PM - 3:00 PM

Rescheduled OIG Meeting -- Conf Rm 5004 (9) Betty S. Murphy

The purpose of this meeting is to reschedule the OIG monthly meeting that fell on a holiday.

Thanks

Dave

3:00 PM - 4:00 PM

Panel 3 Case Discussion - (b) (5), (b) (7)(A) -- Chairman's Office

3:00 p.m.

Panel 3 Case Discussion

(b) (5), (b) (7)(A)

4:00 PM - 5:00 PM

Panel 4 Case Discussion - (b) (5), (b) (7)(A) -- Chairman's Office

4:00 p.m.

Panel 4 Case Discussion

(b) (5), (b) (7)(A), (b) (6), (b) (7)(C)

January 8, 2019 Continued

Tuesday

5:30 PM - 6:30 PM

HOLD - (b) (6)

January 9, 2019

Wednesday

10:00 AM - 11:00 AM

Planning call: Plenary: ABA Government Liaison meeting - January 14, 2019 -- Skype Meeting

Lisa Banks and I are honored to serve as your co-facilitators for the opening plenary session at the Monday, January 14, 2019 ABA Agency Government Liaison Meeting scheduled for 12:30 p.m. to 2 p.m. at the Madison Hotel, 1177 15th Street, NW, Washington DC. Folks will make formal introductions of all attendees around the room starting at noon.

While Lisa and I previously have facilitated programs with most of the leaders and/or have known most of you for many years, we would like to have a short planning call next week to further refine our opening session (proper order of opening remarks and suggested length of opening remarks, preferred topics, requested questions from the facilitators, etc.). Our session title is "2019 Priorities from the Agency Leaders and Updates on Interagency Coordination." We also would like to make sure there is significant time for interaction and conversation with the distinguished counsel in the room, which is the historical "view" of this meeting.

Based upon feedback from leaders at the EEOC, DOL Solicitor's Office and OFFCP on Friday, we are putting this time on the calendar.

Eric/Don and John, not sure if this date/time works for you. If you or your staff would like a separate short call with us, please let us know.

Eric and Lisa

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Number) English (United States)

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(b) (6)

Conference ID: (b) (6)

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10:00 AM - 10:30 AM

(b) (6)

2:00 PM - 3:00 PM

Weekly Board Meeting - (b) (5), (b) (7)(A) -- Conf Rm 5065 (34) Board Agenda Room
UPDATING INVITE TO WEEKLY BOARD MEETING

Also adding Skype info for those who need to attend any of the meetings remotely.

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3:00 PM - 3:30 PM

Discussion -- Lori to call Chairman Ring (b) (6)

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Follow up discussion.

3:30 PM - 4:00 PM

ABA reimbursement -- Skype Meeting

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4:00 PM - 5:00 PM

Hold-ABA Plenary Call

4:00 PM - 5:00 PM

Planning Call with Chairman Ring: Plenary: ABA Government Liaison Meeting -- Skype Meeting

Lisa Banks and I are honored to serve as your co-facilitators for the opening plenary session at the Monday, January 14, 2019 ABA Agency Government Liaison Meeting scheduled for 12:30 p.m. to 2 p.m. at the Madison Hotel, 1177 15th Street, NW, Washington DC. Folks will make formal introductions of all attendees around the room starting at noon.

While Lisa and I previously have facilitated programs with most of the leaders and/or have known most of you for many years, we would like to have a short planning call next week to further refine our opening session (proper order of opening remarks and suggested length of opening remarks, preferred topics, requested questions from the facilitators, etc.). Our session title is "2019 Priorities from the Agency Leaders and Updates on Interagency Coordination." We also would like to make sure there is significant time for interaction and conversation with the distinguished counsel in the room, which is the historical "view" of this meeting.

Based upon feedback from leaders at DOJ, EEOC, DOL Solicitor's Office and OFFCP our initial planning call will be at 9:00 a.m. on January 9, 2019 and Lisa and I will chat with Chairman Ring at 4 p.m. on the same day.

Eric and Lisa

January 9, 2019 Continued

Wednesday

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<https://meet.lync.com/morganfranklin-com/eric.reicin/S8Z07CG4?sl=1>

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Number) English (United States)

Find a local number

(b) (6)

Conference ID (b) (6)

Forgot your dial-in PIN?

(b) (6)

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January 10, 2019

Thursday

10:00 AM - 10:30 AM

Panel 4 Case Discussion -

(b) (5), (b) (7)(A)

10:00 a.m.

Panel 4 Case Discussion

(b) (5), (b) (7)(A)

(b) (6), (b) (7)(C)

12:00 PM - 2:30 PM

ABA Practice and Procedure Committee - letter writing meeting -- Board Hearing Room - 6001

Holding time for the P&P Committee letter-writing meeting. Specific times for the Board and GC will be sent later.

3:00 PM - 4:00 PM

Discussion -- Chairman's office

January 10, 2019 Continued

Thursday

January 13, 2019

Sunday

9:00 AM - 9:30 AM

(b) (6)

January 14, 2019

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Office

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11:00 AM - 11:30 AM

Preparation for Meeting -- Chairman's Office

Adding Skype dial in to accommodate telework today.

Talk with you all shortly.

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11:30 AM - 12:00 PM

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12:00 PM - 4:00 PM

ABA EEO Committee 2019 Liaison Meeting -- The Madison - 1177 15th Street, NW

5:00 PM - 6:00 PM

Tentative -- ABA EEO Committee Liaison Meeting and Reception -- Madison Hotel - 1177 15th Street, NW

January 15, 2019

Tuesday

10:30 AM - 12:30 PM

Hold for meeting with OCPA -- Requested by Tracey Roberts

12:00 PM - 2:00 PM

HOLD - Pizzella Lunch

2:30 PM - 3:00 PM

See Bill

January 16, 2019

Wednesday

9:00 AM - 10:00 AM

Panel 2 Case Discussion -- (b) (5) (b) (6), (b) (7)(C)
9:00 a.m. Panel 2 Case Discussion
(b) (5) (b) (6), (b) (7)(C)

10:00 AM - 12:00 PM

Hold - Sam Estriker

2:00 PM - 3:00 PM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room
UPDATING INVITE TO WEEKLY BOARD MEETING

Also adding Skype info for those who need to attend any of the meetings remotely.

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5:00 PM - 6:30 PM

Hold for LACBA Symposium Prep Call -- (b) (6) access code: (b) (6)

5:00 PM - 6:00 PM

Dial-in Info: Conference Call on Wed. 1/16/19 at 2:00pm PST -- Labor Panel for March 5, 2019 LACBA Symposium -- Dial in: (b) (6), Access code: (b) (6)

From: Rimbach, Thomas

Sent: Tuesday, January 15, 2019 11:38 AM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill

January 16, 2019 Continued

Wednesday

Penteshin <kpenteshin@unitehere11.org>

Cc: Bashford, Jo Ann <JoAnn.Bashford@nlrb.gov>; Ebrahim, Roufeda S.

<Roufeda.Ebrahim@nlrb.gov>; clifford.sethness@morganlewis.com;

jgutmandickinson@bushgottlieb.com; Kathleen Erskine (kerskine@cohen-williams.com)

<kerskine@cohen-williams.com>

Subject: Dial-in Info: Conference Call on Wed. 1/16/19 at 2:00pm PST -- Labor Panel for March 5, 2019 LACBA Symposium

Hello all,

For the conference call tomorrow (Wednesday) at 2:00 p.m. PST (5:00 p.m. for Chairman Ring), the dial-in information is:

(b) (6)

Access code: (b) (6)

Also copied are LACBA symposium committee members Seth Sethness, Julie Gutman Dickinson, and Katy Erskine, if they are able to join in on the call and offer input.

Best regards,

Thomas

Thomas Rimbach, Field Attorney

National Labor Relations Board, Region 21

Please note our new office location as of 11/5/18:

312 N. Spring St., 10th Floor

Los Angeles, CA 90012

Phone: 213-634-6411

Fax: 213-894-2778

From: Ebrahim, Roufeda S.

Sent: Monday, January 14, 2019 5:39 PM

To: Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>; Ring, John <John.Ring@nlrb.gov>;

Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>;

nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>

Cc: Bashford, Jo Ann <JoAnn.Bashford@nlrb.gov>; Abbott, Leslie

<LeslieAbbott@paulhastings.com>

Subject: RE: Conference Call on Wed. 1/16/19 at 2:00pm PST -- Labor Panel for March 5, 2019 LACBA Symposium

Good evening,

A few points:

The agenda is nearly finalized and when it is, I can send it out to all of you. For now, here is the section of the agenda that applies to our session:

Fourth Plenary Session 2:45 p.m. – 4:00 p.m.

New Rules: Labor Law under the Trump Board

In this two-part discussion, join Chairman Ring of the NLRB as he discusses significant changes in labor law under the Trump administration, followed by the Los Angeles Regional Directors, union, and management-side panelists who will share their views on the implications of those changes. With issues ranging from joint employer status, administrative rulemaking, work rules, and the spillover of protests and strikes to non-union workforces, learn practical pointers that both labor and employment law practitioners need to know.

Nicole Buffalano, Morgan, Lewis & Bockius LLP
William B. Cowen, National Labor Relations Board, Region 21
Kirill Penteshin, UNITE HERE Local 11
John F. Ring, National Labor Relations Board
Mori Rubin, National Labor Relations Board, Region 31

All of the materials compiled by our panel are due by Thursday, January 31, 2019. Thomas and I will cover this more during our call this Wednesday, but it means that if our group decides to show a PowerPoint, chart, or any outlines, then we need to submit those materials to the committee by that deadline. Part of the reason for this deadline is that (most) all materials will be supplied to the attendees electronically prior to the conference.

Also, after the symposium, the committee is having a casual, relaxing dinner for the speakers and planning committee. We hope you can all attend and celebrate with us once the hard work is over!

Lastly, soon, Thomas will send the call in number for our call this Wednesday at 2:00 pm.

Thank you,
Roufeda

From: Rimbach, Thomas
Sent: Thursday, January 10, 2019 9:11 AM
To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>
Cc: Ebrahim, Roufeda S. <Roufeda.Ebrahim@nlrb.gov>; Bashford, Jo Ann <JoAnn.Bashford@nlrb.gov>
Subject: Conference Call on Wed. 1/16/19 at 2:00pm PST -- Labor Panel for March 5, 2019 LACBA Symposium

Hello all,

Thank you for everyone's responses.

A conference call is scheduled for **2:00 p.m. PST on Wednesday, 1/16/19**. Everyone is available with the exception of Mr. Cowen – we will update him and solicit his input upon his return.

We will send out the dial-in information next week.

Very best,
Thomas

Thomas Rimbach, Field Attorney
National Labor Relations Board, Region 21
Please note our new office location as of 11/5/18:
312 N. Spring St., 10th Floor
Los Angeles, CA 90012
Phone: 213-634-6411
Fax: 213-894-2778

From: Rimbach, Thomas
Sent: Wednesday, January 9, 2019 10:16 AM
To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>
Cc: Ebrahim, Roufeda S. <Roufeda.Ebrahim@nlrb.gov>
Subject: Follow Up: Conference call and PowerPoint preparation -- Labor Panel for March 5, 2019 LACBA Symposium

Good morning all,

Mori is available at **2 p.m. on Wed. 1/16; or 2 p.m. on Thurs. 1/17**. Bill is available in the **afternoon on Fri. 1/18**.

For those who have not yet responded, please let us know as soon as possible which of those times you are available for a conference call, and we will go ahead and schedule one when most panelists are available.

Also, LACBA will list everyone's names as follows in the program (names will be listed in alphabetical order) – please let me know if anything is incorrect.

Nicole Buffalano, Morgan, Lewis & Bockius LLP
William B. Cowen, National Labor Relations Board, Region 21
Kirill Penteshin, UNITE HERE Local 11
John F. Ring, National Labor Relations Board
Mori Rubin, National Labor Relations Board, Region 31

Very best,
Thomas

Thomas Rimbach, Field Attorney
National Labor Relations Board, Region 21

January 16, 2019 Continued

Wednesday

Please note our new office location as of 11/5/18:

312 N. Spring St., 10th Floor

Los Angeles, CA 90012

Phone: 213-634-6411

Fax: 213-894-2778

From: Rimbach, Thomas

Sent: Monday, January 7, 2019 10:18 AM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>

Cc: Ebrahim, Roufeda S. <Roufeda.Ebrahim@nlrb.gov>

Subject: Conference call and PowerPoint preparation -- Labor Panel for March 5, 2019 LACBA Symposium

Hello all and Happy New Year!

Hope everyone is well and enjoyed the holidays.

We are hoping to schedule a conference call next week – could you please e-mail me and Roufeda, and let us know of your availability on **January 16, 17, and/or 18, 2019**? We will use this call in order to discuss the format and content of a PowerPoint presentation for the labor panel at the March 5 symposium.

In advance of the conference call, we ask that everyone prepare an outline for the talking points that you will be able to contribute on the issues listed below in the panel description (as well as any additional topics that may be interesting to include). The outlines can be in the format of PowerPoint slides or simply in Word, and we can combine everything later into one version. Please also gather any materials such as case law, proposed rules, etc., as these will be sent to symposium participants.

As a reminder, here is the description of the panel:

"In this two-part discussion, join Chairman Ring of the National Labor Relations Board as he discusses significant changes in labor law under the Trump administration, followed by the Los Angeles Regional Directors, union, and management-side panelists discussing the implications of those changes. With issues ranging from joint employer status, administrative rulemaking, work rules, and the spillover of protests and strikes to non-union workforces, learn practical pointers that labor and employment law practitioners alike will want to know."

Please let us know if you have any questions.

Very best,
Thomas

Thomas Rimbach, Field Attorney
National Labor Relations Board, Region 21

Please note our new office location as of 11/5/18:

312 N. Spring St., 10th Floor

Los Angeles, CA 90012

Phone: 213-634-6411

Fax: 213-894-2778

From: Ebrahim, Roufeda S.

Sent: Thursday, December 20, 2018 10:17 AM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>

Cc: Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>; Abbott, Leslie <LeslieAbbott@paulhastings.com>

Subject: LACBA Symposium: modification to our session

Good morning,

I am emailing to inform you that we have a slight modification to our session. Due to various concerns raised by the NLRB's Ethics department, we need to make a modification to our session so that Chairman Ring can still participate. We are splitting up the session so that Chairman Ring will start the session speaking alone for about 20-25 minutes with about five minutes of questions from the audience. Chairman Ring will then remove himself from the stage/room, and then outside of his presence, the remaining panelists (Mori, Bill, Nicole and Kirill) will speak for the time remaining. Other than this modification, all else will remain the same in terms of presentation subject matter, etc.

This is the session blurb we are considering that will address this change to the session:

"In this two-part discussion, join Chairman Ring of the National Labor Relations Board as he discusses significant changes in labor law under the Trump administration, followed by the Los Angeles Regional Directors, union, and management-side panelists discussing the implications of those changes. With issues ranging from joint employer status, administrative rulemaking, work rules, and the spillover of protests and strikes to non-union workforces, learn practical pointers that labor and employment law practitioners alike will want to know."

Please let me know as soon as possible if you have any concerns.

Thank you,
Roufeda

From: Ebrahim, Roufeda S.

Sent: Thursday, December 13, 2018 7:32 AM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>

Cc: Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>

Subject: RE: LACBA Symposium: Tasks 1 and 2 (topics for discussion and session title)

Good morning,

Just a friendly reminder to submit your 2-3 sentence blurbs today. Also, please let us know what session title you prefer.

Thank you,
Roufeda

From: Ebrahim, Roufeda S.

Sent: Monday, December 10, 2018 12:45 PM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; 'nicole.buffalano@morganlewis.com' <nicole.buffalano@morganlewis.com>; 'Kirill Penteshin' <kpenteshin@unitehere11.org>

Cc: 'Abbott, Leslie' <LeslieAbbott@paulhastings.com>; 'clifford.sethness@morganlewis.com' <clifford.sethness@morganlewis.com>; 'jgutmandickinson@bushgottlieb.com' <jgutmandickinson@bushgottlieb.com>; Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>; 'Kathleen Erskine' (kerskine@cohen-williams.com)' <kerskine@cohen-williams.com>; 'afriedman@helmerfriedman.com' <afriedman@helmerfriedman.com>

Subject: RE: LACBA Symposium: Tasks 1 and 2 (topics for discussion and session title)

Yet another email, but we just received some important guidance from the committee that may be helpful to you when preparing your blurbs:

We need to be sure to incorporate practical pointers, and also keeping in mind that a big portion of the audience will be employment lawyers who do not practice labor law. The hope is that this program will attract a lot of labor lawyers to the Symposium, but we want to keep the employment lawyers interested too.

From: Ebrahim, Roufeda S.

Sent: Monday, December 10, 2018 12:30 PM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>

Cc: Abbott, Leslie <LeslieAbbott@paulhastings.com>; clifford.sethness@morganlewis.com; jgutmandickinson@bushgottlieb.com; Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>; Kathleen Erskine (kerskine@cohen-williams.com) <kerskine@cohen-williams.com>; afriedman@helmerfriedman.com

Subject: RE: LACBA Symposium: Tasks 1 and 2 (topics for discussion and session title)

My apologies for the additional email, but I failed to mention the following - Please plan and prepare for this session to remain/be a

“traditional labor law” session. The mention of overlap with employment law really is not our concern (at least at this time). Katy will manage that portion. Really, the purpose of identifying our session’s overlap with employment law is, in part, for advertising purposes (so that we can figure out how to make traditional labor law appeal to employment law practitioners).

From: Ebrahim, Roufeda S.

Sent: Monday, December 10, 2018 12:22 PM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>

Cc: Abbott, Leslie <LeslieAbbott@paulhastings.com>; clifford.sethness@morganlewis.com; jgutmandickinson@bushgottlieb.com; Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>; Kathleen Erskine (kerskine@cohen-williams.com) <kerskine@cohen-williams.com>; afriedman@helmerfriedman.com

Subject: LACBA Symposium: Tasks 1 and 2 (topics for discussion and session title)

All,

Great call this morning! We covered a lot of ground in such a short amount of time. Based on our discussion, here are some proposed titles for our session. Please feel free to make modifications to the below proposals and/or propose your own titles. Regardless, please let us know what title you prefer.

1. Labor in the Time of Trump
2. Labor in the Trump Era
3. Developments Under the Trump Board
4. The NLRB under Trump

Discussion topics we discussed during our call:

- Joint employer status (per Chairman Ring, this is a current hot topic and thus will serve as one of the pillar discussion points for our session)
- Administrative rule making (per Chairman Ring, this is a current hot topic and thus will serve as one of the pillar discussion points for our session)
- Per Chairman Ring, there may be developing topics between now and March 5, 2019. That said, we all agreed to keep some flexibility to include those topics in our session should they arise
- Who has the right to unionize (independent contractors vs. employees vs. agency workers) (*PCC Structural*s)

January 16, 2019 Continued

Wednesday

- This did not come up on the call, but misclassification of independent contractors could be an independent violation
- New organizing tactics
- Decline in R-case filings
- Voluntary agreements
- Strikes in non-union settings vs. union settings and impact on business
- Work rules under *Boeing*
- This did not come up on the call, but would the panelists like to discuss arbitration agreements (*Epic Systems*)?

These notes are not infallible so if we left anything out, please feel free to add it.

Per our discussion, by **Wednesday, December 10**, we agreed that everyone would write and submit a short 2-3 sentence blurb covering their talking points at the session. Once you submit your blurb, Thomas and I will do our best to combine them into one. Once we do that, we will send a draft to all of you for input before we finalize it and send it to the committee on/before December 17 for review/approval.

Very truly yours,

Roufeda S. Ebrahim

Field Attorney

National Labor Relations Board, Region 31

11500 W. Olympic Blvd., Suite 600

Los Angeles, CA 90064

Direct: (310) 307-7331

Cell: (202) 427-2106

Fax: (310) 235-7420

<http://www.nlr.gov>

January 17, 2019

Thursday

7:00 AM - 9:00 AM

Travel to Boston - AA Flight # 2130 -- Washington to Boston

9:00 AM - 5:00 PM

MA Bar Assn L&E Law Section Speaker 1/17, Boston -- Regional Offices: 10 Causeway Street, 6th Floor /
Suffolk University at 120 Tremont Street
POC: Paul Murphy (Buffalo, Boston RD)

January 17, 2019 Continued

Thursday

Fuchs Conference

5:00 PM - 6:46 PM

Travel to DC - AA Flight # 2149 -- Boston to DC

January 18, 2019

Friday

7:00 AM - 7:30 AM

Jo Ann's (b) (6)

January 21, 2019

Monday

7:00 AM - 7:30 AM

MLK - Office Closed

9:00 AM - 5:00 PM

MLK Day

1:00 PM - 2:00 PM

Weekly OCPA status meeting -- Chairman's office

January 22, 2019

Tuesday

7:00 AM - 7:30 AM

Jo Ann - (b) (6)

10:00 AM - 11:00 AM

"Continued" Case Discussion (b) (5), (b) (7)(A) (b) (6), (b) (7)(C)

12:00 PM - 2:30 PM

Lunch with Phil Miscimarra -- Central -- Corner of 11th Street & Pennsylvania Avenue

2:30 PM - 3:30 PM

Weekly Board-side Leadership Meeting -- Chairman's Office

4:00 PM - 5:00 PM

Bill

January 23, 2019

Wednesday

7:00 AM - 7:30 AM

Jo Ann (b) (6)

9:00 AM - 10:00 AM

hold/reschedule of weekly meeting with GC -- Chairman's office

January 23, 2019 Continued

Wednesday

10:00 AM - 11:00 AM

Meeting with the new CFO -- Chairman's office

2:00 PM - 2:30 PM

Consultation -- Chairman's office

This request is for 2:00 p.m. as per your emails, but the calendar shows you both as busy at 2. It shows we are all available at 2:30. Just let me know.

3:00 PM - 4:30 PM

Case Discussion & Follow up -- (b) (5), (b) (7)(A) -- Chairman's Office

January 24, 2019

Thursday

7:00 AM - 7:30 AM

Jo Ann - (b) (6)

9:00 AM - 9:30 AM

discussion -- Chairman's office

January 25, 2019

Friday

7:00 AM - 7:30 AM

Jo Ann - (b) (6)

January 27, 2019

Sunday

2:20 PM - 5:46 PM

Amtrak Train #156 -- DC to NY Penn Station

6:00 PM - 8:00 PM

ACI Conference -- Conf # 88656841 -- Westin Times Square - 270 W 43rd Street

- 88656841 is his confirmation number
 - Sunday, January 27th, 2019 is his arrival date
 - Monday, January 28th, 2019 is his departure date

January 28, 2019

Monday

8:00 AM - 8:30 AM

(b) (6)

8:30 AM - 10:00 AM

ACI Keynote Address - you speak at 8:30 am -- Westin Times Square

January 28, 2019 Continued

Monday

12:35 PM - 4:17 PM Amtrak Train # 171 -- NY Penn to DC

2:00 PM - 2:30 PM Sam Estriker

January 29, 2019

Tuesday

8:00 AM - 8:30 AM Susan Retirement Gift

12:30 PM - 1:30 PM Welcome Aboard Lunch -- Conf Rm 5003 (12) J. Warren Madden

12:30 PM - 1:30 PM Welcome Lunch -- Conf. Room 5003 (J. Warren Madden)
Please join for an informal brown bag lunch to welcome Elisa and Syed as they begin their Spring 2019 internships on our staff.
If you're interested in joining, we'll meet in Conf. Room 5003 (J. Warren Madden) at 12:30 pm on Tuesday, January 29, 2019. Feel free to eat lunch or just stop in for a quick hello!

2:00 PM - 3:00 PM Weekly Board-side Leadership Meeting -- Chairman's Office
Shifting this to an earlier start in light of the 2 hour early dismissal.

6:00 PM - 8:00 PM HOLD

January 30, 2019

Wednesday

9:00 AM - 10:00 AM hold GC/Chmn weekly meeting

10:00 AM - 10:30 AM R Unit Case Discussion -- (b) (5) (b) (6), (b) (7)(C)

10:30 AM - 11:30 AM Interview with (b) (6) -- Chairman's office

Withheld in its
entirety under
Ex. (b)(6)

The (b) (6) meeting invite is only for John and Christine, I will not attend. I just want to get it on the calendar right away. I have attached (b) (6) resume here.

January 30, 2019 Continued

Wednesday

2:00 PM - 3:00 PM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room

UPDATING INVITE TO WEEKLY BOARD MEETING

Also adding Skype info for those who need to attend any of the meetings remotely.

.....
[→ Join Skype Meeting](#)

Trouble Joining? [Try Skype Web App](#)

Join by phone

(b) (6) (East)

English (United States)

(b) (6) (East)

English (United States)

[Find a local number](#)

Conference ID: (b) (6)

[Forgot your dial-in PIN?](#) | [Help](#)
.....

January 31, 2019

Thursday

9:00 AM - 10:00 AM

Panel 1 Case Discussion -- (b) (5) (b) (6), (b) (7)(C) and (b) (5) (b) (6), (b) (7)(C)

10:00 AM - 11:00 AM

Discuss (b) (5), (b) (7)(A) Chairman's office

11:00 AM - 12:00 PM

2018 EVS Results Briefing: Immediate Board Staff of Chairman Ring -- Board Agenda Room Conf Rm 5065 and Skype Meeting

Agenda: Discussion of the 2018 Employee Viewpoint Survey results specific to the Immediate Board Staff of Chairman Ring.

If you plan to invite any other managers and/or supervisors, please forward this email to them. Briefing slides will be accessible for teleworking employees via Skype. Thanks.

.....
.....
[Join Skype Meeting](#)

Trouble Joining? [Try Skype Web App](#)

Join by phone

(b) (6) # (East)

English (United States)

(b) (6) # (East)

English (United States)

[Find a local number](#)

Conference ID: (b) (6)

[Forgot your dial-in PIN?](#) [Help](#)

[!OC([1033])]

.....
.....

2:00 PM - 3:00 PM

Sam Estreicher to call you

3:00 PM - 5:00 PM

hold/rescheduling meeting with (b) (6)

5:00 PM - 6:00 PM

Dial-in Info: Conference Call on Thurs. 1/31/19 at 2:00pm PST -- Labor Panel for March 5, 2019 LACBA Symposium -- dial in: (b) (6) /Access code: (b) (6)

From: Ebrahim, Roufeda S.

Sent: Wednesday, January 16, 2019 3:10 PM

To: Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>; Ring, John <John.Ring@nlrb.gov>;

Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>;

nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>

Cc: Bashford, Jo Ann <JoAnn.Bashford@nlrb.gov>; clifford.sethness@morganlewis.com;

jgutmandickinson@bushgottlieb.com; Kathleen Erskine (kerskine@cohen-williams.com)

<kerskine@cohen-williams.com>; Abbott, Leslie <LeslieAbbott@paulhastings.com>

Subject: Dial-in Info: Conference Call on Thurs. 1/31/19 at 2:00pm PST -- Labor Panel for March 5, 2019 LACBA Symposium

Good afternoon,

Panelists will submit their slides to the group by Friday, January 25. Our slides may include more subjects than what the panelists have time to present, but we will pare them down at our next session.

Our next conference call is scheduled for Thursday, January 31st at 2:00 p.m. PST. During that time, we will start with Chairman Ring who will give a run-down of his presentation (so-far); we do understand that there will be additions Chairman Ring makes to both the presentation and PowerPoint in February once additional Board decisions are released. Chairman Ring will leave the call and then the remaining panelists will assess which topics they reasonably have time left to present on, keeping in mind that we need to hold true to our panel's title and blurb because that is what the attendees are expecting. The dial-in information for that call is:

(b) (6)

Access code: (b) (6)

In an attempt to assist/update you, shortly, Thomas will send out notes he took from today's meeting.

Thank you,
Roufeda

From: Rimbach, Thomas

Sent: Tuesday, January 15, 2019 11:38 AM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>

Cc: Bashford, Jo Ann <JoAnn.Bashford@nlrb.gov>; Ebrahim, Roufeda S. <Roufeda.Ebrahim@nlrb.gov>; clifford.sethness@morganlewis.com; jgutmandickinson@bushgottlieb.com; Kathleen Erskine (kerskine@cohen-williams.com) <kerskine@cohen-williams.com>

Subject: Dial-in Info: Conference Call on Wed. 1/16/19 at 2:00pm PST -- Labor Panel for March 5, 2019 LACBA Symposium

Hello all,

For the conference call tomorrow (Wednesday) at 2:00 p.m. PST (5:00 p.m. for Chairman Ring), the dial-in information is:

(b) (6)

Access code: (b) (6)

Also copied are LACBA symposium committee members Seth Sethness, Julie Gutman Dickinson, and Katy Erskine, if they are able to join in on the call and offer input.

Best regards,
Thomas

Thomas Rimbach, Field Attorney
National Labor Relations Board, Region 21
Please note our new office location as of 11/5/18:
312 N. Spring St., 10th Floor
Los Angeles, CA 90012
Phone: 213-634-6411
Fax: 213-894-2778

From: Ebrahim, Roufeda S.
Sent: Monday, January 14, 2019 5:39 PM
To: Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>; Ring, John <John.Ring@nlrb.gov>;
Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>;
nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>
Cc: Bashford, Jo Ann <JoAnn.Bashford@nlrb.gov>; Abbott, Leslie
<LeslieAbbott@paulhastings.com>
Subject: RE: Conference Call on Wed. 1/16/19 at 2:00pm PST -- Labor Panel for March 5,
2019 LACBA Symposium

Good evening,

A few points:

The agenda is nearly finalized and when it is, I can send it out to all of you. For now,
here is the section of the agenda that applies to our session:

Fourth Plenary Session 2:45 p.m. – 4:00 p.m.

New Rules: Labor Law under the Trump Board

In this two-part discussion, join Chairman Ring of the NLRB as he discusses significant changes in labor law under the Trump administration, followed by the Los Angeles Regional Directors, union, and management-side panelists who will share their views on the implications of those changes. With issues ranging from joint employer status, administrative rulemaking, work rules, and the spillover of protests and strikes to non-union workforces, learn practical pointers that both labor and employment law practitioners need to know.

Nicole Buffalano, Morgan, Lewis & Bockius LLP
William B. Cowen, National Labor Relations Board, Region 21
Kirill Penteshin, UNITE HERE Local 11
John F. Ring, National Labor Relations Board
Mori Rubin, National Labor Relations Board, Region 31

All of the materials compiled by our panel are due by Thursday, January 31, 2019. Thomas and I will cover this more during our call this Wednesday, but it means that if our group decides to show a PowerPoint, chart, or any outlines, then we need

to submit those materials to the committee by that deadline. Part of the reason for this deadline is that (most) all materials will be supplied to the attendees electronically prior to the conference.

Also, after the symposium, the committee is having a casual, relaxing dinner for the speakers and planning committee. We hope you can all attend and celebrate with us once the hard work is over!

Lastly, soon, Thomas will send the call in number for our call this **Wednesday at 2:00 pm.**

Thank you,
Roufeda

From: Rimbach, Thomas

Sent: Thursday, January 10, 2019 9:11 AM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>

Cc: Ebrahim, Roufeda S. <Roufeda.Ebrahim@nlrb.gov>; Bashford, Jo Ann <JoAnn.Bashford@nlrb.gov>

Subject: Conference Call on Wed. 1/16/19 at 2:00pm PST -- Labor Panel for March 5, 2019 LACBA Symposium

Hello all,

Thank you for everyone's responses.

A conference call is scheduled for **2:00 p.m. PST on Wednesday, 1/16/19**. Everyone is available with the exception of Mr. Cowen – we will update him and solicit his input upon his return.

We will send out the dial-in information next week.

Very best,
Thomas

Thomas Rimbach, Field Attorney

National Labor Relations Board, Region 21

Please note our new office location as of 11/5/18:

312 N. Spring St., 10th Floor

Los Angeles, CA 90012

Phone: 213-634-6411

Fax: 213-894-2778

From: Rimbach, Thomas

Sent: Wednesday, January 9, 2019 10:16 AM

January 31, 2019 Continued

Thursday

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>
Cc: Ebrahim, Roufeda S. <Roufeda.Ebrahim@nlrb.gov>
Subject: Follow Up: Conference call and PowerPoint preparation -- Labor Panel for March 5, 2019 LACBA Symposium

Good morning all,

Mori is available at **2 p.m. on Wed. 1/16; or 2 p.m. on Thurs. 1/17.** Bill is available in the **afternoon on Fri. 1/18.**

For those who have not yet responded, please let us know as soon as possible which of those times you are available for a conference call, and we will go ahead and schedule one when most panelists are available.

Also, LACBA will list everyone's names as follows in the program (names will be listed in alphabetical order) – please let me know if anything is incorrect.

Nicole Buffalano, Morgan, Lewis & Bockius LLP
William B. Cowen, National Labor Relations Board, Region 21
Kirill Penteshin, UNITE HERE Local 11
John F. Ring, National Labor Relations Board
Mori Rubin, National Labor Relations Board, Region 31

Very best,
Thomas

Thomas Rimbach, Field Attorney
National Labor Relations Board, Region 21
Please note our new office location as of 11/5/18:
312 N. Spring St., 10th Floor
Los Angeles, CA 90012
Phone: 213-634-6411
Fax: 213-894-2778

From: Rimbach, Thomas
Sent: Monday, January 7, 2019 10:18 AM
To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>
Cc: Ebrahim, Roufeda S. <Roufeda.Ebrahim@nlrb.gov>
Subject: Conference call and PowerPoint preparation -- Labor Panel for March 5, 2019 LACBA Symposium

Hello all and Happy New Year!

Hope everyone is well and enjoyed the holidays.

We are hoping to schedule a conference call next week – could you please e-mail me and

Roufeda, and let us know of your availability on **January 16, 17, and/or 18, 2019**? We will use this call in order to discuss the format and content of a PowerPoint presentation for the labor panel at the March 5 symposium.

In advance of the conference call, we ask that everyone prepare an outline for the talking points that you will be able to contribute on the issues listed below in the panel description (as well as any additional topics that may be interesting to include). The outlines can be in the format of PowerPoint slides or simply in Word, and we can combine everything later into one version. Please also gather any materials such as case law, proposed rules, etc., as these will be sent to symposium participants.

As a reminder, here is the description of the panel:

"In this two-part discussion, join Chairman Ring of the National Labor Relations Board as he discusses significant changes in labor law under the Trump administration, followed by the Los Angeles Regional Directors, union, and management-side panelists discussing the implications of those changes. With issues ranging from joint employer status, administrative rulemaking, work rules, and the spillover of protests and strikes to non-union workforces, learn practical pointers that labor and employment law practitioners alike will want to know."

Please let us know if you have any questions.

Very best,
Thomas

Thomas Rimbach, Field Attorney
National Labor Relations Board, Region 21
Please note our new office location as of 11/5/18:
312 N. Spring St., 10th Floor
Los Angeles, CA 90012
Phone: 213-634-6411
Fax: 213-894-2778

From: Ebrahim, Roufeda S.
Sent: Thursday, December 20, 2018 10:17 AM
To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>
Cc: Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>; Abbott, Leslie <LeslieAbbott@paulhastings.com>
Subject: LACBA Symposium: modification to our session

Good morning,

I am emailing to inform you that we have a slight modification to our session. Due to various concerns raised by the NLRB's Ethics department, we need to make a modification to our session so that Chairman Ring can still participate. We are

splitting up the session so that Chairman Ring will start the session speaking alone for about 20-25 minutes with about five minutes of questions from the audience. Chairman Ring will then remove himself from the stage/room, and then outside of his presence, the remaining panelists (Mori, Bill, Nicole and Kirill) will speak for the time remaining. Other than this modification, all else will remain the same in terms of presentation subject matter, etc.

This is the session blurb we are considering that will address this change to the session:

"In this two-part discussion, join Chairman Ring of the National Labor Relations Board as he discusses significant changes in labor law under the Trump administration, followed by the Los Angeles Regional Directors, union, and management-side panelists discussing the implications of those changes. With issues ranging from joint employer status, administrative rulemaking, work rules, and the spillover of protests and strikes to non-union workforces, learn practical pointers that labor and employment law practitioners alike will want to know."

Please let me know as soon as possible if you have any concerns.

Thank you,
Roufeda

From: Ebrahim, Roufeda S.
Sent: Thursday, December 13, 2018 7:32 AM
To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>
Cc: Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>
Subject: RE: LACBA Symposium: Tasks 1 and 2 (topics for discussion and session title)

Good morning,

Just a friendly reminder to submit your 2-3 sentence blurbs today. Also, please let us know what session title you prefer.

Thank you,
Roufeda

From: Ebrahim, Roufeda S.
Sent: Monday, December 10, 2018 12:45 PM
To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; 'Kirill Penteshin' <kpenteshin@unitehere11.org>
Cc: 'Abbott, Leslie' <LeslieAbbott@paulhastings.com>; 'clifford.sethness@morganlewis.com' <clifford.sethness@morganlewis.com>; 'jgutmandickinson@bushgottlieb.com' <jgutmandickinson@bushgottlieb.com>; Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>; 'Kathleen Erskine (kerskine@cohen-williams.com)' <kerskine@cohen-williams.com>; 'afriedman@helmerfriedman.com'

<afriedman@helmerfriedman.com>

Subject: RE: LACBA Symposium: Tasks 1 and 2 (topics for discussion and session title)

Yet another email, but we just received some important guidance from the committee that may be helpful to you when preparing your blurbs:

We need to be sure to incorporate practical pointers, and also keeping in mind that a big portion of the audience will be employment lawyers who do not practice labor law. The hope is that this program will attract a lot of labor lawyers to the Symposium, but we want to keep the employment lawyers interested too.

From: Ebrahim, Roufeda S.

Sent: Monday, December 10, 2018 12:30 PM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>

Cc: Abbott, Leslie <LeslieAbbott@paulhastings.com>;

clifford.sethness@morganlewis.com; jgutmandickinson@bushgottlieb.com; Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>; Kathleen Erskine (kerskine@cohen-williams.com) <kerskine@cohen-williams.com>; afriedman@helmerfriedman.com

Subject: RE: LACBA Symposium: Tasks 1 and 2 (topics for discussion and session title)

My apologies for the additional email, but I failed to mention the following - Please plan and prepare for this session to remain/be a “traditional labor law” session. The mention of overlap with employment law really is not our concern (at least at this time). Katy will manage that portion. Really, the purpose of identifying our session’s overlap with employment law is, in part, for advertising purposes (so that we can figure out how to make traditional labor law appeal to employment law practitioners).

From: Ebrahim, Roufeda S.

Sent: Monday, December 10, 2018 12:22 PM

To: Ring, John <John.Ring@nlrb.gov>; Rubin, Mori <Mori.Rubin@nlrb.gov>; Cowen, William B. <William.Cowen@nlrb.gov>; nicole.buffalano@morganlewis.com; Kirill Penteshin <kpenteshin@unitehere11.org>

Cc: Abbott, Leslie <LeslieAbbott@paulhastings.com>;

clifford.sethness@morganlewis.com; jgutmandickinson@bushgottlieb.com; Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>; Kathleen Erskine (kerskine@cohen-williams.com) <kerskine@cohen-williams.com>; afriedman@helmerfriedman.com

Subject: LACBA Symposium: Tasks 1 and 2 (topics for discussion and session title)

All,

Great call this morning! We covered a lot of ground in such a short amount of time. Based on our discussion, here are some proposed titles for our session. Please feel free to make modifications to the below proposals and/or propose your own titles. Regardless, please let us know what title you prefer.

1. Labor in the Time of Trump
2. Labor in the Trump Era
3. Developments Under the Trump Board
4. The NLRB under Trump

Discussion topics we discussed during our call:

- Joint employer status (per Chairman Ring, this is a current hot topic and thus will serve as one of the pillar discussion points for our session)
- Administrative rule making (per Chairman Ring, this is a current hot topic and thus will serve as one of the pillar discussion points for our session)
- Per Chairman Ring, there may be developing topics between now and March 5, 2019. That said, we all agreed to keep some flexibility to include those topics in our session should they arise
- Who has the right to unionize (independent contractors vs. employees vs. agency workers) (*PCC Structural*)
 - This did not come up on the call, but misclassification of independent contractors could be an independent violation
- New organizing tactics
- Decline in R-case filings
- Voluntary agreements
- Strikes in non-union settings vs. union settings and impact on business
- Work rules under *Boeing*
- This did not come up on the call, but would the panelists like to discuss arbitration agreements (*Epic Systems*)?

These notes are not infallible so if we left anything out, please feel free to add it.

Per our discussion, by **Wednesday, December 10**, we agreed that

January 31, 2019 Continued

Thursday

everyone would write and submit a short 2-3 sentence blurb covering their talking points at the session. Once you submit your blurb, Thomas and I will do our best to combine them into one. Once we do that, we will send a draft to all of you for input before we finalize it and send it to the committee on/before December 17 for review/approval.

Very truly yours,

Roufeda S. Ebrahim

Field Attorney

National Labor Relations Board, Region 31

11500 W. Olympic Blvd., Suite 600

Los Angeles, CA 90064

Direct: (310) 307-7331

Cell: (202) 427-2106

Fax: (310) 235-7420

<http://www.nlr.gov>

February 1, 2019

Friday

7:00 AM - 7:30 AM

Jo Ann's (b) (6)

11:50 AM - 1:35 PM

AA Flight # 4484 -- DCA to Charleston, SC

3:30 PM - 5:00 PM

Mills House Wyndham Hotel - Conf. No. #524498 -- 115 Meeting St., Charleston
843-577-2400

5:00 PM - 5:30 PM

March 5, 2019 LACBA Symposium, final call -- phone

From: Ebrahim, Roufeda S.

Sent: Friday, February 01, 2019 1:30 PM

To: Ring, John <John.Ring@nlrb.gov>

Cc: Rimbach, Thomas <Thomas.Rimbach@nlrb.gov>; Bashford, Jo Ann
<JoAnn.Bashford@nlrb.gov>

Subject: March 5, 2019 LACBA Symposium, final call

Chairman Ring,

Our final call is scheduled for **February 21 at 2:00 p.m. PST**

February 1, 2019 Continued

Friday

Call in number: (b) (6)

Code: (b) (6)

Very truly yours,

Roufeda S. Ebrahim

Field Attorney

National Labor Relations Board, Region 31

11500 W. Olympic Blvd., Suite 600

Los Angeles, CA 90064

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<http://www.nlrb.gov>

February 2, 2019

Saturday

8:00 AM - 12:00 PM

Speaker - College of Labor & Employment Lawyers -- Charleston, SC

From: Susan Wan [<mailto:SWAN@laborandemploymentcollege.org>]

Sent: Wednesday, June 06, 2018 5:17 PM

To: Ring, John

Cc: Suggs, Fred

Subject: CLEL -

Chairman Ring –

On behalf of the College of Labor & Employment Lawyers, I am writing to confirm your acceptance of our invitation to speak at the Joint Regional Program of the 4th and 11th Circuits in Charleston, SC on Saturday, February 2, 2019. Your travel to and from Charleston as well as one night's lodging at the [Mills House Wyndam Hotel](#) will be paid by the College. I'll take care of your hotel reservations which will go to our master account. If you would like to stay longer than the one night (night of February 1st), please let me know and I can make those arrangements for you as well. After the event is concluded, send me any receipts for your travel and I will reimbursement you promptly.

We are thrilled you will be able to join us for this event. Members of

February 2, 2019 Continued

Saturday

the planning committee will be in touch with you to work on remaining details for the program, but please don't hesitate to let me know if you have any questions in the meantime.

Thanks so much!!

Susan Wan, Executive Director



LEADERSHIP FOR GREATER PURPOSE

1997 Annapolis Exchange Parkway - Suite 300

Annapolis, MD 21401

Phone: (410) 972-4711

Fax: (410) 972-4701

swan@laborandemploymentcollege.org

www.laborandemploymentcollege.org

3:57 PM - 5:10 PM

AA Flight # 5307 -- Charleston to Charlotte

6:31 PM - 8:01 PM

AA Flight # 1855 -- Charlotte to DCA

February 4, 2019

Monday

10:00 AM - 11:00 AM

Chairman/GC Weekly Meeting -- Chairman's Office

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English (United States)

(b) (6) # (East)

English (United States)

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[!OC([1033])]

.....
.....

1:00 PM - 2:00 PM

Weekly OCPA status meeting -- Chairman's office

2:00 PM - 3:00 PM

Bi-Monthly Meeting on Labor Relations -- Conf Rm 4084 (20) GC Agenda Room

.....
.....

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February 4, 2019 Continued

Monday

[!OC([1033])]

.....
.....

February 5, 2019

Tuesday

11:00 AM - 12:00 PM

OCA Strategy discussion -- Chairman's Office

2:30 PM - 3:30 PM

Weekly Board-side Leadership Meeting -- Chairman's Office

February 6, 2019

Wednesday

9:00 AM - 10:00 AM

(b) (5), (b) (6) Discussion -- Chairman's Office

12:00 PM - 2:00 PM

Hold - Lunch (b) (6)

2:00 PM - 3:00 PM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room
UPDATING INVITE TO WEEKLY BOARD MEETING

Also adding Skype info for those who need to attend any of the meetings remotely.

.....
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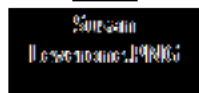
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February 6, 2019 Continued

Wednesday

3:00 PM - 5:00 PM

Susan's retirement Party -- GC Agenda Room



February 7, 2019

Thursday

9:30 AM - 10:00 AM

follow up discussion -- Chairman's office

10:00 AM - 11:00 AM

Panel 4 Case Discussion (b) (5), (b) (7)(A) (b) (6), (b) (7)(C) and (b) (5), (b) (7)(A) (b) (6), (b) (7)(C) -- Chairman's Office
(b) (5), (b) (7)(A) (b) (6), (b) (7)(C)

12:00 PM - 2:00 PM

Hold - Lunch

2:00 PM - 3:00 PM

Panel 5 Case Discussion (b) (5), (b) (7)(A) (b) (6), (b) (7)(C) and (b) (5), (b) (7)(A) (b) (6), (b) (7)(C) -- Chairman's Office
(b) (5), (b) (7)(A) (b) (6), (b) (7)(C)

3:00 PM - 4:30 PM

hold/(b) (6)
(b) (6) will call you on your office line.

February 8, 2019

Friday

9:00 AM - 5:00 PM

HOLD - (b) (6)

February 9, 2019

Saturday

9:00 AM - 5:00 PM

HOLD - (b) (6)

February 10, 2019

Sunday

9:00 AM - 5:00 PM

HOLD - (b) (6)

Retirement Party



(b) (6)



*The Solicitor's Office cordially invites you to attend
a retirement celebration for*

Susan Leverone

Wednesday, February 6, 2019

GC Agenda Conference Room, 4th Floor, Rm. 4084

3:00 p.m. – 5:00 p.m.

February 11, 2019

Monday

9:00 AM - 5:00 PM

HOLD - OUT

1:00 PM - 2:00 PM

Canceled: Weekly OCPA status meeting -- Chairman's office

Adding Skype for dial in today. I'm teleworking and I know you are too Cynthia; guessing you may be too, Tracey.

John's out of the office today so I dropped him from this update.

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.....
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(b) (6) # (East)

English (United States)

(b) (6) # (East)

English (United States)

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February 12, 2019

Tuesday

10:00 AM - 11:00 AM

Board Meeting with IG -- Conf Rm 5065 (34) Board Agenda Room

This meeting is being scheduled to provide the IG the opportunity to meet with the Board, as recently discussed.

February 12, 2019 Continued

Tuesday

We look forward to the meeting.

11:00 AM - 11:30 AM

EVP Results Discussion -- Chairman's Office

11:30 AM - 12:30 PM

hold/ reschedule of weekly Chairman/GC meeting

2:30 PM - 3:30 PM

Weekly Board-side Leadership Meeting -- Chairman's Office

4:30 PM - 6:00 PM

Ring Staff Happy Hour -- Chloe (1331 4th Street SE)

Please join for happy hour on Tuesday, February 12, 2019 at [Chloe](#) (1331 4th Street SE, across from Blue Jacket). A group will head over from the office at 4:30 pm.

We will welcome Ryan to our staff as our new 15 and Elisa and Syed as our new interns, and will send Kelcey off with well wishes as she starts her next rotation with Member Kaplan. We will also toast to all the cases we've helped issue recently! (Don't crosscheck Grant's emails with our SharePoint page – I'm a little behind on updating our case thermometer!!)

As always, come when you can and stay as long as you'd like!

- Nicole ☺

February 13, 2019

Wednesday

10:00 AM - 11:00 AM

R Unit Case Discussion - (b) (5), (b) (7)(A)(b) (6), (b) (7)(C)) and (b) (5), (b) (7)(A) (b) (6), (b) (7)(C) -- Chairman's office

11:00 AM - 12:00 PM

Hold/Town Hall All Hands -- Conf Rm 6001 (111) Margaret A. Browning Board Hearing Room
Please hold this time on your calendar for the Board-side town hall/all hands.

Thank you.

Christine Lucy

February 13, 2019 Continued

Wednesday

11:00 AM - 12:00 PM

Reminder -- Board-side Town Hall -- Conf Rm 6001 (111) Margaret A. Browning Board Hearing Room
Please plan to join Chairman Ring and Board Members McFerran, Kaplan and Emanuel for a Board-side "town hall" meeting next Wednesday, February 13 from 11-12. The meeting will be held in the Board Hearing Room. We hope to see you there.

2:00 PM - 3:00 PM

Weekly Board Meeting -- Conf Rm 5065 (34) Board Agenda Room
UPDATING INVITE TO WEEKLY BOARD MEETING

Also adding Skype info for those who need to attend any of the meetings remotely.

.....
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(b) (6) (East)

English (United States)

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February 14, 2019

Thursday

10:00 AM - 11:00 AM

Panel 1 Case Discussion -- (b) (5), (b) (7)(A) (b) (6), (b) (7)(C)) -- Chairman's Office

11:00 AM - 12:00 PM

Panel 2 cases- (b) (5), (b) (7)(A) (b) (6), (b) (7)(C) and (b) (5), (b) (7)(A) (b) (6), (b) (7)(C) --
Chairman's office

1:00 PM - 3:00 PM

Meeting with Rep. DeLauro -- 2413 Rayburn HOB
Meeting scheduled for 1:30pm

3:00 PM - 4:00 PM

Monthly Chairman/OCFO meeting -- Chairman's Office
Isabel – shifting this meeting time out to start at 3:00 tomorrow due to a conflict that's just arisen.

Please let Christine know if this is an issue.